#### PCG Human Resources

Procurement Process Consultant Proposals: References	Date of Contact	Person Spoken To	Can you describe the project or work that [Vendor] completed for you? Please describe the level of detail [Vendor] provided in completing its work/project.	How responsive was [Vendor] to your requests during the project?	Was [Vendor] accessible and available to you throughout the term of the project/work?		Did you encounter any problems with [Vendor]?	Did you have any contract or billing issues with [Vendor]?	Would you recommend [Vendor] to other entities for similar work?
PCG Human Resources									
City of Detroit, Office of Contracting and Procurement Mr. Boysie Jackson (313) 701-3433	8/24/17: Emailed to set up phone call 8/28/17: Sent follow up email to set up phone call 08/30/17: Mr. Jackson called in to speak with		PCG Human Resources was referred to Mr. Jackson in 2014 by the CFO of the DC Change Board. PCG developed standard operating procedures, helped them to have a better handle on contracts and e-procurement.	Very Responsive. Good	Yes - weekly meetings, so you are not blindsided. The weeks that PCG was not in the office,	Yes. PCG understands procurement processes. They also understand budget processes and they make great presentations. They have a good work ethic and they knew when to push and when to back		No. PCG did not beat them up about money and their rates were better	Yes. City of Detroit won the Procurement Organization Award in 2015 because of
jacksonbo@detroitmi.gov	BLR	Boysie Jackson	They also set up training and webinars	customer service.	they were available by phone.	off.	No.	than everyone else.	PCG's hard work.
Detroit Land Bank Authority Ms. Yolanda M. Gaines (313) 989-4607 ygaines@detroitlandbank.org	8/24/17: Emailed to set up phone call 8/24/17: Received response back and set call up for 8/28/17 8/28/17: Phone Call	Yolanda Gaines	Ms. Gaines worked with PCG Human Resources when she worked for the City of Detroit. PCG worked with them to implement a new procurement process and to set up E- procurement training with the staff.	Very Responsive. Follow up meetings every Friday and then PCG would email her on Monday recapping the discussion on Friday. PCG did everything that was asked of them.	Absolutely - Ms. Gaines was given their mobile number and they would respond even if they were at conferences.	Absolutely - worked with them on a 3 year project.	No.	No. PCG provided accurate invoices.	Absolutely - if they can help the City of Detroit, they can help anyone.
North Carolina Dept. of Health and Human Services Division of Social Services David Locklear (919) 257-6311 david.locklear@dhhs.nc.gov	8/24/17: Emailed to set up phone call 8/28/17: Sent follow up email to set up phone call, received response back and set call for 8/29/17 8/29/17: Phone Call	David Locklear	North Carolina was one of 6 states to implement a work support strategy and PCG was their partner and provided technical assistance for 3 years. They were an integral part of initiating work support strategy initiatives. Helped with policy development and business process reengineering. They were the go between for the department and the funder.	•	Yes - extremely accessible. Mr. Locklear had their personal mobile numbers.	Yes - great relationship with PCG.	No.	None that he is aware of.	Yes - definitely.

## Ikaso Consulting, LLC

Procurement Process Consultant Proposals: References	Date of Contact	Person Spoken To	Can you describe the project or work that [Vendor] completed for you? Please describe the level of detail [Vendor] provided in completing its work/project.		Was [Vendor] accessible and available to you throughout the term of the project/work?		Did you encounter any problems with [Vendor]?	Did you have any contract or billing issues with [Vendor]?	Would you recommend [Vendor] to other entities for similar work?
Ikaso Consulting, LLC									
Tennessee Dept. of General Services, Central Procurement Office Mr. Mike Perry (615) 741-3625 mike.perry@tn.gov	response back from his assistant, set call up for 8/29/17		In 2010, the State of Tennessee passed major legislation rewriting their procurement process. Ikaso Consulting was brought in to help them implement and build a procurement organization from scratch. They studied TN State Procurement and compared to best practices in other states. Mr. Perry said Ikaso was big on accountability and transparency and their niche is public sector procurement.		Yes. Ikaso was in the office 2 to 3 days at a time every couple of weeks and they also conducted	also trained the state staff in negotiation	No. Great folks and very honest.	No - there were well defined deliverables with a price attached.	Yes. Collaboration is the key. Procurement reform isn't a trip, it's a journey.
Indiana Department of Administration Ms. Jessica Robertson (317) 234-3185 jrobertson@idoa.in.gov	8/24/17: Emailed to set up call, received response and set call for 8/31/17 8/31/17: Received email that she was not available and changed call for 9/1/17 9/1/17: Phone Call	Jessica Robertson	In Indiana, Ikaso did a policy review. They looked at best practices and would look at an RFP if it was something new or they just needed someone else to look at it and get their opinion.  Ms. Robertson also worked with Ikaso when she was in Tennessee and Tennessee rewrote their procurement laws and processes.		Yes. Ikaso did whatever they	Yes. Ikaso helped them to get organized. Good partner.	No.	No. Conformed to what the state needed.	Yes.
South Carolina State Fiscal Accountability Authority Ms. Stacy Adams (843) 909-0758 sadams@mmo.sc.gov	8/24/17: Emailed to set up call 8/28/17: Sent follow up email to set up call 8/30/17: Received response that she could speak with BLR in 30 minutes. 8/30/17: Phone Call	Stacy Adams	Ikaso worked with the state of South Carolina for over a year on a multi-phase RFP. The first phase was an analysis of their procurement system, the second phase was a spend analysis, and the third phase was the training and development phase and how to execute it.	Very responsive. Ikaso listened to all of their concerns.	Yes- absolutely.	Yes - positive experience.	No.	No.	Yes - strong knowledge base and they learned South Carolina laws.

## Public Works, LLC

•	Date of Contact		describe the level of detail [Vendor]	How responsive was [Vendor] to your requests during the	Was [Vendor] accessible and available to you throughout the term of the project/work?	Were you satisfied with the	Did you encounter any problems with [Vendor]?	Did you have any contract or billing issues with [Vendor]?	Would you recommend [Vendor] to other entities for similar work?
Public Works, LLC									
Alaska Department of Education & Early Development Dr. Michael Johnson (907) 419-4572	up email to his secretary, set up call for 8/31/17		worked with the staff and stakeholders to	Department of Education during the review. He was a stakeholder, he became the commissioner in 2016. He said	Works was responsive to their concerns and did not let arguments sway them. He stated that they were	good understanding of best	No. Legislators liked them and provided them with useful information.		Yes. He will use them again if the opportunity arises.
	8/24/17: Sent email to set up call; 8/28/17: Sent follow up email; received response that they are in Texas and								
	they are dealing with								
Honorable Sarah Eckhardt (512) 854-9555 sarah eckhardt@traviscountytx.gov	are sorry they are not	Sarah Eckhardt and her chief of staff, Peter Einhorn							
Senate Commission on Government Performance & Economic Development (Puerto Rico) Mr. Arnoldo Cruz (787) 920-9633			,	Public Works showed up right	Yes, Public Works would set up meetings with the department heads and had working sessions going through the budget	reduce the budget. Their analysis was good and they have good procurement	No. Public Works met		
` '	8/30/17: Phone Call	Arnoldo Cruz	·	a short timeframe of 10 weeks.		· ·	their timelines.	No.	Yes.

## CSP Management, LLC

Procurement Process Consultant Proposals: References	Date of Contact	Person Spoken To	Can you describe the project or work that [Vendor] completed for you? Please describe the level of detail [Vendor] provided in completing its work/project.	[Vendor] to your requests during the	throughout the term of the	Were you satisfied with the work performed?		Did you have any contract or billing issues with [Vendor]?	
CSP Management, LLC									
Steve Martin Resources Management Mr. Steve Martin (501) 593-6908 samartin10868@gmail.com	8/24/17: Emailed; 8/28/17: Sent Follow up email - No response								
Security for Provision Mr. Bobby Hooks (501) 749-9300 bobby@securitywithprovision.com	8/24/17: Sent email to set up call 8/28/17: Phone Call	Bobby Hooks	CSP Management helped him to set up a company and assist him with receiving federal contracts. They did not assist him with any type of purchasing or procurement issues.	Very timely.	Yes, even after hours.	Very Satisfied.	No.	No.	Yes - good experience. He will use them again.
Shearbilt Enterprises, Inc. Mr. Scott Blackshear (501) 617-5354 scottb@shearbiltenterprises.com	8/24/17: sent email to set up call 8/29/17: Phone Call	Scott Blackshear	Mr. Blackshear works with Van Porter at CSP. When CSP has a government job and needs the use of heavy equipment, he contacts Mr. Blackshear. Mr. Blackshear has only been working with CSP for a month.	Very.	Yes.	Yes.		Mr. Blackshear as of this time has not been hired for any jobs. He knows of others who have worked with CSP and they have had no issues.	

Procurement Process Consultant Proposals: References	Date of Contact	Person Spoken To	Can you describe the project or work that [Vendor] completed for you? Please describe the level of detail [Vendor] provided in completing its work/project.	How responsive was [Vendor] to your requests during the project?	available to you throughout	Were you satisfied with the work performed?	Did you encounter any problems with [Vendor]?	Did you have any contract or billing issues with [Vendor]?	Would you recommend [Vendor] to other entities for similar work?
Civic Initiatives, LLC									
State of Missouri, Office of Administration Ms. Karen Boeger (573) 751-1699 karen.boeger@oa.mo.gov	8/24/17: Sent email to set up call, received response back and set up for 8/28/17 8/28/17: Phone Call		In January 2013 – State of Missouri was trying to figure out the world of e-procurement. Ms. Boeger's director met Dustin with Civic Initiatives at a conference and what Dustin said was in line with what they were wanting to do. They wanted to improve operations and implement e-procurement procedures. They also helped them with a few other initiatives such as writing a procurement manual with better templates and better defined process for agencies. They also did a GAP Analysis to see where they should be at according to best practices. They also helped with a contract management guide with a vendor report of usage and tracking procurements.	Very Responsive	Yes - gets a response within 24 hours.	Yes.	No, most consultants understand consulting but not government but Civic Initiatives comes from state government work and they understand the nuances of government. Civic Initiatives is very savvy with the executive level from a strategy standpoint.	with trying to send out invoices, so he hired a 3rd party	Absolutely – In spite of them being busy working with several other entities, she feels as if they give her plenty of time.
State of Ohio, State Procurement Office Ms. Kelly Sanders (614) 512-1080 kelly.sanders@das.ohio.gov	8/24/17: Sent email to set up call 8/28/17: Sent follow up email, received call from her assistant to set up for 8/31/17 8/31/17: Phone Call	Kelly Sanders	Civic Initiatives has been working with them for over 2 years. They came on board before Kelly Sanders took the position as Chief Procurement Officer. They started working with IT. They were onsite working on advising on RFP template and how to change and streamline it. They also helped refresh the Procurement Handbook and build a strategic plan. Most recently, they have been helping them to build a Next Gen E-procurement system.	Responsive. Wonderful working with them. They anticipated her needs.	Regular updates and always available for conference calls or any immediate needs.	Yes.	No.	No.	Yes.
Arkansas Department of Finance and Administration Mr. Edward Armstrong (501) 324-9316 edward.armstrong@dfa.arkansas.gov	8/24/17: Sent email to set up call, received response back and set call for 8/28/17 8/28/17: Phone Call		Civic Initiatives is a subcontractor for CAI – helped with requirements for e-procurement, study of how to do e-procurement, business processes, legal processes and technical processes. They helped draft RFP.  Dustin with Civic Initiatives has experience in state government because he worked as an advisor for Gov. Rick Perry in Texas.	Yes.	Yes - Dustin was always available.	Yes overall. They do not have a local presence and that has caused a slowdown because they are also trying to coordinate with DHS.	No.	No.	Yes – they have experience with implementing ERP's in different states.

# Hogan Taylor, LLP

<u> </u>	Date of Contact	Person Spoken To	Can you describe the project or work that [Vendor] completed for you? Please describe the level of detail [Vendor] provided in completing its work/project.	[Vendor] to your requests	Was [Vendor] accessible and available to you throughout the term of the project/work?		Did you encounter any problems with [Vendor]?		Would you recommend [Vendor] to other entities for similar work?
Hogan Taylor, LLP									
	8/24/17: Sent email to set up call, received response back and set call for 8/30/17 8/30/17: Phone Call	Mike Cole	Mr. Cole worked with Hogan Taylor for 3 years and they helped them in 3 areas: annual 5500 report (report regarding 401K), IT Assessment – Reviewed internal controls and checked security of system, and control audits – audited all of their cycles including payroll and purchasing.	Very Responsive. Started discussing things immediately	Absolutely, even after hours. Very Approachable.	Yes – they have good technical knowledge and general experience. They take the approach that it isn't cookie cutter, they customize their approach. Very detailed. Very useful information.		No	Highly - Knowledge base and recommendations that they made are spot on.
Mainstream Technologies, Inc. Mr. John Burgess (501) 801-6704 Johnny.Burgess@mainstream-	8/24/17: Sent email to set up call 8/27/17: Received response and call was set for 8/28/17 8/28/17: Phone Call	John Burgess	Hogan Taylor worked on multiple project with Mr. Burgess. They have been doing their annual audits since 2013. In 2010-2011, they consulted on policies and procedures to complete SOC1 (internal control over financial reporting). Hogan Taylor has been doing maintenance for them since that time, they will look at the industry requirements and make any necessary adjustments.	Awesomely responsive.	Cody and his team were always available.	Always satisfied, worked with them well.	No		Yes - absolutely. Mr. Burgess is not familiar with any of their work in procurement.
Mr. Joseph K. Wood (479) 444-1700	8/24/17: Sent email to set up call 8/28/17: Sent follow up email to set up call 8/31/17: Phone Call	Joseph Wood	assessment of the IT division. Worked	Very - came to meetings even at night and attended quorum court to see the processes.	Yes	Yes - Very pleased	No	No	Yes.

## K.L. Scott Associates, LLC

	Date of Contact	provided in completing its	How responsive was [Vendor] to your requests		Were you satisfied with the	any problems with	Did you have any contract or billing issues with [Vendor]?	Would you recommend [Vendor] to other entities for similar work?
City of Roswell Mr. Roger House (404) 849-0664	8/24/17: sent email to set up call 8/24/17: scheduled call through email for August 31, 2017 at 11:00 a.m. CST. 8/31/17: Had call set up with him and when we called to speak to him he did not answer. Left message, no return call back to BLR							
Mr. Robert Christman (701) 328-1240 rchristman@nd.gov  State of Maryland, Department of Assessments and Taxation Ms. Kate Holmes	8/24/17: sent email to set up call, received email back and set up call. 8/29/17: Phone Call 8/24/17: sent email to set up call. 8/28/17: sent follow up email to set up call.	model. They interviewed their staff on how to promote efficiency and effectiveness. The project ran from October	the lowest bid in response to an RFP. They were cost effective and work effective. They have	Yes - very good communicators. Mr.	Yes - very well outlined deliverables. Bi-monthly meetings and they would address any questions or concerns.	No - completed under set time line.	No.	Yes and they have recommended them. They are continuing to use the plans that K.L. Scott started with them.

#### Calyptus Consulting Group, Inc.

Procurement Process Consultant			Can you describe the project or work that [Vendor] completed for you? Please describe the level of detail [Vendor]	How responsive was [Vendor] to your requests	Was [Vendor] accessible and available to you throughout the	Were you satisfied with the	Did you encounter any	Did you have any contract or billing	Would you recommend [Vendor] to other entities
Proposals: References	Date of Contact	Person Spoken To	provided in completing its work/project.	during the project?	term of the project/work?	work performed?	problems with [Vendor]?	issues with [Vendor]?	for similar work?
Calyptus Consulting Group, Inc.									
Office of Oversight, Federal Transit Authority Mr. Jim Muir (202) 366-2507	8/24/17: emailed to set up call 8/28/17: sent follow up email to set up call 8/28/17: Mr. Muir called in to speak with		Federal Transit Authority has been working with Calyptus for 20 years. Calyptus serves as a procurement system review contractor. Calyptus has worked with them on Federal Oversight Review and a Procurement System Review to ensure			Very satisfied. FTA gave them tough assignments such as ensuring the purchasing was completed properly during the rebuilding of the transit system		No. Calyptus was fair and reasonably	Yes. They are continuing to
jim.muir@dot.gov	us.	Jim Muir	they are following procurement rules.	Always responsive	Great Service	in Manhattan after 9/11.	No.	priced.	do work for FTA.
North County Transit District Ms. Lori Winfree (760) 966-6532 lwinfree@nctd.org	8/24/17: emailed to set up call, received email back from Ms. Winfree and set the call up for 8/29/17. 8/29/17: Phone Call	Lori Winfree	In 2014, the North County Transit District wanted to do an FTA mock procurement review. Hired Calyptus to help with this. Wanted to know how to make things better. Helped with training and e-training regarding contract administration and cost analysis. They reviewed all system wide elements.	More than responsive – Really helped them to come out of the dark ages.		Yes - Met or exceeded expectations.	No.	No. Always within budget. Went above contractual requirements at no cost.	Yes.
DOAS State Purchasing Division (Georgia) Ms. Dana Harris (404) 657-4322 dana.harris@doas.ga.gov	8/24/17: emailed to set up call. 8/28/17: sent follow up email to set up call, received email back and scheduled call for 8/28/17 8/28/17: Phone Call		,, ,	it and Dana Harris was the	of their employees via cell phone or in person. They would	Yes – one of the challenges was briefing them on Georgia policy and law but they took direction	No, they also signed a confidentiality agreement with no fuss. Overly accommodating. Did not make excuses	No	Yes