# Exhibit G1 Sept. 15, 2011

Name of Institution: 2-year Summary

Name of institution:	2-year Summary	T		ı		F-4: 4 1 A 1
Cost Saving Efforts			Yes	No	·	Estimated Annual Savings
Utilities						
	Retrofiting with energy-efficient lighting, timers, etc.		19	3	\$	92,300
	Retooling HVAC controls		16	6		273,216
	Replacing windows		9	13		29,000
	Other describe:		15	7		92,887
	Other describe:		11	11		114,812
	Other describe:		6	16		50,000
	Total Utilities		76	56	Ş	652,215
Personnel						
	Consolidating departments		8	14	\$	154,000
	Staff reductions or reorganizations		8	14		362,788
	Temporary saving by keeping vacancies open		16	6		1,336,153
	Hiring of temporary or adjunct faculty		20	2		5,839,097
	Hiring of temporary or part-time staff in lieu of fulltime staff		14	8		381,900
	Reduction in Student Support staff		0	22		-
	Reduction in maintenance staff		2	20		67,678
	Reduction in campus security		2	20		20,000
	Defer salary increases		14	8		1,256,217
	Reduce employee benefit packages		1	21		5,000
	Early retirement incentives for long-term employees		4	18		202,558
	Closing academic programs with low enrollments		5	17		99,000
	Other describe:		6	16		155,412
	Other describe:		0	22		-
	Other describe:		1	21		-
	Total Personnel		101	229	Ş	9,879,803
Operating Budget Cuts						
5 - 1 - 5 - 1 - 5 - 1 - 1 - 1 - 1 - 1 -	Reduce Travel budget		10	12	\$	188,193
	Revised travel policy		10	12	•	39,500
	Reduction in office and teaching supplies		7	15		180,088
	Reduce printing of materials		11	11		101,668
	Reduce library holdings or subscriptions		1	21		8,000
	Change computer replacement policy		5	17		239,000
	Changed academic schedule to create efficiencies		8	14		157,750
	Centralization of printing		5	17		4,180
	4 day work week in summer for employees		9	13		29,019
	Other describe:		10	12		282,166
	Other describe:		7	15		79,280
	Other describe:		5	17		194,516
	Total Operating	-	88	176	ć	1,503,360
			00	1/0	\$	
	Total Savings				\$	12,035,378

Name of Institution:	Arkansas Northeastern College		Completed By:	Dr. James R. Shemwell, Vice President for Finance
		<del></del> -	Phone Number:	870-762-3111
Cost Containment Input				
	What input are you using from faculty, staff, students, and public in working	g to contain costs	?	
	We have queried faculty & staff regarding cost containment opportunities on	multiple occasion	s. We utilize the annu	al Budget Hearing process as a formal means of exploring such possibilities.
	Do you have a Committee on Cost Containment?			
	Yes, consisting of all vice presidents, deans, & departmental managers.			
	Do you offer incentives and/or recognition to faculty/staff/students for sug	gestions on how	to cut costs?	
	No formal program at present.			
			Estimated Annual	
Cost Saving Efforts		Y or N	Savings	Notes
Ut	tilities			
	Retrofiting with energy-efficient lighting, timers, etc.	Y	22,000	
	Retooling HVAC controls	Y	4,000	
	Replacing windows	Y	10,000	
	Other describe: Creating vestibules to contain conditioned air/heat Other describe:	Y	4,000	Automated computer lab shutdown
	Other describe:	Y	6,000	
	Total Utilities	'	48,000	
Pers	onnel		40,000	
1	Consolidating departments	N	(	
	Staff reductions or reorganizations	N		
	Temporary saving by keeping vacancies open	Υ	50,000	English instructor & student services admin. specialist
	Hiring of temporary or adjunct faculty	Υ		Please include percent of part time/adjunct faculty here. [full-time = 74.8%, part-time = 25.2%]
	Hiring of temporary or part-time staff in lieu of fulltime staff	Υ	20,000	Nursing
	Reduction in Student Support staff	N		
	Reduction in maintenance staff	N		
	Reduction in campus security	N		
	Defer salary increases	Y		
	Reduce employee benefit packages	N	70.000	Four applicance and restinations and restinance
	Early retirement incentives for long-term employees  Closing academic programs with low enrollments	Y N	70,000	Four employees early retired; one position not replaced
	Other describe:	N		
	Other describe:	N		
	Other describe:	N		
	Total Personnel		140,000	
Operating Budget Cuts				
	Reduce Travel budget	N		
	Revised travel policy	N		
	Reduction in office and teaching supplies	Υ	10,000	
	Reduce printing of materials	N		
	Reduce library holdings or subscriptions	N		
	Change computer replacement policy	N		
	Changed academic schedule to create efficiencies	N N	(	
	Centralization of printing  4 day work week in summer for employees	N N		
	4 day work week in summer for employees Other describe:	N N		
	Other describe: Other describe:	N N		
	Other describe:	N		
	Total Operating		10,000	1
	Total Savings		\$ 198,000	

Name of Institution:	Arkansas State University-Beebe		Completed By:	Jerry Carlisle, Vice Chancellor for Finance & Administration
			Phone Number:	501-882-8835
				- <del></del>
Cost Containment Input				
	What input are you using from faculty, staff, students, and public in wo	rking to contain costs	?	
				g measures. Recommendations were distributed to the appropriate depart-
				both to save cost and to reduce energy use. Many employees and students
	have helped in this effort. (3) On the academic side the Vice Chancellor f			
	summer classes, and required a minimum of 15 students for classes that			part time faculty, required a miniamann embininent of 13 stadents for
	summer classes, and required a minimum of 15 students for classes that	are not part or a degre	e program.	
	Do you have a Committee on Cost Containment?			
	No.			
	NO.			
	Do you offer incentives and/or recognition to faculty/staff/students for	r suggestions on how	to cut costs?	
	No.			
			Estimated Annual	
Cost Saving Efforts		Y or N	Savings	Notes
U	tilities			
	Retrofiting with energy-efficient lighting, timers, etc.	Υ		Replacing all T-12 Light Fixtures.
	Retooling HVAC controls	N		
	Replacing windows	Υ		Replaced uninsulated windows in two buildings.
	Other describe: HVAC Tune-ups	Υ		Performed tune-ups on all split package AC units (above routine maintenance)
	Other describe:	N		
	Other describe:	N		
	Total Utilities		114,942	Savings could not be broken down by item.
Pers	sonnel			
	Consolidating departments	N	(	
	Staff reductions or reorganizations	N		
	Temporary saving by keeping vacancies open	Υ	37,492	
	Hiring of temporary or adjunct faculty	Υ		Adjunct faculty teach 36% of SSCH. Attempts are made to add PT faculty before looking at full-time
	Hiring of temporary or part-time staff in lieu of fulltime staff	N	(	
	Reduction in Student Support staff	N		
	Reduction in maintenance staff	N		
	Reduction in campus security	N		
	Defer salary increases	N		
	Reduce employee benefit packages	N		
	Early retirement incentives for long-term employees	N		
	Closing academic programs with low enrollments	N		
	Other describe: Reduction in Faculty	Y	51,08	Reduced faculty in Electronics program due to low enrollment.
	Other describe:	N		
	Other describe:	N		4
	Total Personnel		88,579	
Operating Budget Cuts				
	Reduce Travel budget	N		
	Revised travel policy	N		
	Reduction in office and teaching supplies	N		
	Reduce printing of materials	N		
	Reduce library holdings or subscriptions	N		
	Change computer replacement policy	N		
	Changed academic schedule to create efficiencies	N	(	)
	Centralization of printing	N		
	4 day work week in summer for employees	N		
	Other describe:	N		
	Other describe:	N		
	Other describe:	N	<del>                                     </del>	-
	Total Operating		L(	7
	Total Savings		\$ 203.521	

Name of Institution:	ASU -Mountain Home		Completed By:	John Davidson
			Phone Number:	870-508-6122
Cost Containment Input				
	What input are you using from faculty, staff, students, and public in worki	ng to contain costs	?	
	ASUMH always considers input from any and all sources.			
	Do you have a Committee on Cost Containment?			
	No			
	140			
	Do you offer incentives and/or recognition to faculty/staff/students for su	iggestions on now t	to cut costs?	
	NO			
			Estimated Annual	
Cost Saving Efforts		Y or N	Savings	Notes
Utiliti	es			
	Retrofiting with energy-efficient lighting, timers, etc.	Υ		
	Retooling HVAC controls	Y	192,384	
	Replacing windows	N		
	Other describe:	N		
	Other describe:	N		
	Other describe:	N		
	Total Utilities		192,384	
Personn				
	Consolidating departments	N	(	
	Staff reductions or reorganizations	N		
	Temporary saving by keeping vacancies open  Hiring of temporary or adjunct faculty	N Y	701 200	43% of faculty are adjunct. 24% of credit hours are taught by adjunct faculty
	Hiring of temporary or part-time staff in lieu of fulltime staff	Y	30,600	43% Of faculty are adjunct. 24% Of Credit Hours are taught by adjunct faculty
	Reduction in Student Support staff	N N	30,000	
	Reduction in maintenance staff	N		
	Reduction in campus security	N		
	Defer salary increases	Y	120,000	
	Reduce employee benefit packages	N		
	Early retirement incentives for long-term employees	N		
	Closing academic programs with low enrollments	N		
	Other describe:	N		
	Other describe:	N		
	Other describe:	N		
	Total Personnel		851,800	
Operating Budget Cuts			-	
	Reduce Travel budget	N N		
	Revised travel policy	N N		
	Reduction in office and teaching supplies  Reduce printing of materials	Y		
	Reduce library holdings or subscriptions	N		
	Change computer replacement policy	N		
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Name of Institution:	ASU -Mountain Home	_	Completed By:	John Davidson
			Phone Number:	<u>870-508-6122</u>
-				
	Changed academic schedule to create efficiencies	N	(	
	Centralization of printing	N		
	4 day work week in summer for employees	N		
	Other describe: Change in email service	Υ	5,000	
	Other describe:	N		
	Other describe:	N		
	Total Operating		5,000	
	Total Savings		\$ 1,049,184	

Name of Institution:	Arkansas State University - Newport		Completed By:	Melissa Watson
			Phone Number:	870-512-780 <u>5</u>
			riione Number.	0/0-512-7005
Cost Containment Input				
	What input are you using from faculty, staff, students, and public in wo	orking to contain costs	i?	
	The transfer of the Unit weight Testation of the Control of the Co			
		uch input from the faci	uity and starr on ways	to contain costs thru the conservation of supplies and services by using more efficient
	processes and by utilizing resources properly.			
	Do you have a Committee on Cost Containment?			
	No			
	Do you offer incentives and/or recognition to faculty/staff/students for	r suggestions on how	to cut costs?	
	, , , , , , , , , , , , , , , , , , , ,			
1	No			
Cont Control 500		W 81	Estimated Annual	Netes
Cost Saving Efforts		Y or N	Savings	Notes
Ut	ilities  Retrofiting with energy-efficient lighting, timers, etc.	Y		Replacement of old non-efficient fixtures with new energy-efficient lighting
	Retooling HVAC controls	Y		Replacement of old non-emclent fixtures with new energy-emclent lighting
	Replacing windows	N N		
	Other describe:	Y		Efficient use of utilities.
	Other describe:	Y	20.000	Renovation of facilities to improve building efficiency (insulation, doors, weather stripping, lighting).
	Other describe:	N N	20,000	Renovation of facilities to improve building efficiency (insulation, doors, weather stripping, lighting).
	Total Utilities	N	20,000	
Perso	onnel		,,,,,	
	Consolidating departments	Υ	(	
	Staff reductions or reorganizations	Υ		
	Temporary saving by keeping vacancies open	Υ	10,000	Not filling position vacancies when possible.
	Hiring of temporary or adjunct faculty	Υ	(	62 Adjunct Faculty
	Hiring of temporary or part-time staff in lieu of fulltime staff	Y		Seasonal on as needed basis.
	Reduction in Student Support staff	N		
1	Reduction in maintenance staff	N		
	Reduction in campus security	N		
1	Defer salary increases	Y	50,000	
1	Reduce employee benefit packages	N		
	Early retirement incentives for long-term employees	N		
1	Closing academic programs with low enrollments	N		
	Other describe:	N		
	Other describe:	N		
	Other describe:	N		
	Total Personnel		60,000	
Operating Budget Cuts	Deduce Trevel hydret	Ν.		
	Reduce Travel policy	N Y		Using campus vehicle instead of personal vehicle
	Revised travel policy  Reduction in office and teaching supplies	Y	1 000	Using campus vehicle instead of personal vehicle.  Recycle office supplies when possible.
	Reduce printing of materials	Y		Scan & e-mail instead of printing and faxing.
	Reduce printing of materials  Reduce library holdings or subscriptions	N N	2,500	ocan & e-man motedu or printing and raxing.
	Change computer replacement policy	N		
	Changed academic schedule to create efficiencies	N N		
1	Centralization of printing	N		
	4 day work week in summer for employees	N		
	Other describe:	Y	6.000	Implementation of Docubase & Accuprint Software.
	oute, describe.	<u>'</u>	0,000	

11,500 **91,500**  utilization of resources.

2,000 Lean University Training - The conservation of supplies & services thru more efficient processes and the proper

Other describe:

Other describe: Total Operating

**Total Savings** 

Name of Institution:	Black River Technical College		Completed By:	Loretta Williams
			Phone Number:	<u>870-248-4031</u>
Cost Containment Input				
	What input are you using from faculty, staff, students, and public in work	king to contain costs	?	
	BRTC has held meetings with faculty and staff. Outside meetings have also	been held with utili	ty company and other	construction contractors to evaluate building energy efficiencies.
	Do you have a Committee on Cost Containment?			
	Yes.			
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	Do you offer incentives and/or recognition to faculty/staff/students for s	uggestions on how	to cut costs?	
	Not at this time.			
			Estimated Annual	
Cost Saving Efforts		Y or N	Savings	Notes
Utilit	ios		ou vgo	
Other Control	Retrofiting with energy-efficient lighting, timers, etc.	Υ		Changing to LED lighting as repairs & renovations are completed.
	Retooling HVAC controls	Y		Replaced all HVAC thermostats with digital programmable controls.
	Replacing windows	Υ		Completed 2 projects this summer, working on a third.
	Other describe: Geothermal projects	Y		Converted one bldg. this summer. Installed solar pumps for wells which provide heat/air for 3 bldgs.
	Other describe: Landscaping	Y		Implementing procedure to utilize extra geo-thermal well to provide water for landscape sprinklers.
	Other describe: Roof replacements/repair	Y		Replaced/reparied roof structures on 3 buildings this summer.
	Total Utilities		46,000	*Goal with above changes is to reduce overall utility cost by 10%
Person				
	Consolidating departments	N	0	
	Staff reductions or reorganizations Temporary saving by keeping vacancies open	N Y	120,000	Replaced retiring longevity administrators with persons requiring less salaries.
	Hiring of temporary or adjunct faculty	, Y		Annual savings based on hiring of 5 fulltime temps each yr. Less than 10% of fulltime faculty.
	Hiring of temporary or part-time staff in lieu of fulltime staff	N	0	· · · · · · · · · · · · · · · · · · ·
	Reduction in Student Support staff	N	-	
	Reduction in maintenance staff	N		
	Reduction in campus security	Y	20,000	Utiling parttime officers to provide services at night.
	Defer salary increases	Y	150,000	No COLA increases provided for FY12.
	Reduce employee benefit packages	N		
	Early retirement incentives for long-term employees	N		
	Closing academic programs with low enrollments	N N		
	Other describe: Other describe:	N N		
	Other describe:	N		
	Total Personnel		350,000	
Operating Budget Cuts				
	Reduce Travel budget	Υ	1,000	Scaling back on conference attendance utilizing a rotation schedule among departments.
	Revised travel policy	Y	4,000	Utilizing state vehicles more providing less personl vehicle mileage reimbursement.
	Reduction in office and teaching supplies	Y	5,000	Reduced purchase of ink/toner cartridges by networking printers.
				Posting more info online for faculty, staff, and students. Limiting printing in students labs. Utilizing document imaging
	Reduce printing of materials	Y	10,000	system.
	Reduce library holdings or subscriptions	N	25.55	In a second annual and a second annual and a second annual and a second annual
	Change computer replacement policy  Changed academic schedule to create efficiencies	Y	25,000	Increased number of years in computer rotation schedule to 5.
	Changed academic schedule to create efficiencies  Centralization of printing	N Y	· · · · · ·	Networking printers in departmental offices.
	4 day work week in summer for employees	Y		Planning to place KW meters in each building to truly monitor usage.
	Other describe:	N		- white to place the interest in each building to druly monitor usage.
	Other describe:	N		
	Other describe:	N		
	Total Operating		45,000	
	Total Savings		\$ 441,000	

mpleted By:
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Phone Number: <u>870-584-4471</u>

Charlotte Johnson

Cost Containment Input	
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#### What input are you using from faculty, staff, students, and public in working to contain costs?

We take suggestions from any and all employees, students, and the public into consideration for containing costs at the college. Input comes from surveys given to students and staff and the public, as well as personal conversations with intersted parties.

#### Do you have a Committee on Cost Containment?

Our Academic Council and Facilities committees actively participate with ideas for cost containment which are then considered by the Administrative Council.

#### Do you offer incentives and/or recognition to faculty/staff/students for suggestions on how to cut costs?

No incentives, but we do recognize good ideas at Faculy/Staff meetings.

Cost Saving Efforts		Y or N	Savings	Notes
Ut	ilities			
	Retrofiting with energy-efficient lighting, timers, etc.	Υ	10,000	Replacing lighting, installing timers
	Retooling HVAC controls	Y	15,000	Replacing old thermostats with programmable thermostats
	Replacing windows	N		
	Other describe: Replacing with water saving fixtures	Υ	1,500	Replacing as needed only
	Other describe:	N		
	Other describe:	N		
	Total Utilities		26,500	
Pers	onnel			
	Consolidating departments	N	0	) <b> </b>
	Staff reductions or reorganizations	Υ	72,000	Reorganized maintenance dept and cut grant writing department for now
	Temporary saving by keeping vacancies open	Υ	24,500	Will wait until mid-year or longer to fill at least one vacant position
	Hiring of temporary or adjunct faculty	Y	135,000	About 25% of our credit courses are taught by adjunct faculty.
	Hiring of temporary or part-time staff in lieu of fulltime staff	Υ	22,500	Hired part time recruiter and accounting clerk for the time being
	Reduction in Student Support staff	N		
	Reduction in maintenance staff	N		
	Reduction in campus security	N		
	Defer salary increases	Y	115,000	No raises given for full time employees for this year
	Reduce employee benefit packages	N		
	Early retirement incentives for long-term employees	N		
	Closing academic programs with low enrollments	Υ	42,000	Closed Information Technology program
	Other describe: Management are required to teach	Y	27,900	Most management are require to teach several classes as part of their contract each year.
	Other describe:	N		
	Other describe:	N		
	Total Personnel		438,900	
Operating Budget Cuts				
	Reduce Travel budget	Y		Reduced all travel by approximately 10%
	Revised travel policy	Y	3,500	When possible will try to have more phone conferences, web meetings, and utilitze AV room for meetings
	Reduction in office and teaching supplies	N		
	Reduce printing of materials	N		
	Reduce library holdings or subscriptions	N		
	Change computer replacement policy	Υ	25,000	Not replacing as many computers until absolutely needed.
	Changed academic schedule to create efficiencies	Y	13,750	Try to combine courses when needed, use AV classroom to offer classes for other sites.
	Centralization of printing	N		
	4 day work week in summer for employees	N		
	Other describe:	N		
	Other describe:	N		
	Other describe:	N		
	Total Operating		56,750	
	Total Savings		\$ 522,150	

Estimated Annual

Name of Institution:	COLLEGE OF THE OUACHITAS	Completed By:	Roger Coomer
		Phone Number:	501-332-0220

Cost Containment Input				
cost contaminent input	What input are you using from faculty, staff, students, and public in working to	contain costs	·	
	We are open to any workable suggestions from all employees. We are a small co			their ideas
	we are open to any workable suggestions from an employees. We are a small ex	niege una ever	yone is nee to express	titeli ideas.
	Do you have a Committee on Cost Containment?			
	Not by that name, but we have a rick assessment committee that meets weekly a	nd we discuss	ideas that could save	the college money.
	Do you offer incentives and/or recognition to faculty/staff/students for sugges	tions on how t	o cut costs?	
	No, but everyone knows that it is to their advantage to reduce costs.			
Cont Continue Effects		VanN	Estimated Annual	Notes
Cost Saving Efforts		Y or N	Savings	Notes
Utilities				
	Retrofiting with energy-efficient lighting, timers, etc.	Y	3,000	
	Retooling HVAC controls	Y	4,000	
	Replacing windows	N		Allows us turn down the air conditioning a 3pm which reduces our peak demand charge for the entire year. It also lowers
	Early summer hours	Υ	20,000	our electric bill for the hotest months of the year.
	Other describe:	N N	20,000	our electric bill for the notest months of the year.
	Other describe:	N N		
	Total Utilities	IN .	27,000	
Personnel			27,000	
	Consolidating departments	N	0	
	Consolidating departments Staff reductions or reorganizations	N N	0	
	Staff reductions or reorganizations	N N Y	50,000	
	Staff reductions or reorganizations Temporary saving by keeping vacancies open	N Y	50,000	Please include percent of part time/adjunct faculty here.
	Staff reductions or reorganizations Temporary saving by keeping vacancies open Hiring of temporary or adjunct faculty	N	50,000 0 0	Please include percent of part time/adjunct faculty here.
	Staff reductions or reorganizations Temporary saving by keeping vacancies open	N Y N	50,000 0	Please include percent of part time/adjunct faculty here.
	Staff reductions or reorganizations Temporary saving by keeping vacancies open Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff	N Y N N	50,000 0	Please include percent of part time/adjunct faculty here.
	Staff reductions or reorganizations Temporary saving by keeping vacancies open Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff	N Y N N	50,000 0 0	Please include percent of part time/adjunct faculty here.
	Staff reductions or reorganizations Temporary saving by keeping vacancies open Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff Reduction in maintenance staff	N Y N N N	50,000 0 0	Please include percent of part time/adjunct faculty here.
	Staff reductions or reorganizations Temporary saving by keeping vacancies open Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff Reduction in maintenance staff Reduction in campus security	N Y N N N	50,000 0 0	Please include percent of part time/adjunct faculty here.
	Staff reductions or reorganizations Temporary saving by keeping vacancies open Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff Reduction in maintenance staff Reduction in campus security Defer salary increases Reduce employee benefit packages Early retirement incentives for long-term employees	N Y N N N N N	50,000 0 0	Please include percent of part time/adjunct faculty here.
	Staff reductions or reorganizations Temporary saving by keeping vacancies open Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff Reduction in maintenance staff Reduction in campus security Defer salary increases Reduce employee benefit packages Early retirement incentives for long-term employees Closing academic programs with low enrollments	N Y N N N N N	50,000 0 0	Please include percent of part time/adjunct faculty here.
	Staff reductions or reorganizations Temporary saving by keeping vacancies open Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff Reduction in maintenance staff Reduction in campus security Defer salary increases Reduce employee benefit packages Early retirement incentives for long-term employees Closing academic programs with low enrollments Other describe:	N Y N N N N N N	50,000 0 0	Please include percent of part time/adjunct faculty here.
	Staff reductions or reorganizations Temporary saving by keeping vacancies open Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff Reduction in maintenance staff Reduction in campus security Defer salary increases Reduce employee benefit packages Early retirement incentives for long-term employees Closing academic programs with low enrollments Other describe: Other describe:	N Y N N N N N N N N N N N N N N N N N N	50,000 0 0	Please include percent of part time/adjunct faculty here.
	Staff reductions or reorganizations Temporary saving by keeping vacancies open Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff Reduction in maintenance staff Reduction in campus security Defer salary increases Reduce employee benefit packages Early retirement incentives for long-term employees Closing academic programs with low enrollments Other describe: Other describe: Other describe:	N Y N N N N N N	0	Please include percent of part time/adjunct faculty here.
	Staff reductions or reorganizations Temporary saving by keeping vacancies open Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff Reduction in maintenance staff Reduction in campus security Defer salary increases Reduce employee benefit packages Early retirement incentives for long-term employees Closing academic programs with low enrollments Other describe: Other describe:	N Y N N N N N N N N N N N N N N N N N N	50,000 0 0 50,000	Please include percent of part time/adjunct faculty here.
Operating Budget Cuts	Staff reductions or reorganizations Temporary saving by keeping vacancies open Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff Reduction in maintenance staff Reduction in campus security Defer salary increases Reduce employee benefit packages Early retirement incentives for long-term employees Closing academic programs with low enrollments Other describe: Other describe: Total Personnel	N Y N N N N N N N N N N N N N N N N N N	50,000	Please include percent of part time/adjunct faculty here.
Operating Budget Cuts	Staff reductions or reorganizations Temporary saving by keeping vacancies open Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff Reduction in maintenance staff Reduction in campus security Defer salary increases Reduce employee benefit packages Early retirement incentives for long-term employees Closing academic programs with low enrollments Other describe: Other describe: Total Personnel  Reduce Travel budget	N Y N N N N N N N N N N N N N N N N N N	50,000 20,000	Please include percent of part time/adjunct faculty here.
Operating Budget Cuts	Staff reductions or reorganizations Temporary saving by keeping vacancies open Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff Reduction in maintenance staff Reduction in campus security Defer salary increases Reduce employee benefit packages Early retirement incentives for long-term employees Closing academic programs with low enrollments Other describe: Other describe: Other describe: Total Personnel  Reduce Travel budget Revised travel policy	N Y N N N N N N N N N N N N N N N N N N	50,000 20,000 5,000	Please include percent of part time/adjunct faculty here.
Operating Budget Cuts	Staff reductions or reorganizations Temporary saving by keeping vacancies open Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff Reduction in maintenance staff Reduction in campus security Defer salary increases Reduce employee benefit packages Early retirement incentives for long-term employees Closing academic programs with low enrollments Other describe: Other describe: Other describe: Total Personnel  Reduce Travel budget Revised travel policy Reduction in office and teaching supplies	N Y N N N N N N N N N N N N N N N N N N	50,000 20,000 5,000	Please include percent of part time/adjunct faculty here.
Operating Budget Cuts	Staff reductions or reorganizations Temporary saving by keeping vacancies open Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff Reduction in maintenance staff Reduction in campus security Defer salary increases Reduce employee benefit packages Early retirement incentives for long-term employees Closing academic programs with low enrollments Other describe: Other describe: Other describe: Total Personnel  Reduce Travel budget Revised travel policy Reduction in office and teaching supplies Reduce printing of materials	N Y N N N N N N N N N N N N N N N N N N	50,000 20,000 5,000	Please include percent of part time/adjunct faculty here.
Operating Budget Cuts	Staff reductions or reorganizations Temporary saving by keeping vacancies open Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff Reduction in maintenance staff Reduction in campus security Defer salary increases Reduce employee benefit packages Early retirement incentives for long-term employees Closing academic programs with low enrollments Other describe: Other describe: Other describe: Total Personnel  Reduce Travel budget Revised travel policy Reduction in office and teaching supplies Reduce pinting of materials Reduce library holdings or subscriptions	N Y N N N N N N N N N N N N N N N N N N	50,000 20,000 5,000 10,000	Please include percent of part time/adjunct faculty here.
Operating Budget Cuts	Staff reductions or reorganizations Temporary saving by keeping vacancies open Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff Reduction in maintenance staff Reduction in campus security Defer salary increases Reduce employee benefit packages Early retirement incentives for long-term employees Closing academic programs with low enrollments Other describe: Other describe: Other describe: Total Personnel  Reduce Travel budget Revised travel policy Reduction in office and teaching supplies Reduce printing of materials Reduce library holdings or subscriptions Change computer replacement policy	N Y N N N N N N N N N N N N N N N N N N	50,000 20,000 5,000	Please include percent of part time/adjunct faculty here.
Operating Budget Cuts	Staff reductions or reorganizations Temporary saving by keeping vacancies open Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff Reduction in maintenance staff Reduction in maintenance staff Reduction in campus security Defer salary increases Reduce employee benefit packages Early retirement incentives for long-term employees Closing academic programs with low enrollments Other describe: Other describe: Other describe: Total Personnel  Reduce Travel budget Revised travel policy Reduction in office and teaching supplies Reduce printing of materials Reduce library holdings or subscriptions Change computer replacement policy Changed academic schedule to create efficiencies	N Y N N N N N N N N N N N N N N N N N N	50,000 20,000 5,000 10,000	Please include percent of part time/adjunct faculty here.
Operating Budget Cuts	Staff reductions or reorganizations Temporary saving by keeping vacancies open Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff Reduction in maintenance staff Reduction in campus security Defer salary increases Reduce employee benefit packages Early retirement incentives for long-term employees Closing academic programs with low enrollments Other describe: Other describe: Other describe: Total Personnel  Reduce Travel budget Revised travel policy Reduction in office and teaching supplies Reduce printing of materials Reduce library holdings or subscriptions Change computer replacement policy	N Y N N N N N N N N N N N N N N N N N N	50,000 20,000 5,000 10,000	Please include percent of part time/adjunct faculty here.
Operating Budget Cuts	Staff reductions or reorganizations Temporary saving by keeping vacancies open Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff Reduction in maintenance staff Reduction in campus security Defer salary increases Reduce employee benefit packages Early retirement incentives for long-term employees Closing academic programs with low enrollments Other describe: Other describe: Other describe: Total Personnel  Reduce Travel budget Revised travel policy Reduction in office and teaching supplies Reduce printing of materials Reduce library holdings or subscriptions Change computer replacement policy Changed academic schedule to create efficiencies Centralization of printing	N Y N N N N N N N N N N N N N N N N N N	50,000 20,000 5,000 10,000	Please include percent of part time/adjunct faculty here.
Operating Budget Cuts	Staff reductions or reorganizations Temporary saving by keeping vacancies open Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff Reduction in maintenance staff Reduction in campus security Defer salary increases Reduce employee benefit packages Early retirement incentives for long-term employees Closing academic programs with low enrollments Other describe: Other describe: Other describe: Total Personnel  Reduce Travel budget Revised travel policy Reduction in office and teaching supplies Reduce printing of materials Reduce library holdings or subscriptions Change computer replacement policy Changed academic schedule to create efficiencies Centralization of printing 4 day work week in summer for employees	N Y N N N N N N N N N N N N N N N N N N	50,000 20,000 5,000 10,000	Please include percent of part time/adjunct faculty here.
Operating Budget Cuts	Staff reductions or reorganizations Temporary saving by keeping vacancies open Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff Reduction in maintenance staff Reduction in campus security Defer salary increases Reduce employee benefit packages Early retirement incentives for long-term employees Closing academic programs with low enrollments Other describe: Other describe: Other describe: Total Personnel  Reduce Travel budget Revised travel policy Reduction in office and teaching supplies Reduce printing of materials Reduce library holdings or subscriptions Change computer replacement policy Changed academic schedule to create efficiencies Centralization of printing 4 day work week in summer for employees Other describe:	N Y N N N N N N N N N N N N N N N N N N	50,000 20,000 5,000 10,000	Please include percent of part time/adjunct faculty here.
Operating Budget Cuts	Staff reductions or reorganizations Temporary saving by keeping vacancies open Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff Reduction in maintenance staff Reduction in campus security Defer salary increases Reduce employee benefit packages Early retirement incentives for long-term employees Closing academic programs with low enrollments Other describe: Other describe: Other describe: Total Personnel  Reduce Travel budget Revised travel policy Reduction in office and teaching supplies Reduce printing of materials Reduce printing of materials Reduce library holdings or subscriptions Change computer replacement policy Changed academic schedule to create efficiencies Centralization of printing 4 day work week in summer for employees Other describe:	N Y N N N N N N N N N N N N N N N N N N	50,000 20,000 5,000 10,000	Please include percent of part time/adjunct faculty here.

Name of Institution:	East Arkansas Community College		Completed By:	Morris Boydstun 870-633-4480					
			Phone Number:						
Cost Containment Input									
	What input are you using from faculty, staff, students, and public in worki	ng to contain costs	?						
	A committee was formed to evaluate potential savings for the reduction academic schedule and summer operations. Administration and all budgeting departments are included in decisions								
	for cost savings during that budget process.								
	Do you have a Committee on Cost Containment?								
	None other than budgeting departments and administration.								
	Do you offer incontinue and for recognition to foculty (staff (students for or		Cotoco due co						
	Do you offer incentives and/or recognition to faculty/staff/students for su  No	iggestions on now i	to cut costs?						
	NO								
		1	Estimated Annual						
Cost Saving Efforts		Y or N	Savings	Notes					
	ilities								
				East Arkansas Community College has constructed a new Fine Arts Center that opened in April of 2010. All construction was					
				based on energy efficient products and services. HVAC systems, windows, insulation, lighting, etc. were designed to					
				minimize energy costs. The College has also had several renovation projects, all done with consideration given to energy					
				efficient products and processes when designed. One of the projects, the renovation of Classroom Building 2, was done					
				specifically with energy efficient processes in mind. New walls allowing better insulation, new HVAC systems, etc. were installed to help lower cost of energy usage for the future.					
				Based on the fact that these projects have been completed recently and very little information exists to quantify savings it is					
				hard to put a dollar value savings on this at this time. We can say that other than the new square footage of the Fine Arts					
				Center (33,000 sq. ft.) costs have remained constant elsewhere on campus, even with the rising cost of energy in today's					
				economy. East Arkansas Community College recently had an energy audit performed on					
				the entire campus by Ameresco and at this time we are contemplating further action. Although areas of potential savings					
				were identified, the institutions budget does not have funding available to carry out projects of this nature although					
	Retrofiting with energy-efficient lighting, timers, etc.	Υ		potential savings could allow the projects to pay for themselves in the future.					
	Retooling HVAC controls	Y		Same as above					
	Replacing windows	Y		Same as above					
	Other describe:	N							
	Other describe:	N							
	Other describe:	N							
D	Total Utilities								
Perso	onnel								
				The Social Science department Chair position was eliminated and the duties for oversight of that department were divided					
				among two other departments and their respective department Chair positions. Cost savings was approximated based on					
				the elimination of one salary and fringe and the additional amount of salary and fringe needed for the personnel overseeing					
	Consolidating departments	Υ	40,000	the department afterwards.					
	Staff reductions or reorganizations	Υ	30,000	Reorganization after retirement of Director Adm Services and change in VP of Acad Affairs.					
	Temporary saving by keeping vacancies open	Υ	100,000	Several positions budgeted were unfilled throughout the fiscal year.					
	Hiring of temporary or adjunct faculty	Υ	C	54% Full-time Contract 46% Adjunct/Overload					
	Hiring of temporary or part-time staff in lieu of fulltime staff	Υ	76,000						
	Reduction in Student Support staff	N							
	Reduction in maintenance staff	N							
	Reduction in campus security	N							
	Defer salary increases	N							
	Reduce employee benefit packages	N							
	Early retirement incentives for long-term employees	N							
	Closing academic programs with low enrollments	N N							
	Other describe:	N N							

Name of Institution:	East Arkansas Community College		Completed By:	Morris Boydstun
			Phone Number:	<u>870-633-4480</u>
	Other describe:	N		
	Total Personnel		246,00	00
Operating Budget Cuts				
	Reduce Travel budget	Υ		Travel budget was maintained at previous fiscal year level.
	Revised travel policy	N		
	Reduction in office and teaching supplies	N		
	Reduce printing of materials	N		
	Reduce library holdings or subscriptions	N		
	Change computer replacement policy	N		
	Changed academic schedule to create efficiencies	Υ		0 Changes were made that allowed students to be on campus 4 days per week. Savings calculated in Note 1 above.
	Centralization of printing	N		
				Changes were made that allow coverage for services for 4.5 days per week in the summer. Saving would be calculated in
	4 day work week in summer for employees	Υ		Note 1 above.
	Other describe:	N		
	Other describe:	N		
	Other describe:	N		
	Total Operating			0
	Total Savings		\$ 246,00	0

Name of Institution:	Mid-South Community College		Completed By:	Susan Marshall Susan Marshall								
			Phone Number:	<u>870 733-6716</u>								
1												
Cost Containment Input												
cost containment input	What input are you using from faculty, staff, students, and public in working	ng to contain o	costs?									
	All MSCC employees are involved in operational planning, and cost containment has been a priority for the college since inception and particularly since 2005. All expenditures must have management approval before costs are incurred.											
	Do you have a Committee on Cost Containment?											
	The President's Council is charged with cost containment as part of our annu	ual planning ar	nd budgeting cycel									
	Do you offer incentives and/or recognition to faculty/staff/students for su	ggestions on h	now to cut costs?									
	No	ььсэнонэ он т	iow to cut costs.									
			Estimated Annual	1								
Cost Saving Efforts		Y or N	Savings	Notes								
Utilitie	c		ourgo									
Otilitie	•			Will retro fit lighting in Reynolds Center hallway with energy efficient fixtures this year. Annual savings will be minimum								
	Retrofiting with energy-efficient lighting, timers, etc.	Υ		since we haven't used the lights due theirhigh energy usage and safety. Outdoor lights are on timers.								
				All buildings have computerized HVAC controls that shut off when no one is in the rooms. Thermostats are electronically set								
	Retooling HVAC controls	N		at a reasonable temperature that can only changed by a few degrees.								
				All building on campus have either been built in the last 15 years or remodeled. No replacements needed at this								
	Replacing windows	N		time.								
	Other describe: Replace HVAC System	Y		Replaced science building HVAC system in 2011, unsure of savings at this time.  Worked with Cadmus to implement Act 1494 documenting past 3 years of utility cost to monitor and help								
	Other describe: Implement Act 1494	Υ		manage future utility usage.								
	Other describe:	N		manage racare dancy assign								
	Total Utilities		(									
Personne	el											
	Consolidating departments	Y	<b>l</b> ,	We eliminated one academic program coordinator position in 2010 and consolidated 2 departments under the VP for Learning and Instruction who is serving as program coordinator for 5 departments in addition to her regular duties								
	Consolidating departments Staff reductions or reorganizations	N N		Learning and instruction who is serving as program coordinator for 3 departments in addition to her regular duties								
				We have held a maintenance position open and used part time employees to temporarily fill the position. Due								
	Temporary saving by keeping vacancies open	Υ	36,435	to small staff we are unable to leave most positions open and complete work as required.								
				We are heavily dependent upon adjunct faculty. The percentage of SSCH taught by adjuncts has increased from 49.3% in								
				F2005 to 51.1% in F2010. Of particular relevance to our population is the fact that in F2005 44.6% of developmental								
	History of temporary or adjunct faculty	Y	,	communication and developmental math SSCH were taught by adjuncts, and in F2010 50.1% of developmental SSCH were taught by adjuncts								
	Hiring of temporary or adjunct faculty  Hiring of temporary or part-time staff in lieu of fulltime staff	Y		Most employees in maintenance department are part time.								
	Reduction in Student Support staff	N		9 of 13 (69%) Student Service staff members are grant-funded								
	Reduction in maintenance staff	Y	45,916	We have reduced our FT maintenance staff by 1 position over the past year filling in with part time help.								
				Despite substantial enrollment increases since 2005, we have one Director of Campus Safety and one FT security guard. We								
	Reduction in campus security	N		depend upon PT personnel for the balance of our need								
	Defer salary increases	Y		COLAs were not given for the 2011-2012 fiscal year.								
	Reduce employee benefit packages	N Y	22.02	One and the behavior and artifornial								
	Early retirement incentives for long-term employees  Closing academic programs with low enrollments	N N	23,935	One employee has taken early retirement								
	cosmo academic programs with low embinients	IN.										
				We have increased class sizes significantly. In F2005, the average class size was 14.7 students. For F2010, the average was								
1	Other describe: Increasing class sizes	Y		29 students, too many for a population of which 80% or more need developmental education at entry.								
1	Other describe:	N										
1	Other describe:	N	45	-								
Outside Builded C.	Total Personnel	_	106,290	)  								
Operating Budget Cuts		I	Į.	I and the second								

Name of Institution:	Mid-South Community College	_	Completed By:	Susan Marshall
			Phone Number:	<u>870 733-6716</u>
	Reduce Travel budget	N		
	Revised travel policy	N		We use the state travel regulations for our travel policy.
	Reduction in office and teaching supplies	N		Supply budgets are minimal, and budgets are monitored to help ensure supplies are used efficiently.  We strongly recommend duplexing be used when printing. Copying and printing can be monitored by person if
	Reduce printing of materials	Υ		needed. Most faculty post class materials on our LMS to reduce printing costs.
	Reduce library holdings or subscriptions	N		
	Change computer replacement policy	N		We have extended our 3 year recycle plan to a 5 year plan moving older computers to programs that do not require the latest in technology.  We have added classes in the 2:00 to 5:00 time period to increase usage of facilities and to accommodate our
	Changed academic schedule to create efficiencies	N	(	growing enrollment since we have insufficient classroom space.
	Centralization of printing	N		Multifunctional devices are located in cental locations for use by all employees verses indiviual printers at each desk. Software controls are in place to limit color prints/copies.
	4 day work week in summer for employees	N		Implemented 4 day workweek for June and July several years ago.
				MSCC is funded at 66.7% of the budget recommended by ADHE. It is hard to discern where else we can cut costs. Our
	Other describe:	N		academic programs and services are already negatively impacted by funding constraints.
	Other describe:	N		
	Other describe: Total Operating	N		
	Total Savings		\$ 106,290	

Name of	Institution
Name of	Institution

North Arkansas College

Completed By: Don Sugg

Phone Number: 870-391-3216

Cost Containment Input	t
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What input are you using from faculty, staff, students, and public in working to contain costs?

Department heads monitor their respective budgets on an ongoing basis. Additionally, monthly financial performance to budget reports are reviewed by department heads, directors, deans, administration and the Board of Trustees. In addition to the annual budget preparation, the college conducts a mid-year operating budget review process where current budget and expenditure activity is compared to past operational data and adjusted where needed for future operations.

#### Do you have a Committee on Cost Containment?

No formal cost containment committee has been appointed. All faculty and staff are charged with containing or curtailing operational costs.

#### Do you offer incentives and/or recognition to faculty/staff/students for suggestions on how to cut costs?

There is no formal process or procedure to award or recognize faculty and staff for suggesting cost cutting measures.

			Estimated Annual	
Cost Saving Efforts		Y or N	Savings	Notes
Utilitie	25	1		
	Retrofitting with energy-efficient lighting, timers, etc.	Υ	2,400	Replaced light fixtures and installed motion switches on South and North Campuses
	Retooling HVAC controls	Y		Replaced HVAC with more efficient units on South and North Campuses
	Replacing windows	N	,	· ·
	Other describe: Film Tinted Certain Windows	Y	120	Tinted front office area on South and North Campuses
	Other describe: Additional Window Tinting Scheduled	Y	C	Planning to tint all remaining windows of the North Campus Main Building \$300/yr
	Other describe: Energy Retrofit & Controls - Center Campus	Y	C	Planning RFP for Total Energy Retrofit & Control Project - Center Campus Tower \$20,000/yr
	Total Utilities		26,520	
Personn	el			
	Consolidating departments	Υ	2,000	Consolidated Electrical, Computer Aided Design and Machine Shop to form Engineering Technology Department
	Staff reductions or reorganizations	N		
	Temporary saving by keeping vacancies open	Y	13,000	estimate for 3 positions
				P/T Faculty & overload utilization increased 21 courses, the equivalent of 2 F/T instructors (Overall Part-Time Faculty Mi:
	Hiring of temporary or adjunct faculty	Υ		for Fall 2010 = 59% (95/160) Head Count, 33% (200/613) Course Section Count)
	Hiring of temporary or part-time staff in lieu of fulltime staff	Υ	7,000	Physical Plant department
	Reduction in Student Support staff	N		
	Reduction in maintenance staff	N		
	Reduction in campus security	N		
	Defer salary increases	N		
	Reduce employee benefit packages	N		
	Early retirement incentives for long-term employees	Y	101,719	Salary & Benefit savings from retirements of 8 long-term employees
	Closing academic programs with low enrollments	Υ		Continued savings from closing Carpentry
	Other describe: Interim President	Y	71,000	Finished last 5 months with interim President
	Other describe:	N		
	Other describe:	N		
	Total Personnel		276,755	
Operating Budget Cuts				
	Reduce Travel budget	N		
	Revised travel policy	N		
	Reduction in office and teaching supplies	N		
	Reduce printing of materials	Y	17,000	Utilizing On-Line Class Schedules and College Catalog
	Reduce library holdings or subscriptions	N		
	Change computer replacement policy	N		
	Changed academic schedule to create efficiencies	Y	C	Most Business courses have converted to a M-W or To-T schedule which lowers travel cost for students
	Centralization of printing	N		
	4 day work week in summer for employees	N		
ĺ	Other describe: Reduce general custodial and cleaning supplies	Y	10,679	Net reduction of supply cost from 2009-2010
	Other describe:	N		
ĺ	Other describe:	N		
	Total Operating		27,679	
	Total Savings		\$ 330,954	

Name of Institution:	National Park Community College		Completed By:	Janis Sawyer, Vice President for Financial Affairs
			Phone Number:	501-760-4215
Cost Containment Input			2	
	What input are you using from faculty, staff, students, and public in wo		i?	
	Administration invites ideas and suggestions for containing costs from a	ii constituents.		
	Do you have a Committee on Cost Containment?			
	Yes, our cost containment committee is chaired by the President, and me	embers include all exec	cutive officers.	
	Do you offer incentives and/or recognition to faculty/staff/students fo	r suggestions on how	to cut costs?	
	Not at this time.	1 Juggestions on now	to cut costs.	
			Estimated Annual	
Cost Saving Efforts		Y or N	Savings	Notes
Ut	Itilities			
	Retrofitting with energy-efficient lighting, timers, etc.	N		Investigating lighting retrofit with Entergy's Large Commercial & Industrial Energy Solutions Program
	Retooling HVAC controls	Υ	50	Replaced two HVAC units, and investigating demand controlled ventilation solutions
	Replacing windows	N		
	Other describe:	Υ		Charlotte Phelps Renovation (HVAC, windows, roofing)
	Other describe:	Υ	4,71	Blade center and server virtualization
	Other describe:	N		
	Total Utilities		13,48	
Pers	sonnel			
	Consolidating departments	N	(	
	Staff reductions or reorganizations	N		
	Temporary saving by keeping vacancies open	Υ		8 positions vacant bugeted, including benefits
	Hiring of temporary or adjunct faculty	Y	2,391,60	Please include percent of part time/adjunct faculty here. Full-time -45% Adjunct - 55%
	Hiring of temporary or part-time staff in lieu of fulltime staff	N	(	
	Reduction in Student Support staff	N		
	Reduction in maintenance staff	N		
	Reduction in campus security	N		
	Defer salary increases	Y	223,31	Withheld COLA increases
	Reduce employee benefit packages	N		
1	Early retirement incentives for long-term employees	Y	6,90	
	Closing academic programs with low enrollments	Y	47,00	Recreational Leadership, Supervisory Management, Fire Science
	Other describe:	N		
	Other describe:	N		
	Other describe:	N		-
	Total Personnel		3,030,71	
Operating Budget Cuts				
	Reduce Travel budget	N		
	Revised travel policy	Y		Restricted out-of-state travel, only with approval of President and VP
	Reduction in office and teaching supplies	N		
	Reduce printing of materials	Y	8,00	Eliminated printed catalog
ĺ	Reduce library holdings or subscriptions	N		
		N		
	Change computer replacement policy			
	Changed academic schedule to create efficiencies	Υ	144,00	Savings from cancelled courses (below min. enrollment) for Fall 2010, Spring 2011, Summer 2011
	Changed academic schedule to create efficiencies Centralization of printing	Y N		
	Changed academic schedule to create efficiencies Centralization of printing 4 day work week in summer for employees	Y N Y		Savings from cancelled courses (below min. enrollment) for Fall 2010, Spring 2011, Summer 2011  Mid May to August
	Changed academic schedule to create efficiencies Centralization of printing 4 day work week in summer for employees Other describe:	Y N Y		
	Changed academic schedule to create efficiencies Centralization of printing 4 day work week in summer for employees Other describe: Other describe:	Y N Y N N N		
	Changed academic schedule to create efficiencies Centralization of printing 4 day work week in summer for employees Other describe:	Y N Y		Mid May to August

Name of Institution:	NorthWest Arkansas Community College	Completed By:	Jim Hall, ED Government Relations
		Phone Number:	479-619-4182

Cost Containment Input											
	What input are you using from faculty, staff, students, and public in working to	contain cost	s?								
	NWACC Operations Department collaborates with an academic service learning project to inform students,										
	faculty, and staff about best practices on campus to save resources, time, and money for the college.										
	This project led to the publication of a "Sustainability for NWACC Best Practices" manual.										
	Do you have a Committee on Cost Containment?										
	Yes, the NWACC Operations Cost Reduction Committee.										
	This committee has reduced the energy costs per student credit hour by 9% over the past 4 years.										
	Do you offer incentives and/or recognition to faculty/staff/students for suggestions on how to cut costs?										
	Recognition										
			Estimated Annual								
Cost Saving Efforts		Y or N	Savings	Notes							
Utilities											
	Retrofiting with energy-efficient lighting, timers, etc.	Y		Replace T12 Florescent Laps with T8							
	Retooling HVAC controls	Y		Use of new energy management software and air conditioning upgrades							
	Other describe: Other describe:	Y Y		Air conditioning upgrate Insulated classroom ceiling tile							
	Other describe:	Ϋ́		Upgrades cooling towers and bioler							
	Other describe:	Ϋ́		Improved outdoor lighting efficiency							
	Total Utilities		81,500								
Personnel			, , , , ,								
	Consolidating departments	Υ	0	Merged office of Institutional Effectiveness with Institutional Research							
	Staff reductions or reorganizations	Υ		See attached backup							
	Temporary saving by keeping vacancies open	N									
	Hiring of temporary or adjunct faculty	Υ	0	Please include percent of part time/adjunct faculty here. (Fall 2010 - 127 FT 28% / 326 PT 72%)							
	Hiring of temporary or part-time staff in lieu of fulltime staff	N	0								
	Reduction in Student Support staff	N									
	Reduction in maintenance staff	N									
	Reduction in campus security  Defer salary increases	N N									
	Reduce employee benefit packages	N N									
	Early retirement incentives for long-term employees	N									
	Closing academic programs with low enrollments	N									
	Other describe:	N									
	Other describe:	N									
	Other describe:	N									
	Total Personnel		0								
Operating Budget Cuts	_ , _ , , , ,										
	Reduce Travel budget Revised travel policy	N N									
	Reduction in office and teaching supplies	N N									
	Reduce printing of materials	Y	35,000	Reviewed and re-negotiated copier lease and paper costs							
	Reduce library holdings or subscriptions	N N	33,000	neviewed and re-negonated copies lease and paper costs							
	Change computer replacement policy	N									
	Changed academic schedule to create efficiencies	N	0								
	Centralization of printing	N									
	4 day work week in summer for employees	N									
	Other describe:	Υ		Estimated Institutional Technology computing efficiencies (see attached document, Cost Containment in IT)							
	Other describe:	Y	5,000	Emergency notification text service outsourced to Benton County Alter							
				Cell phone usage review / savings from reducing number of users and costs of selected plans (5,000)							
				Negotiated reduced rent on two renewed satellite leases (4,300)  Negotiated reduction in food service vendor contract (45,000)  Negotiated lower							
	Other describe:	γ	129 300	architect/construction management fees for building under construction (75,000)							
	Total Operating		260 300								

\$

**Total Savings** 

Name of Institution:	Ozarka College		Completed By:	Dr. Richard Dawe						
			Phone Number:	870-368-2006						
Cost Containment Input										
	What input are you using from faculty, staff, students, and public in wo	rking to contain costs	?							
	Annual employee satisfaction surveys, suggestion boxes and focused disc	ussions.								
	Do you have a Committee on Cost Containment?									
	The Administrative Council serves in this capacity									
	Do you offer incentives and/or recognition to faculty/staff/students for	suggestions on how	to cut costs?							
	Not yet, but under consideration									
			Estimated Annual							
Cost Saving Efforts		Y or N	Savings	Notes						
U	tilities									
	Retrofiting with energy-efficient lighting, timers, etc.	Υ		requires an up-front investment						
	Retooling HVAC controls	Υ		requires an up-front investment						
	Replacing windows	N		requires an up-front investment						
	Other describe: Energy Awareness articles Other describe:	N								
	Other describe:	N N								
	Total Utilities	IN .		Unable to accurately quantify						
Porc	sonnel			onable to accuracely quantity						
reis	Consolidating departments	N								
	Staff reductions or reorganizations	Y		Reorganizations						
	Temporary saving by keeping vacancies open	·	11.00	D grounds position						
	Hiring of temporary or adjunct faculty	Y		0 33.3% full time / 66.7% part time						
	Hiring of temporary or part-time staff in lieu of fulltime staff	Υ								
	Reduction in Student Support staff	N								
	Reduction in maintenance staff	N								
	Reduction in campus security	N								
	Defer salary increases	Υ	75,00	As directed by the state						
	Reduce employee benefit packages	N								
	Early retirement incentives for long-term employees	N								
	Closing academic programs with low enrollments	Υ								
	Other describe:	N								
	Other describe:	N								
	Other describe: Total Personnel	N	86,00							
Onesetine Budget Cute	Total Personner		86,00							
Operating Budget Cuts	Reduce Travel budget	N		Not reduced but more closely controlled/monitored						
	Revised travel policy	Y	5,00							
	Reduction in office and teaching supplies	N N	3,00							
	Reduce printing of materials	Y	50							
	Reduce library holdings or subscriptions	N N								
	Change computer replacement policy	N								
	Changed academic schedule to create efficiencies	Y		0						
	Centralization of printing	Υ								
	4 day work week in summer for employees	Υ		yes, but considering going back to 4.5 or 5 day schedule next year to better serve students						
	Other describe:	N								
	Other describe:	N								
	Other describe:	N		4						
	Total Operating		5,50							
	Total Savings		\$ 91.500							

Name of Institution:	Phillips Community College	Completed By:	Brenda Gillogly/Craig Pinson

Phone Number: <u>870-338-6474</u>

Cost Containment Input	Cost Containment Input								
•	What input are you using from faculty, staff, students, and public in working to	contain cost	s?						
	Verbal: phone and personal meetings								
	Do you have a Committee on Cost Containment?								
	Not at this time								
	Do you offer incentives and/or recognition to faculty/staff/students for sugges	tions on hou	to out costs?						
	Not at this time	SCIONS ON NOW	to cut costs:						
	Not at this time								
			Estimated Annual						
Cost Saving Efforts		Y or N	Savings	Notes					
Utilities									
				This is an on-going savingsto be realized for each of 10 years resulting from the original retrofitting investment dollars spent in					
	Retrofitting with energy-efficient lighting, timers, etc.	Y	4,200	FY10					
	Retooling HVAC controls	N		This is a second of the second					
	Replacing windows	Υ	2,000	This is an on-going savingsto be realized for each of 10 years resulting from the original retrofitting investment dollars spent in					
	Other describe:	Y		Centralization of building usage to limit utility consumption for multiple areas					
	Other describe:	Y		Natural gas service associated with above item					
	Other describe:	N	.,						
	Total Utilities		25,200						
Personnel									
	Consolidating departments	N	0						
	Staff reductions or reorganizations	Y	125,000	Reorganized departments to utilize remaining staff when terminating staff left PCCUA employment					
	Temporary saving by keeping vacancies open	N							
	Hiring of temporary or adjunct faculty	N	0	Please include percent of part time/adjunct faculty here.					
	Hiring of temporary or part-time staff in lieu of fulltime staff  Reduction in Student Support staff	N N	0						
	Reduction in Student Support Stan	N							
	Reduction in campus security	N							
	Defer salary increases	Υ	23,250	Classified 2% Cola put into effect January, 2011 (Savings is from Jul-Dec, 2010)					
	Reduce employee benefit packages	N							
	Early retirement incentives for long-term employees	N							
	Closing academic programs with low enrollments	N							
	Other describe:	N							
	Other describe:	N							
	Other describe: Total Personnel	N	148.250						
Operating Budget Cuts	rotari ersonner	1	148,250						
	Reduce Travel budget	N							
	Revised travel budget	N							
	Reduction in office and teaching supplies	Y	12,000	Maintain a smaller on-hand inventory of office and general supplies					
	Reduce printing of materials	N							
	Reduce library holdings or subscriptions	Υ	8,000	Reduction in holdings of general purpose and pleasure reading materials					
	Change computer replacement policy	N							
	Changed academic schedule to create efficiencies	N	0						
	Centralization of printing	N							
	4 day work week in summer for employees Other describe: Litiliza grant enportunities where allowable	N Y	10.000	GDD Grant - Durchased promotional items/services as allowed by grant					
	Other describe: Utilize grant opportunities where allowable Y 10,000 GRP Grant - Purchased promotional items/services as allowed by grant  Other describe: Food service efficiencies Y 50,000 Maintain a smaller on hand inventory, plus price increases to mirror community food vendors								
	Other describe. Food service efficiencies	<u>'</u>		Reduced advertising overall (5,500)  Use of CIV in lieu					
				of staff travel (9,000)  Paper savings due to					
				online usage (500) Smaller trash receptacle					
				needed due to increased shredding of unnecessary documents (700)					
		Ī		Eliminated postal box at Post Office (1,000)					
				Eliminated printing catalog (5,500) Eliminated Friday					
	Other describe:	Υ		cafeteria service (8,500)					
	Total Operating	]	110,700						
	Total Savings		\$ 284,150						

Name of Institution:	Pulaski Technical College		Completed By:	Cost-containment Committee / Carol Langston					
			Phone Number:	<u>(501) 812-2211</u>					
1									
Cost Containment Input									
	What input are you using from faculty, staff, students, and public in wor	king to contain costs	?						
	Pulaski Technical College has developed a Cost-containment Committee of	omprised of faculty a	nd staff representative	es from various areas of the college. This new committee has been charged with seeking					
	input from the college community and developing a cost-containment plan for the college. Additionally, the college is developing a Strategic Energy Team and has developed a Strategic Energy Plan.								
	Do you have a Committee on Cost Containment?								
	Yes								
	Do you offer incentives and/or recognition to faculty/staff/students for			hu and staff fav suggestions on hour to sut eachs. A comprehensive cost containment plan					
	will be developed in 2011-2012.	a pian to oner incent	ives to students, racui	ty and staff for suggestions on how to cut costs. A comprehensive cost-containment plan					
	Will be developed in 2011 2012.								
Cost Saving Efforts		Y or N	Estimated Annual Savings	Notes					
	tilities								
_				New buildings have been equipped with energy-efficient lighting, timers, etc The college has developed a Strategic Energy					
	Retrofitting with energy-efficient lighting, timers, etc.	N		Plan to incorporate energy-efficiency considerations into renovation projects.					
	Retooling HVAC controls	Υ	4,532	Savings based on vendor estimate					
	Replacing windows	N		Not at this time					
	Other describe:	N							
	Other describe:	N							
	Other describe:	N							
	Total Utilities		4,532						
Pers	onnel			Pulaski Tech maintains a lean academic and administrative organizational structure. Therefore, this is an ongoing cost-					
	Consolidating departments	N	C	containment measure for the college.					
				Because of the college's lean academic and administrative structure, staff reductions would create significant quality and					
	Staff reductions or reorganizations	N		service issues.					
	Temporary saving by keeping vacancies open	Υ		Approximately three administrative vacancies were unfilled in 2010-2011.					
	Hiring of temporary or adjunct faculty	Υ		This is an ongoing cost-containment measure for Pulaski Tech.					
	Hiring of temporary or part-time staff in lieu of fulltime staff	Y	100,000	This is an ongoing cost-containment measure for Pulaski Tech.					
	Reduction in Student Support staff	N		This is an ongoing cost-containment measure for Pulaski Tech, as the college maintain a lean academic and student support staff.					
	Reduction in maintenance staff	N		Janitorial services are outsourced in an effort to reduce cost.					
	Reduction in campus security	N							
	Defer salary increases	N							
	Reduce employee benefit packages	N							
	Early retirement incentives for long-term employees	N							
	Closing academic programs with low enrollments	N							
	Other describe:	N							
	Other describe:	N							
	Other describe:	N							
	Total Personnel		300,000	5					
Operating Budget Cuts			000,000						
				Travel budgets, which were eliminated in FY08 and FY09, were reinstated in FY2010. However, most travel was grant					
	Reduce Travel budget	N		funded.					
	Revised travel policy	Y		The college is implementing a new travel process, which should result in cost savings in the coming year.					
	Reduction in office and teaching supplies	N							
	Reduce printing of materials	Y	10,000	The college is longer printing a schedule of classes.					
	Reduce library holdings or subscriptions	N							
	Change computer replacement notice			This is an angaing cost containment measure for the college County to the containment when the containment measure for the college County to the containment when the containment were contained as the containment when the containm					
	Change computer replacement policy	N		This is an ongoing cost-containment measure for the college. Computers are not replaced unless they are inoperable.  This is an ongoing cost-containment measure for the college. Facility use is maximized, and there is no space for growth in					
	Changed academic schedule to create efficiencies	N	,	programs/courses.					
1	Change a academic schedule to create efficiencies	IN	1	rprograms/coarses.					

Name of Institution:	Pulaski Technical College		Completed By:	Cost-containment Committee / Carol Langston
			Phone Number:	<u>(501)</u> 812-2211
				This is an ongoing cost-containment measure for the college. All printing is handled by the Office of Public Relations and
	Centralization of printing	N		Marketing.
	4 day work week in summer for employees	N		The college conducted a pilot in summer 2009. No significant savings were noted.
	Other describe:	N		
	Other describe:	N		
	Other describe:	N		
	Total Operating		10,000	
	Total Savings		\$ 314,532	

Name of Institution:	Rich Mountain Community College		Completed By:	Steve Rook/Amy Ludwig						
			Phone Number:	479/394-7622						
				· <del></del>						
Cost Containment Input										
	What input are you using from faculty, staff, students, and public in wo	rking to contain costs	i?							
	The President's Cabinet is the primary group to make the decision. Input			binet by the appropriate VP.						
	Do you have a Committee on Cost Containment?									
	The President's Cabinet in collaboration with Business Office staff served	as a taskforce to addr	ess the issue							
	The Freshaelte's Gabinet in conduction with basiness office stain served	as a taskioi ce to addi	cos tric issue.							
	Do you offer incentives and/or recognition to faculty/staff/students for	suggestions on how	to cut costs?							
	No. RMCC does offer incentives for faculty and staff to write grants.	suggestions on now	to cut costs:							
	No. Nivice does offer incentives for faculty and staff to write grants.									
		ı	Estimated Annual	1						
Cost Saving Efforts		Y or N	Savings	Notes						
	M1141		ou villes	1.000						
	tilities									
	Retrofiting with energy-efficient lighting, timers, etc.	N								
	Retooling HVAC controls	N N								
	Replacing windows Other describe:	N N								
	Other describe:	N N								
	Other describe:	N N								
	Total Utilities	IN IN								
Pers	connel	Y	40.00	Combine Director of Development and Director Relations						
	Consolidating departments Staff reductions or reorganizations	Y		Director of HR (\$50,000), Accounting Technician (\$20,788)						
	Temporary saving by keeping vacancies open	Y		CFO (\$88,434)						
	Hiring of temporary or adjunct faculty	Y		0 60% Adjunct faculty						
	Hiring of temporary or part-time staff in lieu of fulltime staff	· Y		Part-time maintenance rather than Groundskeeper						
	Reduction in Student Support staff	N		Tare ame mamenance rather than Groundskeeper						
	Reduction in maintenance staff	Y	21.76	Groundskeeper retired, not replaced (Norwood)						
	Reduction in campus security	N								
	Defer salary increases	Y	40.00	2% salary increase not given for FY12						
	Reduce employee benefit packages	N	.,	, ,						
	Early retirement incentives for long-term employees	N								
	Closing academic programs with low enrollments	N								
	Other describe:	N								
	Other describe:	N								
	Other describe:	N								
	Total Personnel		179,95							
Operating Budget Cuts										
	Reduce Travel budget	Υ		Reduced budget to 95%						
	Revised travel policy	Υ		Reduced budget to 95%						
	Reduction in office and teaching supplies	Υ		Reduced budget to 95%						
	Reduce printing of materials	N								
ĺ	Reduce library holdings or subscriptions	N								
	Change computer replacement policy	N								
	Changed academic schedule to create efficiencies	Y								
	Centralization of printing	Y								
	4 day work week in summer for employees	Y								
	Other describe:	N								
ĺ	Other describe:	N								
	Other describe:	N								
	Total Operating			D <u> </u>						
	Total Savings		\$ 179.950		·					

Name of Institution:	South Arkansas Community College	Completed By:	Lathan C. Hairston
		Phone Number:	870-864-7147

Cost Containment Innut										
Cost Containment Input	What input are you using from faculty, staff, students, and public in working to contain costs?									
	The College solicits possible savings from all College units and departments. Institution personnel are encouraged to be receptive and listen to comments from the public.									
	The conege solicies possible savings from all conege units and departments. Instite	ation personii	er are encouraged to b	e receptive and isten to comments from the passic.						
	Do you have a Committee on Cost Containment?  Voc Everytive Cobinet									
	Yes, Executive Cabinet									
	Do you offer incentives and/or recognition to faculty/staff/students for suggestions on how to cut costs?									
	The College always welcomes, encourages, and appreciates cost saving suggestic	ns from the fa	culty/staff/students.	No incentives or special recognitions are given at this time.						
			Estimated Annual							
Cost Saving Efforts		Y or N	Savings	Notes						
Utilities										
	Retrofiting with energy-efficient lighting, timers, etc.	Y		Individual replacements - minor savings						
	Retooling HVAC controls	Y		See Energy Management Controls below						
	Replacing windows	N								
	Other describe: New roof project	Y		Savings unknown						
	Other describe: Energy Management Controls	Y	62,000	Savings from new chilled water loop						
	Other describe:	N								
B	Total Utilities		62,000							
Personnel	Consolidating departments	N	0							
	Staff reductions or reorganizations	N N	0							
	Temporary saving by keeping vacancies open	Y	83 480	Delayed rehires						
	Hiring of temporary or adjunct faculty	Ý		Reflects savings of a full time faculty member						
	Hiring of temporary or part-time staff in lieu of fulltime staff	Υ		Replace faculty with adjunct instructors.						
	Reduction in Student Support staff	N								
	Reduction in maintenance staff	N								
	Reduction in campus security	N								
	Defer salary increases	Y	20,028	Did not award raises for employees hired or promoted after 7/1/10						
	Reduce employee benefit packages	N								
	Early retirement incentives for long-term employees	N								
	Closing academic programs with low enrollments	N								
	Other describe:	Y	5,425	Used WIA clients in lieu of extra help (700 x \$7.75)						
	Other describe:	N								
	Other describe: Total Personnel	N	174,733							
Operating Budget Cuts	Total Cooline		174,733							
operating budget cuts	Reduce Travel budget	Υ	38 293	Non-student travel budget savings						
	Revised travel policy	N	00,200							
	Reduction in office and teaching supplies	Y	142,088	Supply budget savings						
	Reduce printing of materials	N	,							
	Reduce library holdings or subscriptions	N								
	Change computer replacement policy	N								
	Changed academic schedule to create efficiencies	Y	0	Unknown						
	Centralization of printing	N								
	4 day work week in summer for employees	Y		Many offices were closed during summer.						
	Other describe: Shared clerical	Y		Shared Admin Specialist II - 8 months						
	Other describe: Work w/city and county	Y		Assisted with demolition						
	Other describe: Delay equipment purchases Total Operating	Υ	17,316 229,448	Equipment budget savings						
	Total Savings	<u> </u>	\$ 466.181							

Name of Institution: Southern Ar	kansas University Tech	Completed By	: Dr. Corbet J. Lamkin, Chancellor
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Phone Number: 1.870.574.4420 (Office); 1.870.904.3338 (Mobile)

What input are you using from faculty, staff, students, and public in working to contain costs?	
Monthly budget reports prepared by Finance & Administration including Expenditure Transaction report and Statement of Net Assets report.	Suggestions for specific
department needs and/or issues as discussed by employees participating in the monthly Brown Bag Lunch with the Chancellor.	Suggestions for projects, services, and
policy/process changes submitted by employee organizations (Administrative Staff Organization, Classified Staff Organization, Faculty Senate).	
Suggestions for specific department needs and/or issues as discussed by employees participating in the monthly Brown Bag Lunch with the Chancellor.	Suggestions for
activities, housing, technology needs, class schedules, etc. as discussed by Student Ambassadors and Student Leadership Team members participating in the monthly Student Pic	nic with the Chancellor.
Adopted and utilize Process for Campus Enhancements and Renovation Projects; this process helps with resource management and identifies and charts all campus enhancement	its, landscaping, renovation, and contructions projects and ideas.
Utilize grants and partnerships (i.e. Arkansas Department of Workforce Services for Uptown Center).	Utilize Purchase
Order Authorization process by dollar amount to authorize and approve purchases.	
Utilize Travel Authorization process to authorize and approve travel.	
Do you have a Committee on Cost Containment?	
No, there is not a designated Committee on Cost Containment. However, all	
budget managers are challenged to effectively track their expenses, to spend	
within their limits, to review their budgets monthly for accuracy, to negotiate	
prices, and to make sure budgets are sufficient before funds are committed.	
Do you offer incentives and/or recognition to faculty/staff/students for suggestions on how to cut costs?	
No	

		Estimated Annual	
Cost Saving Efforts	Y or N	Savings	Notes
Utilities			
			Continually change burned out magnetic ballast to electronic ballast. Continually convert fixture from using T12 bulbs to T8
Retrofiting with energy-efficient lighting, timers, etc.	Υ		bulbs. Reduces consumption by one-third.
			Replaced HVAC units with higher SEER ratings. Majority of HVAC temperature controls are locked and require
Retooling HVAC controls	Υ		Administrative or Physical Plant staff to adjust.
			Replaced single pane windows with energy efficient double pane, low e windows. Installed mini-blinds in most windows.
Replacing windows	Υ		Installed energy savings window screens in gym.
			Combined 21 electric meters into one master meter. Approximately 36% monthly savings as compared to five years ago.
Other describe: Master Electric Meters	Υ		
			Added 6" insulation above suspended ceilings in six buildings. Installed carpet in selected areas to help insulate concrete
Other describe: Insulation	Υ		floors.
			Replaced all restroom faucets with low flow faucets; replaced old style flush values with low water values to reduce water
Other describe: Water Conservation	Υ		usage.
Total Utilities		0	
Personnel			
			Consolidated campus security with SAU System Police Department. Share resources including personnel, equipment and
Consolidating departments	Υ	50,000	economies of scale in purchasing.
Staff reductions or reorganizations	N		
Temporary saving by keeping vacancies open	N		
Hiring of temporary or adjunct faculty	Υ	95,000	Hire adjunct faculty to avoid excessive overload compensation for full-time faculty.
Hiring of temporary or part-time staff in lieu of fulltime staff	Υ	0	Utilize part-time staff for tutoring, campus police, grant supported programs, and administrative support.
Reduction in Student Support staff	N		
Reduction in maintenance staff	N		
			Consolidated campus security with SAU System Police Department. Share resources including personnel, equipment and
Reduction in campus security	Υ		economies of scale in purchasing.
			No salary increases given to faculty and administrators in 2010-2011. No COLA given to faculty and administrators in 2011-
			2012. Only a small number of salary adjustments given to positions to bring closer to the two-year average.
Defer salary increases	Υ	150,000	
Reduce employee benefit packages	Υ	5,000	Adjustments made to employee benefit packages to help reduce costs (insurance deductible)
Early retirement incentives for long-term employees	N		

Name of Institution:	Southern Arkansas University Tech		Completed By:	Dr. Corbet J. Lamkin, Chancellor
			Phone Number:	1.870.574.4420 (Office); 1.870.904.3338 (Mobile)
_				
	Closing academic programs with low enrollments	Υ		Academic programs with low enrollments are reviewed and closed by the VC of Academic Affairs.
				Overload compensation revised for full-time faculty and staff. Limits number of overload courses per semester. Sets
				overload compensation by course hour(s) and faculty/staff credential instead of student headcount per course.
				Compensation for online course revisions and online course development has been discontinued.
	Other describe: Overload Compensation for Full-Time Faculty & Staff	Y		
	Other describe:	N		
	Other describe:	N		
	Total Personnel		300,00	0
Operating Budget Cuts				
	Reduce Travel budget	N		
	Revised travel policy	N		
	Reduction in office and teaching supplies	N		
				Class schedules are delivered electronically and printed only when requested. College catalogs and handbooks are delivered
				electronically and printed only for incoming freshman. Although the college has not reduced printing costs, print is more
				high quality materials targeted to specific demographics. In-house printing and design work are utilized to offset printing
	Reduce printing of materials	N		costs.
	Reduce library holdings or subscriptions	N		
	Change computer replacement policy	Y	84,00	O Changed computer replacement policy from 30-month cycle to 36-month cycle.
				Academic schedules are coordinated with SAU Magnolia to better serve SAU System students. Term classes require a
				minimum enrollment per class and are cancelled, or an exception to policy is approved, by the VC of Academic Affairs when
	Changed academic schedule to create efficiencies	Y		0 the minimum enrollment is not met.
	Centralization of printing	Y	2,00	O Printing is processed through the Office of Communications & Public Relations.
	4 day work week in summer for employees	Y		
	Other describe: PE Systems Contract	Y	7,00	0 Entered into a contract with PE Systems to help manage rising costs of credit card merchant fees.
	Other describe: Recycling Program	Y	1,68	0 Recycling program has decreased the waste and disposal expense of the campus.
	Other describe:	N		
	Total Operating		94,68	0
	Total Savings		\$ 394,68	0

 Institution

Southeast Arkansas College

Completed By: Steve Hilterbran, President

Phone Number:

Cost Containment input	Cost	Containment	Input
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#### What input are you using from faculty, staff, students, and public in working to contain costs?

Meetings with Vice President Academic Affairs and input from faculty and staff to use only Moodle and eliminate funding for other types of e-learning software.

We are implementing a suggestion box on our new Website to be use as a tool for input from interested parties.

#### Do you have a Committee on Cost Containment?

The Executive Cabinet meets regularly to discuss cost containment.

The Go Green Committee works to contain cost through implementation of measures to protect the environment.

The Quality Council discusses ways to contain cost through staffing, procedures, text books and accreditation processes.

## Do you offer incentives and/or recognition to faculty/staff/students for suggestions on how to cut costs?

A new Suggestion Box on the website will help to identify staff who submit ideas that are implemented to cut cost. It will be used as a moral booster and they will be recognized in the SEARK Weekend Memo

Dest Saving Efforts  Utilities  Retrofitting with energy-efficient lighting, timers, etc.  Retooling HVAC controls Replacing windows Other describe: Other describe: Other describe: Total Utilities  Personnel  Consolidating departments Staff reductions or reorganizations Temporary saving by keeping vacancies open  hr, 40k - 52K  Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff Reduction in maintenance staff	Y or N  Y  N  Y  N  N  N  N  N  N  N  N  N  N	2,000 2,000 5,500	Notes  Six out of ten buildings changed to T8 from T12 bulbs which are more energy efficient.  Tracer Summit program to control 4 chiller systems to lower AC units and heating units. Savings are estimated.  Energy efficient windows in three new buildings. Savings are estimated.
Retrofitting with energy-efficient lighting, timers, etc.  Retooling HVAC controls Replacing windows Other describe: Other describe: Other describe: Total Utilities  Personnel  Consolidating departments Staff reductions or reorganizations Temporary saving by keeping vacancies open  hr, 40k - 52K  Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff	N Y N N N	2,000 2,000 5,500	Tracer Summit program to control 4 chiller systems to lower AC units and heating units. Savings are estimated.  Energy efficient windows in three new buildings. Savings are estimated.
Retooling HVAC controls Replacing windows Other describe: Other describe: Other describe: Total Utilities  Personnel  Consolidating departments Staff reductions or reorganizations Temporary saving by keeping vacancies open  hr, 40k - 52K  Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff	N Y N N N	2,000 2,000 5,500	Tracer Summit program to control 4 chiller systems to lower AC units and heating units. Savings are estimated.  Energy efficient windows in three new buildings. Savings are estimated.
Replacing windows Other describe: Other describe: Other describe: Total Utilities  Personnel  Consolidating departments Staff reductions or reorganizations Temporary saving by keeping vacancies open  hr, 40k - 52K  Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff	Y N N N	2,000 5,500	Energy efficient windows in three new buildings. Savings are estimated.
Replacing windows Other describe: Other describe: Other describe: Total Utilities  Personnel  Consolidating departments Staff reductions or reorganizations Temporary saving by keeping vacancies open  hr, 40k - 52K  Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff	Y N N N	2,000 5,500	Energy efficient windows in three new buildings. Savings are estimated.
Other describe: Other describe: Other describe: Other describe: Total Utilities  Personnel  Consolidating departments Staff reductions or reorganizations Temporary saving by keeping vacancies open  hr, 40k - 52K  Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff	N N N	5,500	
Other describe: Other describe: Total Utilities  Personnel  Consolidating departments Staff reductions or reorganizations Temporary saving by keeping vacancies open  hr, 40k - 52K Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff	N N Y Y		
Other describe: Total Utilities  Personnel  Consolidating departments Staff reductions or reorganizations Temporary saving by keeping vacancies open  hr, 40k - 52K Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff	Y Y		
Total Utilities  Personnel  Consolidating departments Staff reductions or reorganizations Temporary saving by keeping vacancies open  hr, 40k - 52K  Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff	Y Y		
Personnel  Consolidating departments Staff reductions or reorganizations Temporary saving by keeping vacancies open  hr, 40k - 52K Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff	Y		
Consolidating departments Staff reductions or reorganizations Temporary saving by keeping vacancies open  hr, 40k - 52K Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff	Y		
Staff reductions or reorganizations Temporary saving by keeping vacancies open  hr, 40k - 52K Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff	Y		
Staff reductions or reorganizations Temporary saving by keeping vacancies open  hr, 40k - 52K Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff	Y		Combined Recruitment, Retention, Advising, Concurrent Enrollment and Center for Working Families. Saved one clerical
Temporary saving by keeping vacancies open  hr, 40k - 52K  Hiring of temporary or adjunct faculty  Hiring of temporary or part-time staff in lieu of fulltime staff  Reduction in Student Support staff			staff position.
hr, 40k - 52K  Hiring of temporary or adjunct faculty  Hiring of temporary or part-time staff in lieu of fulltime staff  Reduction in Student Support staff	N	65,000	Combined Vice President Student Affairs with Director of Institutional Research
Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff			
Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff			
Hiring of temporary or part-time staff in lieu of fulltime staff Reduction in Student Support staff			Continued adjunct savings based on Fy 2011 General Ledger = savings \$1,440,600 *this is an estimate only - based on
Reduction in Student Support staff	Υ	1,989,075	current GL postings adjunct salaries FY 2011 at 6/30/2011 - Overloads fulltime faculty = saved \$548, 475
.,	N	0	1
Reduction in maintenance staff	N		
	N		
Reduction in campus security	N		
Defer salary increases	N		
Reduce employee benefit packages	N		
Early retirement incentives for long-term employees	N		
Closing academic programs with low enrollments	N		
Other describe:	N		
Other describe:	N N		
Other describe: Total Personnel	N	2 075 075	
*** *** *		2,076,075	4
perating Budget Cuts	.,		
Reduce Travel budget	Y	20.000	
Revised travel policy	N N	20,000	Continued restricted to in-state and accreditation purposes
Reduction in office and teaching supplies			
Reduce printing of materials  Reduce library holdings or subscriptions	N N		
	N N		-
Change computer replacement policy Changed academic schedule to create efficiencies	N N	_	
Centralization of printing	N N	0	
4 day work week in summer for employees	N N		
Other describe:	N N		
Other describe: Other describe:	N N		
Other describe:	N N		
Total Operating	IN		
Total Savings		20,000	1

Name of Institution:	UACCB	Completed By:	Gayle Cooper
		Phone Number:	870-612-2121

## Cost Containment Input What input are you using from faculty, staff, students, and public in working to contain costs?

We have many suggestions from faculty/staff/students and public about cost containment. Each suggestion is evaluated and, if feasible, worked into our overall plan of cost containment. For example, our Grounds Supervisor suggested a different plant for our flower beds switching from annuals to perennials. His suggestion saved money and did not detract from the appearance of the campus. Other suggestions that have been implemented include using a Buckeye Sytem for premeasured products for cleaning eleminating overuse of supplies, mail run reduced to once a day, synchronized outside lighting on timers, and changed treatment of lawn care.

#### Do you have a Committee on Cost Containment?

Yes. The committee is composed of the Vice Chancellor for Finance and Administration, Controller, Physical Plant Supervisor, Faculty Division Chair of Arts and Humanities, Associate Director for Enrollment Management, and a student.

#### Do you offer incentives and/or recognition to faculty/staff/students for suggestions on how to cut costs?

There are no incentives but employees are recognized for any accomplishments by the Chancellor at campus meetings and the Board of Visitors' meetings. Employees are also recognized in the campus newsletter.

Cost Saving Efforts	Y or N	Savings	Notes
Utilities Utilities			
Retrofiting with energy-efficient lighting, timers, etc.	Y	24.000	The replacement of roof, HVAC units, lighting and air locks have shown cost containment
Retroiting with energy-enricent lighting, timers, etc.	Y	24,000	The replacement of 1001, HVAC units, lighting and all locks have shown cost containment
Replacing windows	Y		
Other describe: Synchronized outdoor lighting	Y		Adjusted begin time for lighting
Other describe: Updated irrigation system requiring less watering	Y		Requires less watering time
Other describe: Energy conservation in new building	Y		Lighting, HVAC system meet requirements in new NAH building for energy conservation
Total Utilities		71,100	
Personnel			
Consolidating departments	N	0	
Staff reductions or reorganizations	N		
Temporary saving by keeping vacancies open	Υ	75,000	Did not fill nursing position, maintenance position for 6 months and Development Officer unfilled for 3/4 year.
Hiring of temporary or adjunct faculty	Y	100,000	Full time faculty: Approx 60% to Part-time/Adjunct at 40%
Hiring of temporary or part-time staff in lieu of fulltime staff	Y	30,000	Maintenance department employees
Reduction in Student Support staff	N		
Reduction in maintenance staff	N		
Reduction in campus security	N		
Defer salary increases	Y	120.000	No COLA for any employee
Reduce employee benefit packages	N		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Early retirement incentives for long-term employees	N		
Closing academic programs with low enrollments	N		
Other describe:	N		
Other describe:	N		
Other describe:	N		
Total Personnel	- 14	325.000	
Operating Budget Cuts		323,000	
Reduce Travel budget	Y	100,000	Restricted Out-of-State travel
Revised travel policy	Y	100,000	For one year and then determine the funding for the following year
	N N		rol one year and then determine the funding for the following year
Reduction in office and teaching supplies			
Reduce printing of materials	N N		I .
Reduce library holdings or subscriptions			I .
Change computer replacement policy	N N		
Changed academic schedule to create efficiencies		0	
Centralization of printing	N		
4 day work week in summer for employees	N		
Other describe: Refunded bond issue for IH	Y	27,000	
Other describe: Buckeye System premeasured for cleaning	Y		Premeasured packages reduce overuse of cleaning products; changed lawn treatment
Other describe: Mail run reduction; update postage machine	Υ		Mail delivery once per day; new postage machine using permits
Total Operating		139,900	
Total Savings		\$ 536,000	

Estimated Annual

Name of Institution:	University of Arkansas Community College at Hope		Completed By:	Jerald Barber				
or moditation.	China Stry of Arkansas community conege at Hope		Phone Number:					
			rnone number:	870-777-5722				
Cost Containment Input								
	What input are you using from faculty, staff, students, and public in wo	rking to contain costs	?					
	The College gets input on cost cutting measures from the faculty, staff, st			itors.				
		·						
	December of Committee on Cost Contribution and Cost Contribution and Cost Cost Cost Cost Cost Cost Cost Cost							
	Do you have a Committee on Cost Containment?		NO					
	Do you offer incentives and/or recognition to faculty/staff/students for	suggestions on how	to cut costs?					
	NO							
			Estimated Annual					
Cost Saving Efforts		Y or N	Savings	Notes				
Utili								
	Retrofiting with energy-efficient lighting, timers, etc.	Y		Energy efficient lighting and controls in two buildings on campus.				
	Retooling HVAC controls	Y	1,800					
	Replacing windows	N						
	Installed a campus-wide power management system	Y	39,494					
	Other describe:	N						
	Other describe: Total Utilities	N	49.40	1				
Damas			48,494					
Person	Consolidating departments	N						
	Staff reductions or reorganizations	N N						
	Temporary saving by keeping vacancies open	Y	1/15 05/	Two miaintenance and an institutioal research positions				
	Hiring of temporary or adjunct faculty	Y		25.90%				
	Hiring of temporary or part-time staff in lieu of fulltime staff	N N	203,10-					
	Reduction in Student Support staff	N N	·					
	Reduction in maintenance staff	N						
	Reduction in campus security	N						
	Defer salary increases	Y	169,620					
	Reduce employee benefit packages	N N						
	Early retirement incentives for long-term employees	N						
	Closing academic programs with low enrollments	N						
	Other describe:	N						
	Other describe:	N						
	Other describe:	N						
	Total Personnel		580,754					
Operating Budget Cuts								
	Reduce Travel budget	Y	14,400					
	Revised travel policy	Υ	2,000					
	Reduction in office and teaching supplies	N						
	Reduce printing of materials	N						
	Reduce library holdings or subscriptions	N						
	Change computer replacement policy	Y	60,000					
	Changed academic schedule to create efficiencies	N	(					
	Centralization of printing	N						
	4 day work week in summer for employees	Y	7,655					
	Reduced Scholarship Budget	Y	45,000	Replaced with Foundation Scholarships				
	Other describe:	N						
	Other describe:	N	·	-				

**Total Savings** 

758,303

Name of Institution:	UACCM	Completed By:	Dr. Larry Davis, Chancellor
	<del>-</del>	Phone Number:	501-977-2013

			Phone Number:	501-977-2013		
ost Containment Input						
	What input are you using from faculty, staff, students, and public in working to	contain costs	s?			
	Not a formalized process, but faculty/staff/students asked to turn off lights, comp					
	Most of the input is at the department level where cutting or containing costs is d	liscussea in re	elation to optional use	or the runds.		
	Do you have a Committee on Cost Containment?					
	Our Chancellor's Council serves in that capacity. That council consists of administr	ators who re	port directly to the cha	ancellor and who discuss cost containment with their respective staffs		
			, ,			
	Do you offer incentives and/or recognition to faculty/staff/students for suggesti	ions on how	to cut costs?			
	Not at this point. Emphasis in all discussions is that money not spent on utilities, e	etc. can be sh	ifted to those things de	eemed most critical in each dept.		
		ı	Estimated Annual			
Cost Saving Efforts		Y or N	Savings	Notes		
Utilitie						
Othice	Retrofiting with energy-efficient lighting, timers, etc.	Y		Cost savings not available yet		
	recroiting with energy emoteric lightning, timers, etc.			Soot satisfies not araillable yet		
				We have done a building-by-building analysis of energy use on campus and will be reviewing that data to see if there are		
				measures we can put in place to contain costs there as well. A consultant provided by Entergy is working with us in		
				performing an analysis of all of our old package AC units to determine whether these should be replaced or have		
				maintenance performed to bring them back up to optimal condition. We have collected information on all the units and the		
				consultants are reviewing the data. They are also reviewing information on our lighting in each building to determine if they		
	Retooling HVAC controls	N		should be replaced. Cost savings not available yet.		
	Replacing windows	N				
				We have also begun the process of entering all of our buildings into the Energy Star Portfolio Manager program. This will		
				allow us to monitor the energy usage of each building and compare them to other public buildings with the goal of reducing		
	Other describe: Energy Star Portfolio Manager program	N		energy consumption as required by Act 1494. Cost savings not available yet.		
	Other describe:	N		5		
	Other describe:	N				
	Total Utilities		0	1		
Personn	el					
	Consolidating departments	N	0			
	Staff reductions or reorganizations	N				
	Temporary saving by keeping vacancies open	N				
	Hiring of temporary or adjunct faculty	Υ		moving target by semester, but around 35-40% of faculty are adjunct.		
	Hiring of temporary or part-time staff in lieu of fulltime staff	Y	70,000	clerical (15K saved), advising (15K saved), and technical program help (2 in auto40K saved)		
	Reduction in Student Support staff	N				
	Reduction in maintenance staff	N				
	Reduction in campus security	N				
	Defer salary increases	N				
	Reduce employee benefit packages	N				
	Early retirement incentives for long-term employees	N				
	Closing academic programs with low enrollments	N				
	Other: switch from 9 month to 12 month faculty in many technical programs	N		accelerated program completionalso allows more students to complete the programs faster. added costs for faculty offse by increased revenue from additional students		
				We have added very few positions in comparison to the increase in our enrollment. Although our enrollment has increased		
	Other describe: holding down number of personnel, exact cost savings difficult to			over 60% the last six years the increase in staff needed for academic/student/business services accommodations has been		
	calculate	N		minimal.		
		I		Although we have full-time positions in the Student Success lab, we have used part-time people for the past two years at		

Other describe:

various times so the extra salary could be used somewhere else. For example, one of our full-time staff will be retiring this year and we will supplement for a semester with part-time, with the extra salary being used for an additional part-time position. We have been using the Perkins Grant to pay for a teacher for two years in the Petroleum area. We also have a

part-time person being paid out of Perkins to help with the articulations.

Name of Institution: UACCM Completed By: Dr. Larry Davis, Chancellor

Phone Number: <u>501-977-2013</u>

	Total Personnel		70,000	
Operating Budget Cuts				
				Travel budgets reviewed and cut in many casesemphasis on bringing training to campus where more people could benefit
	Reduce Travel budget	Y		funds used to cover other expenses in same area
				Our travel costs have been reduced simply by our staff not attending conferences and workshops they normally attend and
				by holding down costs on trips they do attend (such as sharing rooms). Last year, Academic Services used part of their trave
				budget to purchase equipment for the classrooms. This year they took part of the budget to pay for speakers to come in
				house in order for more faculty to hear the information. Also, anyone faculty who travel this year, are expected to present
				as a professional development session for other faculty what they learned. Since we only budget \$24,000 for academic
				services, we are being very conservative there. We have provided other local workshops (such as with customer service)
				and have set up future workshops in areas dealing with topics such as computer software. We even had one staff person
	Revised travel policy	N		pay for their own travel out of state to attend a conference.
	Reduction in office and teaching supplies	N		
				The second secon
	Deduce printing of meterials	v	9.669	This year, we cut back the quantity of catalogs we ordered from 4,000 to 500. This resulted in a cost savings of \$8,668. We are becoming more dependent on our web site and other social media to interact with students and parents.
	Reduce printing of materials  Reduce library holdings or subscriptions	N N	8,668	are becoming more dependent on our web site and other social media to interact with students and parents.
	Change computer replacement policy	N N		
	Changed academic schedule to create efficiencies	N		
			_	We started printing our own business cards. In 2010, we printed 35 different sets of business cards. Overall, the business
				cards printed in-house in 2010 included 2180 pieces of card stock (21,800 individual cards – 10 to a page), which had an in-
	Centralization of printing	Υ	2,180	house printing cost of \$2,180.
	4 day work week in summer for employees	Y		
				review of current scholarships and renewalsanticipated cost reduction of \$50,000 by 2013. We have spent the last
İ				year reviewing our scholarship budget, method of awarding scholarships, scholarship offerings, and scholarship criteria. To
				contain costs we will be implementing a new scholarship application process. The new process, along with changes to
				offerings and criteria, will significantly help us reduce our institutional scholarship spending. We have eliminated the tuition
	Other describe: reduction in scholarships by 2013	Υ	50.000	discount for concurrently enrolled high school students, which was considered an institutional scholarship.
			1	,
				An area of cost containment we are just embarking on is a contract we've recently entered into with PE Systems. Effective
				July 1, 2010 PE Systems re-negotiated our terms with our Merchant Services Provider Elavon Inc. An approximate annual
	Other describe: finance staff savings based on credit card use	Y	10,000	net savings of \$10,000 is expected for just UACCM (\$1,000,000 annual volume) in this area.
				reduced advertising costs by \$40,000—especially as it relates to employment advertisements—fcoused on use of web site for
	Other describe: reduced advertising and employment advertising	Υ		many positions
	Total Operating		110,848	
	Total Savings		\$ 190.949	this total does not reflect total cost savings utility/building energy reviews not yet completed or implemented