State of Arkansas

BLR Review

Introductory Meeting and Project Review

June 2021 / Patrick Klein and Matthew Kersting





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Data Request

Cost Components

Segal's Planned Approach/Timeline

2022 Proposed Changes

Questions

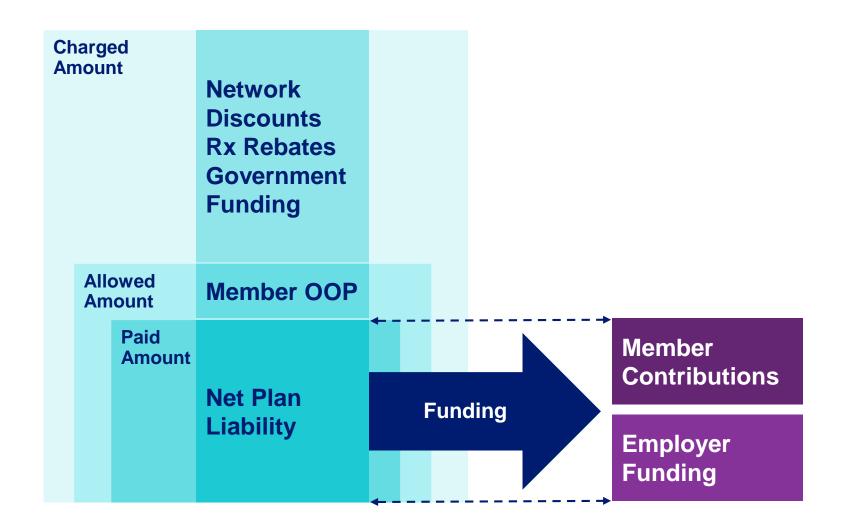
Data Request

Segal has been working with BLR and EBD to secure necessary data in order to perform the analysis, including:

	Status		
Data	Pending	Received	Partially Received
Detailed individual claims information	✓		
Individual eligibility files	✓		
Network information			
Pharmacy		\checkmark	
Medical		\checkmark	
Financial Information			
Vendor utilization reports	✓		
Historical contributions and premium rates		\checkmark	
Historical claims/enrollment reports by plan/tier			\checkmark
Cash flow details for 2018, 2020, YTD 2021			✓
Retiree medical actuarial valuation report	\checkmark		
Miscellaneous			
Medical/Pharmacy contracts	\checkmark		
Plan communications		\checkmark	
Local laws impacting benefits		\checkmark	
Details on point solutions		\checkmark	
Prior consultant reports		\checkmark	

Cost Savings Levers

- Charged Amount Reduced by improved health, utilization mix
- Allowed Amount Reduced by maximizing vendor efficiencies
- Paid Amount Reduced by lowering reducing value of plan design



Timeline

Segal plans to analyze information and work with BLR to review findings over the coming months as we develop final report/recommendations

We anticipate the following roadmap contingent upon data:



In certain months, multiple meetings may be needed.



July Meeting

July will focus on history of the program and savings opportunities related to vendors

Historical Review

- Benchmarking
- Plan history
- Review of past deficits and causes

Savings Opportunities

- Network savings analysis does the current vendor drive the best overall discounts in the area
- Contract review are there opportunities related to contract terms that can lower overall costs
- Retiree opportunities is the plan taking advantage of money government subsidies (e.g., EGWP, Medicare Advantage)



Vendor savings will focus on controlling top line costs, rather than shifting costs to participants.

August Meeting

August will take a deeper dive into the claims and enrollment data to review strategies related to plan design, contributions, and clinical programs

Plan design/contributions

- Review of actuarial value
- Plan selection/loss ratios
- Alternative plan/contribution approaches
- Multi-year projection with prescribed funding triggers

Clinical Review

- Cost drivers and point solutions
- Network approaches
- Social determinants



Focus will turn within the plan to strategies to improve utilization of the program and overall health of the population.



September/October Meeting

In September, we plan to review/revise any prior considerations and work toward the development of final recommendations

September

- Review/update considerations based on feedback
- Explore any new options requested by BLR
- Work toward development of final recommendations

October

 Segal will present final recommendations to BLR based on feedback throughout the summer



Will extend beyond October if requested by BLR

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2022 Proposed Changes

At the June 1 Board Meeting, the following changes were approved for State Employees

These changes are projected to reduce close the funding gap by \$33.9M, resulting in a small projected surplus for FY2022

Active contributions increased by 5%	Pre-65 contributions increased by 5%	Wellness credit reduced from \$50 to \$25 per month
Non-wellness credit of \$25 added for actives	Required wellness visit through physician to earn Credit	Monthly State Funding increased from \$450 to \$500 (August 2021)

While savings projected seem reasonable, they are short term fixes in nature. Larger changes will be required in order to create a sustainable program.

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