EXHIBIT C



Arkansas Department of Higher Education

423 Main Street, Suite 400 • Little Rock, Arkansas • 72201-3818 • (501) 371-2000 • Fax (501) 371-2001

Asa Hutchinson Governor Maria Markham, Ph.D. Director

September 1, 2017

The Honorable John Cooper, Chair
The Honorable Les Eaves, Chair
Arkansas Legislative Council – Personnel Subcommittee
State Capitol Building
Little Rock, AR 72201

Dear Senator Cooper and Representative Eaves:

The Arkansas Department of Higher Education (ADHE) submits a request from the University of Arkansas Community College at Morrilton (UACCM) for your review.

UACCM has requested a special entry rate of \$24,500, which is above the midpoint of grade C104, for an exceptionally well qualified applicant for the classification Institutional Services Supervisor, S084C.

Mr. Greg Chapman's qualifications include 21 years of custodial supervisory experience, of which 16 years of that experience was at UACCM. He has extensive knowledge of the UACCM campus as well as the use and maintenance of the UACCM's cleaning machines. He is also well versed in UACCM's operating systems.

MINIMUM QUALIFICATIONS

The formal education equivalent of a high school diploma; plus, one year of vocational training and/or experience in housekeeping.

APPLICANTS QUALIFICATIONS

Experience:

October 1999 - May 2015: UACCM, Institutional Services Supervisor October 1993 – April 1999: Trinity Mother Francis Hospital, Custodial Supervisor June 1972 – July 1992: U.S. Navy

Education:

High School Diploma

Senator Cooper and Representative Eaves September 1, 2017 Page 2

JUSTIFICATION

Mr. Chapman worked as the Institutional Services Supervisor for UACCM from the fall of 1999 through June 2015. It was at that time UACCM outsourced their custodial services which eliminated Mr. Chapman's position.

UACCM is no longer outsourcing their custodial services and advertised to fill this position and selected Mr. Chapman. Mr. Chapman has 15 years of experience as UACCM's previous Institutional Services Supervisor and a total of 21 years of experience in a custodial supervisory position. He is already familiar with UACCM's facilities and UACCM's staff. He is well-versed in floor preparation and care.

Based on salary analysis, the Arkansas Department of Higher Education recommends approval of the requested special entry rate of \$24,500 to be effective upon review of this committee.

Sincerely,

Maria Markham

Director



HUMAN RESOURCES

1537 University Blvd., Morrilton, Arkansas 72110

1-800-264-1094 | Phone: (501) 977-2016 | Fax: (501) 354-7575

August 17, 2017

Tara Smith
Deputy Director/ADHE
423 Main St., Ste. 400
Little Rock, AR 72201

Dear Tara,

I would like to take this opportunity to request a special entry rate of \$24,500 for Greg Chapman for the Institutional Services Supervisor position. Mr. Chapman worked as the Institutional Services for UACCM from the fall of 1999 through June of 2015. It was at that time UACCM outsourced our custodial services which eliminated Mr. Chapman's position. When he left he was earning \$24,172.

While searching for an Institutional Services Supervisor, we advertised several times, but received very few applicants. Over a three month period, we advertised online, in the newspaper, on the radio, and on social media for this position, but still had difficulty locating a suitable, qualified applicant.

Mr. Chapman's fifteen years of experience in the previous supervisor position sets him apart. Hiring him will allow us to have a seasoned supervisor. This will be especially important as the new custodial staff we have hired will greatly benefit from being supervised by someone with prior knowledge of our campus, policies, and procedures. Greg is already familiar with the buildings and UACCM staff as well and is very respected by all. He can step into the position with the reputation and knowledge it would take others months or years to gain. He is also well-versed in floor preparation and care, which will be very beneficial as that was also outsourced in 2015 with disappointing results.

I feel that it is essential that we pay a special entry rate to Mr. Chapman that is comparable to his pay upon exit in 2015 as he brings so much experience no other applicant did. Your consideration of our request is greatly appreciated.

Sincerely,

Judy Sanders

Director of Human Resources

University of Arkansas Community College at Morrilton

Arkansas Department of Higher Education Special Entry Rate Exceptionally Well Qualified Applicant

Institution Name	Community College at Morrilton (L		
60	S084C/Institutiona	al Services Supervisor	C104
Position/Item Number		Attach description of job duties)	Grade
Greg Chapman			\$24,500.00
Applicant's Name		Current Annual Salary	Requested Annual Salary
Applicant's Qualificat	ions (Please summarize, Attach R	esume and completed State Job App	- 1 + 0 + 0 + 0 + 0 + 0 + 0 + 0 + 0 + 0 +
our cleaning machines submissions. Trained attended annual supe	 Trained in the use of the UACCI on employee evaluations which a 	M operating system in regards to tir are conducted annually on all empl CM while a UACCM supervisor. Able	as well as the use and maintenance of me sheets, leave approval. electronic
experience in the custi	odial work and /or related area, in Aust be able to read, write, and co	rad and write; plus four (4) years of part and write; plus four (4) years of part and an expervisor and the part and the p	ory capacity. Must be able to lift, pusl
		ary Sheet (Applicant Not Hired)
nstitution Personnel Re	Sanders	Date 08/17/2017	
nstitution Director/Chan	Carl	Date 08/17/2017	
rkansas Departmer			
	nt of Higher Education - Actio	on	
Reviewed By:	nt of Higher Education - Actio	on	
		Date	



INSTITUTIONAL SERVICES SUPERVISOR

CLASS CODE: S084C GRADE: C104 FLSA STATUS: NON-EXEMPT REVISED: 06/18/2017

STATE OF ARKANSAS JOB DESCRIPTION

SUMMARY:

The Institutional Services Supervisor is responsible for overseeing and monitoring custodial and minor maintenance activities in building facilities and supervising laundry room functions in an institutional setting. This position is governed by state and federal laws and institution policy.

TYPICAL FUNCTIONS:

Supervises a staff of housekeeping/custodial/laundry personnel by interviewing, recommending for hire/termination, training, assigning and reviewing work, counseling, and evaluating the performance of incumbents.

Schedules and supervises the collection and cleaning of soiled articles from units, inspects cleaned articles, and may direct re-cleaning, mending, or other actions as necessary.

Monitors workers engaged in counting, folding, ironing, and delivering cleaned items to insure proper distribution.

Conducts inspections of building facilities to determine custodial and/or maintenance needs.

Establishes standards and procedures for work of custodial/housekeeping staff.

Conducts orientation training and in-service training to explain policies, work procedures, and to demonstrate use and maintenance of equipment.

Inventories stock to ensure that supplies and equipment are available in adequate amounts and writes purchase orders for needed items.

Maintains records and prepares reports on cleaning and minor maintenance activities.

Performs other duties as assigned.

KNOWLEDGE, ABILITIES, AND SKILLS:

Knowledge of supervisory practices and procedures.

Knowledge of custodial and maintenance practices and techniques.

Knowledge of materials and equipment used in custodial and maintenance work.

Knowledge of the operation and maintenance requirements of commercial laundry equipment.

Ability to maintain adequate supplies and inventory records.

Ability to prepare written documents.

Ability to conduct inspections to determine compliance with standards.

Ability to supervise staff of subordinate supervisors, custodial workers and semi-skilled maintenance repairmen.

MINIMUM EDUCATION AND/OR EXPERIENCE:

The formal education equivalent of a high school diploma; plus one year of vocational training and/or experience in housekeeping.

Additional requirements determined by the agency for recruiting purposes require review and approval by the Office of Personnel Management.

OTHER JOB RELATED EDUCATION AND/OR EXPERIENCE MAY BE SUBSTITUTED FOR ALL OR PART OF THESE BASIC REQUIREMENTS, EXCEPT FOR CERTIFICATION OR LICENSURE REQUIREMENTS, UPON APPROVAL OF THE QUALIFICATIONS REVIEW COMMITTEE.