Exhibit 24

Memo

To: House Interim Committee on Revenue and Taxation

Senate Interim Committee on Revenue and Taxation

House Interim Committee on Education Senate Interim Committee on Education

From: Assessment Coordination Department

Re: Preliminary report on the implementation of Act 27 (98% collection rate)

Date: November 8, 2006

Act 27 of 2006 First Extraordinary Session, to address the issues raised in the most recent Lakeview opinion regarding the ninety-eight percent (98%) collection rate for property taxes, requires the Assessment Coordination Department (ACD) to present its preliminary report to these committees by November 15, 2006.

ACD reports the following:

The ACD has promulgated rules, which are emergency rules and in the process of being made permanent. ACD met with and gained input from the Division of Legislative Audit; the Department of Education; the Commissioner of State Lands; the State Board of Education; appropriate county officials and appropriate school district officials. These rules are attached.

ACD, with input from representatives of the above mentioned groups, has developed a template (a pre-designed Excel spreadsheet) for use by the preparer of the tax books in the reporting of property taxes distributed to school districts within a calendar year. A printout of the template is attached.

ACD has identified the Preparer of the Tax Books in each of the counties in Arkansas. ACD has sent to each Preparer of the Tax Books a copy of the template and a copy of the rules.

The property tax collection information is expected on or before February 15, 2007. The completed templates are to be returned to the ACD electronically, either via email or compact disc. As of today, no information has been required. Therefore, ACD cannot provide a list of the counties that have complied with the rules.

ACD and the Division of Legislative Audit made a presentation to the Association of Arkansas Counties on August 10, 2006 regarding the Uniform Reporting of Assessment and Collections (Act 27). ACD made a presentation to the Arkansas Assessors Association on October 17, 2006 about Act 27. Both meetings were well attended and lengthy question and answer sessions followed each.

In all discussions and presentations, everyone involved has shown an understanding of the need for the information required by Act 27. In general, everyone has expressed a willingness to cooperate in this reporting process and work toward achieving the goals of Act 27. The main concern expressed has been who in each county should be responsible for reporting the information. The point of contention being that in some cases, all of the data required by the template is not the responsibility of the Preparer of the Tax Books, i.e. delinquent collections. This issue has raised some heated discussions during the rule making process. ACD needs one county official to be responsible for the completion and submission of the template. However, it is possible the Preparer of the Tax Books will not want to be held responsible for numbers they did not produce.

ACD will be happy to continue to report to the committees or meet with the committees to provide further and updated information regarding the finalization of the rules and the implementation of Act 27 during the interim or in the upcoming regular session of the legislature.

County Name	SAMPLE

				REAL ESTATI					
	MILLAGE	ORIGINA	L CHARGE	ADDE	REAL	ERRORS A	ND CREDITS	DISABLED	VETERNS
SCHOOL DISTRICTS	RATE	VALUATION	TAX	VALUATION	TAX	VALUATION	TAX	VALUATION	TAX
School District #1			0.00		0.00		0.00		0.00
School District #2	1		0.00		0.00		0.00		0.00
School District #3	1		0.00		0.00		0.00	i i	0.00
School District #4	1		0.00		0.00		0.00		0.00
School District #5			0.00		0.00		0.00		0.00
School District #6			0.00		0.00		0.00		0.00
School District #7			0.00		0.00		0.00		0.00
School District #8	1		0.00		0.00		0.00		0.00
School District #9	1	1	0.00		0.00		0.00		0.00
School District #10		1	0.00		0.00		0.00		0.00
School District #11		•	0.00		0.00		0.00		0.00
School District #12			0.00		0.00		0.00		0.00
Total Schools		_	0.00	-	_ '	-	- 1	_	_

			PERS	ONAL PROP	ERTY				
	MILLAGE	ORIGINAL	CHARGE	ADDED P	ERSÖNAL	ERRORS A	ND CREDITS	DISABLED	VETERAN'S
SCHOOL DISTRICTS	RATE	VALUATION	TAX	VALUATION	TAX	VALUATION	TAX	VALUATION	TAX
School District #1			0.00		0.00		0.00		0.00
School District #2	1.0		0.00		0.00		0.00		0.00
School District #3			0.00		0.00		0.00	4	0.00
School District #4			0.00		0.00		0.00		0.00
School District #5		1 .	0.00		0.00	ļ.	0.00	1.5	0.00
School District #6	- Is		0.00		0.00		0.00		0.00
School District #7			0.00	16	0.00		0.00		0.00
School District #8			0.00		0.00		0.00		0.00
School District #9	1		0.00	E 4 74 7 1 1 1	0.00		0.00		0.00
School District #10	1		0.00	18.00	0.00		0.00		0.00
School District #11			0.00		0.00		0.00		0.00
School District #12			0.00		0.00		0.00	No No Marin	0.00
Total Schools		-	_	-	-	_	-	_	

		UTILITY REA	L			UTILITY	PERSONAL		
	MILLAGE	ORIGINAL CHAR	GE UTILITY AND	ORIGINAL CHA	ARGE UTILITY				
	RATE	CARRI	ER TAX	AND CAR	RIER TAX	ADDED	PERSONAL	ERRORS PERS	ONAL
School Districts		VALUATION	TAX	VALUATION	TAX	VALUATION	TAX	VALUATION	TAX
School District #1			-		0.00	e at a constant	0.00	the second of the	0.00
School District #2	2.1		-		0.00	A STATE OF THE STA	0.00		0.00
School District #3		1.	-		0.00		0.00		0.00
School District #4	A Table		-	Language Charles	0.00		0.00	Programme and the second	0.00
School District #5			-		0.00		0.00		0.00
School District #6			-		0.00	744 A 1	0.00		0.00
School District #7			-		0.00		0.00		0.00
School District #8			-		0.00		0.00		0.00
School District #9			_		0.00		0.00		0.00
School District #10			-	Mark State of the	0.00		0.00		0.00
School District #11			_		0.00		0.00		0.00
School District #12			-		0.00		0.00		0.00
Total Schools		_	_	0	_	_	_	_	_

				COM	BINE					
SCHOOL DISTRICTS	NET TAX COLLECTED REAL	NET TAX COLLECTED PERSONAL	NET TAX COLLECTED UTILITY REAL	NET TAX COLLECTED UTILITY PERSONAL	MISC DEBITS/ CREDITS	HOMESTEAD CREDIT	COLLECTOR'S/ TREASURER'S INTEREST	NET TREASURER'S COMMISSION TAKEN		DELINQUEN PERSONAL
School District #1 School District #2 School District #3 School District #3 School District #4 School District #6 School District #6 School District #6 School District #7 School District #8 School District #8 School District #9 School District #9 School District #10 School District #11										
Total Schools	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0
	Rule 6.2.1	Rule 6.2.1	Rule 6.2.1	Rule 6.2.1	Rule 6.2.1	Rule 6.2.1, Rule 6.2.5	Rule 6.2.6	Rule 6.2.7	Rule 6.2.1	Rule 6.2.2 Rule 6.2.8
SCHOOL DISTRICTS	DELINQUENT REAL	COMMISSIONER OF STATE LAND	COLLECTOR'S COMMISSION	ASSESSOR'S SALARY AND EXPENSE	COST PRORATED REAL	COST PRORATED PERSONAL	CLERK'S FEES	EQUALIZATION BOARD	REAPPRAISAL EXPENSE	MISC
School District #1 School District #2 School District #3 School District #3 School District #4 School District #4 School District #6 School District #6 School District #7 School District #8 School District #8 School District #8 School District #10 School District #11 School District #11					·		. 330			
Total Schools	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0
	Rule 6.2.3	Rule 6.2.4						1		ĺ

		REAL	ESTATE	PER	SONAL	UTILITY	REAL	UTILITY PE	RSONAL.	TOT	AL
	MILLAGE	ADJUSTED OR	IGINAL CHARGE	ADJUSTED OF	RIGINAL CHARGE	ADJUSTED ORIG	INAL CHARGE	ADJUSTED ORIG	NAL CHARGE	ADJUSTED ORIG	INAL CHARGE
SCHOOL DISTRICTS	RATE	VALUATION	TAX	VALUATION	TAX	VALUATION	TAX	VALUATION	TAX	VALUATION	TAX
School District #1	0	0	0.00			-	0	-	0	0.00	0
School District #2	0	0	0.00	-	C	-	0	-	0	0.00	0
School District #3	0	0	0.00	-	C	-	0		0	0.00	0
School District #4		0	0.00	-	c	-	0	-	0	0.00	0
School District #5		0	0.00		C	-	0	-	0	0.00	0
School District #6		0	0.00	-	C	-	0		0	0.00	0
School District #7	0	0	0.00	-	C	-	0	-	0	0.00	0
School District #8	0	0	0.00	-	C C	-	0	-	0	0.00	0
School District #9	0	0	0.00	-	C	-	0		0	0.00	0
School District #10		0	0.00	-	C	-	0		0	0.00	0
School District #11	0	0	0.00		C		0	-	0	0.00	0
School District #12	0	0	0.00	-	o	-	0	-	0	0.00	0
Total Schools		-	-	-	o	_	0.			0.00	c

SCHOOL DISTRICTS	TOTAL NET TAX COLLECTED	PERCENT OF ORIGINAL CHARGE COLLECTED BEFORE PRORATIONS	TOTAL PRORATIONS	NET TAX COLLECTED AFTER PRORATIONS	PERCENT OF ORIGINAL CHARGE COLLECTED AFTER PRORATIONS
School District #1	0.00	-	0.00	0.00	-
School District #2	0.00	-	0.00	0,00	
School District #3	0.00		0.00	0.00	-
School District #4	0.00	-	0,00	0.00	
School District #5	0.00	-	0.00	0.00	-
School District #6	0.00	-	0.00	0.00	-
School District #7	0.00	-	0.00	0.00	-
School District #8	0.00	-	0.00	0.00	
School District #9	0.00	-	0.00	0.00	-
School District #10	0.00	- 1	0.00	0.00	•
School District #11	0.00	- 1	0.00	0.00	-
School District #12	0.00	-	0.00	0.00	•
Total Schools	0.00		0.00	0.00	-
	Rule 6.2.1	Rule 6.2.1		Rule 6.2.1	Rule 6.2.1

SCHOOL DISTRICTS	NET TAX COLLECTED INCLUDING DELINQUENT COLLECTIONS (AFTER PRORATIONS)	PERCENT OF ORIGINAL CHARGE COLLECTED AFTER PRORATIONS INCLUDING DELINQUENT COLLECTIONS	NET TAX COLLECTED INCLUDING DELINQUENT COLLECTIONS (BEFORE PRORATIONS)	PERCENT OF ORIGINAL CHARGE COLLECTED BEFORE PRORATIONS INCLUDING DELINQUENT COLLECTIONS
School District #1 School District #2	0,00 0,00	-	0.00	
School District #3 School District #4	0.00 0.00	[]	0.00	-
School District #5	0.00		0.00	
School District #6 School District #7	0.00	-	0.00	-
School District #8	0.00	-	0.00	=
School District #9 School District #10	0.00	-	0.00	
School District #11	0.00	-	0.00	-
School District #12	0.00	-	0.00	•
Total Schools	0.00	- 1	0.00	-

SAMPLE COUNTY ANALYSIS OF TAXES COLLECTED TAXES COLLECTED IN 2005

	2004 ASSESS	MENT COLLECTIBLE	2005		NET TAX C 2005 FINAL TAX						COLLECTED JENT COLLECTIO	NS ·
				ADJUSTED	PRE-PRORA	TION	POST PRORA	ATION	PRE-PRORA	TION	POST-PROR/	ATION
	ORIGINAL	ADJUSTED		ORIGINAL TAXES TAXES				TAXES		TAXES		
SCHOOL DISTRICTS	ASSESSMENT	ASSESSMENT	%	CHARGE	COLLECTED	%	COLLECTED	%	COLLECTED	%	COLLECTED	%
School District #1	0.00	0.00	-	-	0.00	-	0.00	-	0.00	-	-	-
School District #2	0.00	0.00	- 1	-	0.00	-	0.00	-	0.00	-	-	-
School District #3	0.00	0.00	-	-	0.00	-	0.00	-	0.00	-	-	-
School District #4	0.00	0.00	-	-	0,00	-	0.00	-	0.00	-	-	-
School District #5	0.00	0.00	- 1	_	0.00	-	0.00	-	0.00	-	-	-
School District #6	0.00	0.00	-	-	0.00	-	0.00	-	0.00	-	-	- 1
School District #7	0.00	0.00	-	- 1	0.00	-	0.00	-	0.00	-	-	-
School District #8	0.00	0.00	-	-	0.00	-	0.00	-	0.00	-	-	-
School District #9	0.00	0.00	-	-	0.00	-	0.00	-	0.00	-	-	-
School District #10	0.00	0.00	-	-	0.00	-	0.00	-	0.00	-	-	-
School District #11	0.00	0.00	-	-	0.00	-	0.00	-	0.00	-	-	
School District #12	0.00	0.00	-	-	0.00	-	0.00	-	0.00	-	-	-
Total Schools	0.00	0.00		0.00	0.00	_	0.00		0.00		0.00	

RULE 6.001 UNIFORM REPORTING OF ASSESSMENTS

STATUTORY AUTHORITY ACA 26-28-108 STATUTORY AUTHORITY ACA 26-28-304

On or before March 15th of each year the Preparer of the Tax Books for each county shall provide a copy of the Abstract of Assessments that reflects to the Assessment Coordination Department. Said copy of Abstract of Assessments shall be the same as reported to the Arkansas Department of Education on or before March 15th of each year and shall include the total assessment by school district that was delivered to the County Tax Collector to the Assessment Coordination Department (Tax Books) for tax collection purposes.

Adopted and implemented 6/16/06 by emergency procedure

RULE 6.42 UNIFORM REPORTING OF DELIQUENT TAXES

On or before March 15th the County Collector of Taxes shall provide a report by school district to the Assessment Coordination Department of the following items:

- 1. Current collection year delinquent collections
- 2. Previous collection year delinquent collections
- 3. Delinquent collections certified to the State of Arkansas Office of Commissioner of State Lands.

Adopted and implemented 6/16/06 by emergency procedure

RULE 6.23 UNIFORM REPORTING OF COUNTY TAX SETTLEMENTS STATUTORY AUTHORITY ACA 26-26-2001

On or before February 15 the Preparer of the Tax Books shall provide to the Assessment Coordination Department:

- 1. A copy of the final tax settlement filed with and approved by the County Court on or before December 31 of the previous year.
- 2. Delinquent personal tax collected in the previous calendar year as reflected in on the County Clerks monthly distributions to the taxing districts;
- 3. Delinquent real estate taxes collected in the previous calendar year as reflected In <u>on</u> the in the County Clerks monthly distributions to the taxing districts. The monthly distribution information provided shall be for January through December collections, regardless of actual distribution date.
- Delinquent real estate taxes distributed in the previous calendar year by the County Treasurer from real estate taxes collected by the State of Arkansas Office of the Commissioner of State Lands;
- 5. Homestead taxes received by the State of Arkansas distributed in the previous calendar year to the taxing districts by the County Treasurer;
- 6. Interest earned on funds by the County Tax Collector and or County Treasurer for the previous calendar year that were distributed to the taxing districts;
- 7. The net County Treasurer's commission allocated to the taxing districts for the previous calendar year;
- 8. County Tax Collector's excess commission for the previous year that was distributed to the taxing districts.
- 9. The preparer of the tax book shall use the template provided in ACD Rule 5.02 P-1 for reporting purposes.

Adopted and implemented 6/16/06 by emergency procedure

SAMPLE COUNTY ANALYSIS OF TAXES COLLECTED TAXES COLLECTED IN 2005

	2004 ASSESS	2004 ASSESSMENT COLLECTIBLE 2005	2005		NET TAX COLLECTED	CECTEL SETTI EN	AENT		2 (10)	ET TAX C	NET TAX COLLECTED	٥
				ADJUSTED	PRE-PRORATION	ON I	POST PRORATION	NOIL	PRE-PROBATION	JON INC.	DOST BRODATION	Z F
	ORIGINAL	ADJUSTED		ORIGINAL	TAXES		TAXES		TAXES		TAYES	
SCHOOL DISTRICTS	ASSESSMENT	ASSESSMENT	%	CHARGE	COLLECTED	%	COLLECTED	%	COLLECTED	%	COLLECTED	%
School District #1	0.00	00:0			00.00	,	00 0		000		2000000	0/
School District #2	00:00	00:00	,	,	00:00	•	000	,	00.0		•	
School District #3	00:00	00.00	1	1	00.00	•	000	,	00.0	•		1
School District #4	0.00	00.00	,	,	00.00	•	000	,	00:0		, ,	1
School District #5	00:00	00:00	1	,	00:00	•	00.0		00.0			1
School District #6	00:00	00.00	1	•	0.00	•	00:0		90.0		•	1
School District #7	00:00	0.00	•	•	0.00	•	00.0	•	00.0		•	ı
School District #8	00:00	0.00	1	•	00:0		00:0		90.0		1	,
School District #9	00:0	0.00	1	,	0.00		000	,	8.0			1
School District #10	00:0	0.00	1	,	0.00	•	000	•	90.0		•	'
School District #11	00:00	00:00	,	•	00.00	•	00.0	-	00.0		1	'
School District #12	0.00	00.00	,	,	00:00	,	00.0	,	0.00		1 1	, ,
Total Schools	00:0	0.00	,	0.00	0.00		0.00	,	000	,	00 0	