

# THE STEPHEN GROUP

Follow up questions for DHS from the June 14, 2016 HDC Committee meeting of the Legislative Health Care Reform Task Force

1. Provide the HDC Committee with the following for the last 100 individuals that have been transitioned to the community from an HDC:
  - a. What was the average yearly cost comparison from when they were in the institution and what the estimated cost per year is in the community for each?
  - b. Have there been any safety issues related to the transition?
  - c. Any other issues that made the transition difficult that the committee should be aware of or where the issues of quality of care and quality of life met through the transition and subsequent to same – please elaborate
  
2. Can you provide the committee with the following information. How often is an individual who is living in one of the HDCs assessed to determine if their needs have changed? What if the individual and family would like to be transitioned to a community based waiver slot, can you describe that process for the committee. How does an individual that is currently living in an HDC get to move to a community setting under the Waiver? How many such requests are made per year and how many individuals inside HDCs are waiting for community waiver slots today?
  
3. What has the turnover been in direct care at each of the HDCs over the last three years? - Please provide % turnover for each facility.
  
4. Has the department or another state entity conducted analysis on the value of the HDC campuses (the land and buildings)? What was the most recent analysis and can you provide to the committee?
  
5. Are there tracts of land that could be sold based on current/planned use of the facilities?
  
6. Has the state ever done an analysis on the value of the land on the grounds of any of the HDCs that could be sold?
  
7. Has the department conducted any analysis on the fiscal impact of privatizing operation of any components of the HDC system (specifically related to maintenance and operations)?
  
8. Has the department conducted its own analysis of the facility needs of each facility down to the systems level (i.e., roofing, HVAC)? Has this list been prioritized by project?
  
9. What is the department's approach to vehicle replacement? What data does the department have on the value and condition of its fleet?
  
10. Has the department done long-range planning on the future of these facilities?
  
11. Are all the buildings up to current code? If not, what is the department's estimate of the cost to bring these facilities up to current code? If they are, are there any issues that will be costly in the very near future to bring up to code or maintain at code that could have significant budgetary impact?
  
12. What actions has the department taken to reduce the cost of operations at these facilities?
  
13. What major energy efficiency projects has the department implemented in the last 5 years and are any major upgrades planned in this fiscal year?

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14. What shared/consolidated functions exist now and are there any plans to partner with other state facilities in the future?
15. What areas remain the greatest cost drivers for these facilities?
16. Regarding the cost reporting, can the department provide a more granular level of detail by facility than the attached to help identify fixed and marginal cost