## Report of the Higher Education Subcommittee of the Arkansas Legislative Council

## October 4, 2011

### Co-Chairs':

Your Higher Education Subcommittee met on October 4, 2011, and reports the discussion and consideration of the following presentations and items by the noted speakers:

- A. Shane Broadway, Interim Director of Department of Higher Education, provided an update on the 2011 Fall Term Preliminary Enrollment Report.
- B. Institutions of Higher Education Salaries over \$100, 000 for the last Academic Year were discussed for 6 Institutions.
- C. Cost Containment Efforts of 6 Institutions of Higher Education presented about their efforts in this matter.

Respectfully submitted,	
Senator Sue Madison, Co-Chair	Representative Johnnie Roebuck, Co-Chair

## AGENDA Higher Education Subcommittee of the Arkansas Legislative Council

Tuesday, October 04, 2011 01:00 PM Room A, MAC

Little Rock, Arkansas

Sen. Sue Madison, Chair

Sen. Jimmy Jeffress, Vice Chair

Sen. Gilbert Baker

Sen. Kim Hendren

Sen. Gene Jeffress

Sen. Johnny Key

Sen. Joyce Elliott

Sen. Bruce Holland

Sen. Mary Anne Salmon, ex-officio

Sen. Robert Thompson, ex-officio

Rep. Johnnie J. Roebuck, Chair

Rep. Ann V. Clemmer, Vice Chair

Rep. Eddie L. Cheatham

Rep. James L. Word

Rep. Les "Skip" Carnine

Rep. Robert E. Dale

Rep. Tiffany Rogers

Rep. John Burris

Rep. Tommy Lee Baker, ex-officio

Rep. Terry Rice, ex-officio

- A. Call to Order
- B. Comments by Co-Chairs
- C. Agency Update

Mr. Shane Broadway, Interim Director, Arkansas Department of Higher Education

- D. UA Community College at Hope (UACCH), 2-Year, Salaries and Cost Containment Efforts [Exhibits D]
- E. University of Arkansas Monticello (UAM), 4-Year, Salaries and Cost Containment Efforts [Exhibits E]
- F. Black River Technical College (BRTC), 2-Year, Salaries and Cost Containment Efforts [Exhibit F]
- G. Southern Arkansas University (SAUM), 4-Year, Salaries and Cost Containment Efforts [Exhibit G]
- H. Arkansas State University Jonesboro (ASU), 4-Year, Salaries and Cost Containment Efforts [Exhibit H]
- I. Mid-South Community College (MSCC), 2-Year, Salaries and Cost Containment Efforts [Exhibits I]
- J. Other Business
- K. Adjournment

Notice: Silence your cell phones. Keep your personal conversations to a minimum. Observe restrictions designating areas as "Members and Staff Only"

#### STATE OF ARKANSAS

## ALC – HIGHER EDUCATION SUBCOMMITTEE (038) PER DIEM AND MILEAGE REQUEST

**TO:** Director of the Bureau of Legislative Research

SUBJECT: Request for Per Diem and Mileage for attending Meeting Held on Oct. 4, 2011 in Room A, MAC.

We, the undersigned members of the above-referenced committee, hereby certify that we attended the meeting designated above and do hereby request payment of per diem and mileage at the rates set by law in accordance with Arkansas Code §10-2-217.

Senator Name	Representative Name
Sul Wader ( Senator Sue Madison, Co-Chair	Representative Johnnie J. Roebuck, Co-Chair
Senator Jimmy Jeffress, Vice Chair	Representative Ann V. Clemmer, Vice Chair
Senator Gilbert Baker	Representative John Burris
Senator Joyce Elliott	Representative Les "Skip" Carnine
Senator Kim Hendren	Representative Eddie L. Cheatham
Senator Bruce Holland	Representative Robert E. Dale
Senator Gene Jeffress Senator Gene Jeffress	Representative Tiffany Rogers
Sepator Johnny Key	Representative James L. Word
Senator Mary Anne Salmon, ex officio	Representative Tommy Lee Baker, ex officio
Senator Robert Thompson, ex officio	Representative Terry Rice, ex officio

## STATE OF ARKANSAS

## **HIGHER EDUCATION SUBCOMMITTEE (038)**

## OF THE ARKANSAS LEGISLATIVE COUNCIL PER DIEM AND MILEAGE REQUEST FOR NON COMMITTEE MEMBERS

TO:

Director of the Bureau of Legislative Research

SUBJECT: Request for Per Diem and Mileage for attending Meeting Held on OCT. 4, 2011, in Room A, MAC.

We the undersigned, hereby certify that we attended the meeting designated above and do hereby request payment of per diem and mileage at the rates set by law in accordance with A.C.A. § 10-2-217.

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		FOR THE RESIDENCE TO ENGAGE SPECIAL BOOK AND ADDRESS.	
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□Sen. ■Rep.	Buddy Forell (signature)	Buddy Lovell (print name)	(Chair approval)
I Sen. I Rep.	John Casterna (signature)	John Catlett (print name)	(Chair approval)
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### STATE OF ARKANSAS

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## Handout Cl



## **Arkansas Department of Higher Education**

114 East Capitol • Little Rock, Arkansas • 72201-3818 • (501) 371-2000 • Fax (501) 371-2001

Mike Beebe Governor

Shane Broadway Interim Director

NOTE TO EDITORS: Please refer to attached tables for enrollment at all institutions.

Oct. 4, 2011

#### FOR IMMEDIATE RELEASE

Contact:

Brandi Hinkle, Communications Coordinator Arkansas Department of Higher Education 501-683-2078 brandi.hinkle@adhe.edu

#### Arkansas colleges, universities see increased fall enrollment

LITTLE ROCK, Ark. - Total fall semester enrollment at Arkansas colleges and universities increased by two percent compared to last year, according to preliminary figures released Tuesday by the Arkansas Department of Higher Education (ADHE).

Total fall enrollment in higher education is 176,114 in public and private schools. Figures are based on a "snapshot" of enrollment on the 11th day of classes for both undergraduate and graduate level students.

"For the last few years, the state has had steady increases in enrollment," said Shane Broadway, ADHE interim director, "but more importantly over the past two years Arkansas was ranked first in increased bachelor's degree production among public schools in Southern Regional Education Board states."

In 2006-07, Arkansas conferred 8,496 bachelor's degrees as compared to 9,392 in 2008-09, an increase of more than 10 percent, according to SREB data.

"Arkansas must create a workforce that has in-demand credentials and skills," Broadway said, "as forecasts indicate by the year 2020 nearly three-fourths of jobs will require an education beyond a high school diploma.

"Increasing enrollment is important," Broadway continued, "as it's also an indicator of retention, and we know in Arkansas that retention is a barrier to overcome in reaching the governor's goal of doubling the number of degree holders in the state by 2025."

The ADHE is responsible for carrying out the policy directives of the Arkansas Higher Education Coordinating Board (AHECB), approving and reviewing college and university academic programs and developing funding recommendations for the state's 11 public universities and 22 public two-year colleges as well as several other postsecondary entities. In addition, the agency is responsible for distributing approximately \$170 million annually from state revenues and lottery funds intended to ease the financial burden of students seeking an education beyond high school.

For more information, visit www.adhe.edu.

## **Handout C1**

## Increase in Bachelor's Degrees Conferred Public Four-Year Universities, 2006-07 to 2008-09

	2006-07	2008-09	% Increase
SREB states	346,540	368,898	6.5%
Arkansas	8,496	9,392	10.5%
North Carolina	28,193	30,905	9.6%
Florida	47,326	51,449	8.7%
Georgia	25,895	28,041	8,3%
Alabama	17,701	18,996	7.3%
Oklahoma	14,800	15,874	7.3%
Texas	74,153	79,420	7.1%
Delaware	3,821	4,075	6.6%
South Carolina	14,051	14,973	6.6%
Virginia	29,005	30,725	5.9%
Maryland	16,577	17,477	5.4%
Louisiana	16,936	17,497	3.3%
Mississippi	9,867	10,193	3.3%
Kentucky	14,742	15,134	2.7%
West Virginia	8,127	8,242	1.4%
Tennessee	16,850	16,505	-2.0%

Source: SREB Table 2: Degrees and Other Awards Conferred All Public Four-Year Universities.

## 2011 Fall Term Preliminary Fall Census Enrollment Report

### Preliminary Opening Fall For-Credit Enrollment at Arkansas Colleges and Universities

## Student Headcount and FTE by Institution as of September 23, 2011

			Act	ual Enrolln	nent Fall 20	110	Prolimi	nary Enroll	ment Fall	2010	Droll	minary Enr	ollment Fall	2011	Daveant (	`h = = = = (	wales Des	li1	D	CL		
	Inst.		700	Act		,10	1 Tellilli	Prelimi		2010	Enrolled	Enrolled	Enrolled	Enrolled	Percent	hange (Act 2010 -		ilminary)	Percent	2010 -	Preliminary	Reports
No.	Туре	Institution	High	Under-		All	High	Under-	ilai y	All	High	Undergra	Elifolieu	Elifolieu	High	Under-	- 2011	All	High		2011	
	, re-		School	graduate	Graduate	Students	_	graduate	Graduate	Students	School	duate	Graduate	Total	School	graduate	Graduate	Students	High School	Under- graduate	Graduate	All Students
1	1	ASUJ	293	9,758	3,364	13,415	277	9,790	3,371	13,438	348	9,778	3,794	13,920	18.8%	0.2%	12.8%	3.8%	25.6%	-0.1%	12.5%	3.6%
2	1	ATU	1,051	8,087	677	9,815	1,049	8,087	677	9,813	1,286	8,424	754	10,464	22.4%	4.2%	11.4%	6.6%	22.6%	4.2%	11.4%	6.6%
3	1	HSU	1	3,371	341	3,713	1	3,311	400	3,712	5	3,376	398	3,779	400.0%	0.1%	16.7%	1.8%	400.0%	2.0%	-0.5%	1.8%
4	1	SAUM	79	,	395	3,379	78	2,863	438	3,379	94	2,829	459	3,382	19.0%	-2.6%	16.2%	0.1%	20.5%	-1.2%	4.8%	0.1%
5	1	UAF	8	17,326	4,071	21,405	8	17,239	4,158	21,405	13	19,014	4,172	23,199	62.5%	9.7%	2.5%	8.4%	62.5%	10.3%	0.3%	8.4%
6	1	UAFS	579	-,/	-	7,716	579	7,140	-	7,719	662	6,927	-	7,589	14.3%	-2.9%	0.0%	-1.6%	14.3%	-3.0%		-1.7%
7	1	UALR	1,099	9,367	2,710	13,176	1,141	9,215	2,854	13,210	1,256	9,272	2,591	13,119	14.3%	-1.0%	-4.4%	-0.4%	10.1%	0.6%	-9.2%	-0.7%
8	1	UAM	370	,	16	3,638	374	3,125	151	3,650	482	3,322	117	3,921	30.3%	2.2%	631.3%	7.8%	28.9%	6.3%	-22.5%	7.4%
10	1	UAMS UAPB	1	1,034 3,284	1,802	2,836 3,428	1	944 3,289	1,892	2,836	-	928	1,891	2,819	0.0%	-10.3%	4.9%	-0.6%	400.00/	-1.7%	-0.1%	-0.6%
11	1	UCA	546		1,621	11,444	546	9,277	1,621	3,435 11,444	379	3,062 9,250	125 1,534	3,187 11,163	-100.0% -30.6%	-6.8% -0.3%	-12.6% -5.4%	-7.0% -2.5%	-100.0% -30.6%	-6.9%	-13.8%	-7.2%
12	2	ANC	91		-	2,003	90	1,913	1,021	2,003	144	1,852	1,554	1,996	58.2%	-3.1%	0.0%	-0.3%		-0.3%	-5.4%	-2.5%
13	2	ASUB	658			4,683	655	4,031		4,686	697	4,007		4,704	5.9%	-0.4%	0.0%	0.4%	60.0% 6.4%	-3.2% -0.6%		-0.3% 0.4%
14	2	ASUMH	62	-		1,583	62	1,521	-	1,583	61	1,411		1,472	-1.6%	-7.2%	0.0%	-7.0%	-1.6%	-7.2%		-7.0%
15	2	ASUN	428	-		2,085	395	1,722	-	2,117	411	1,594		2,005	-4.0%	-3.8%	0.0%	-3.8%	4.1%	-7.2%		-5.3%
16	2	BRTC	230	-	-	2,497	231	2,277	-	2,508	229	2,277	-	2,506	-0.4%	0.4%	0.0%	0.4%	-0.9%	0.0%		-0.1%
17	2	CCCUA	351	1,172	-	1,523	353	1,177	-	1,530	339	1,103	-	1,442	-3.4%	-5.9%	0.0%	-5.3%	-4.0%	-6.3%		-5.8%
18	2	CotO	545		-	1,542	545	1,535	· -	2,080	519	886	-	1,405	-4.8%	-11.1%	0.0%	-8.9%	-4.8%	-42.3%		-32.5%
19	2	EACC	105	1,405	-	1,510	105	1,406	-	1,511	107	1,199	-	1,306	1.9%	-14.7%	0.0%	-13.5%	1.9%	-14.7%		-13.6%
20	2	MSCC	367	1,972	-	2,339	369	1,974	-	2,343	494	1,649	-	2,143	34.6%	-16.4%	0.0%	-8.4%	33.9%	-16.5%		-8.5%
21	2	NAC	198	2,223	-	2,421	197	2,224	-	2,421	179	2,128	-	2,307	-9.6%	-4.3%	0.0%	-4.7%	-9.1%	-4.3%		-4.7%
22	2	NPCC	462	3,383	-	3,845	350	3,450	-	3,800	550	3,550	-	4,100	19.0%	4.9%	0.0%	6.6%	57.1%	2.9%		7.9%
23	2	NWACC	675	7,690	-	8,365	683	7,685	-	8,368	747	7,786	-	8,533	10.7%	1.2%	0.0%	2.0%	9.4%	1.3%		2.0%
24	2	OZC	181	1,392	-	1,573	169	1,404	-	1,573	137	1,490	-	1,627	-24.3%	7.0%	0.0%	3.4%	-18.9%	6.1%		3.4%
25	2	PCCUA	747	1,408	-	2,155	732	1,444	-	2,176	842	1,357	-	2,199	12.7%	-3.6%	0.0%	2.0%	15.0%	-6.0%		1.1%
26	2	PTC	304		-	11,216	274	10,934	-	11,208	301	11,646	•	11,947	-1.0%	6.7%	0.0%	6.5%	9.9%	6.5%		6.6%
27	2	RMCC	272			1,116	268	848	-	1,116	283	822	•	1,105	4.0%	-2.6%	0.0%	-1.0%	5.6%	-3.1%		-1.0%
28	2	SACC	276			1,760	197	1,583	-	1,780	184	1,605	-	1,789	-33.3%	8.2%	0.0%	1.6%	-6.6%	1.4%		0.5%
29	2	SAUT	757	1,094		1,851	829	1,096	-	1,925	1,034	1,120	-	2,154	36.6%	2.4%	0.0%	16.4%	24.7%	2.2%		11.9%
30	2	SEAC	169	2,020	-	2,189	62	2,009	-	2,071	286	1,903	-	2,189	69.2%	-5.8%	0.0%	0.0%	361.3%	-5.3%		5.7%
31	2	UACCB	124		-	1,705	137	1,570	-	1,707	138	1,437	L ANT	1,575	11.3%	-9.1%	0.0%	-7.6%	0.7%	-8.5%		-7.7%
32 33	2	UACCH UACCM	161 58	1,396	- 1	1,557	156	1,401	-	1,557	151 55	1,242	-	1,393	-6.2%	-11.0%	0.0%	-10.5%	-3.2%	-11.3%		-10.5%
34	P	ABC	58			2,462 1,121	58	2,401 1,119		2,459 1,119	55	2,242 1,193	-	2,297 1,193	-5.2% 0.0%	-6.7% 6.4%	0.0%	-6.7% 6.4%	-5.2%	-6.6%		-6.6%
35	P	CBC	-	736	-	736		742		742	40	818		858	0.0%	11.1%	0.0%	16.6%	0.0%	6.6% 10.2%		6.6% 15.6%
36	P	CRC	43			201	43	158	-	201	44	177	-	221	2.3%	12.0%	0.0%	10.0%	2.3%	12.0%		10.0%
37	P	HC	43	1,454	13	1,467	- 43	1,454	13	1,467	44	1,415	11	1,426	0.0%	-2.7%	-15.4%	-2.8%	0.0%	-2.7%	-15.4%	-2.8%
38	P	HU	21			6,748	21	4,150	2,578	6,749	36	4,268	2,755	7,059	71.4%	2.8%	7.0%	4.6%	71.4%	2.8%	6.9%	4.6%
39	P	JBU	58	,	392	2,131	59	1,750	421	2,230	289	1,730	449	2,468	398.3%	2.9%	14.5%	15.8%	389.8%	-1.1%	6.7%	10.7%
40	P	LC	3	648	-	651	4	647	- 421	651	4	597	7-13	601	33.3%	-7.9%	0.0%	-7.7%	0.0%	-7.7%	5.770	-7.7%
41	Р	OBU	1		-	1,504	1	1,502	-	1,503	2	1,592	_	1,594	100.0%	5.9%	0.0%	6.0%	100.0%	6.0%		6.1%
42	P	PSC	-	696	-	696	-	695	-	695	I Indian -	732	-	732	0.0%	5.2%	0.0%	5.2%	0.0%	5.3%		5.3%
43	Р	UO	4	626		630	4	626	-	630	12	618	E SETTINOPS	630	200.0%	-1.3%	0.0%	0.0%	200.0%	-1.3%		0.0%
44	P	WBC	13	602	-	615	15	621		636	6	590	ARRIOLE.	596	-53.8%	-2.0%	0.0%	-3.1%	-60.0%	-5.0%		-6.3%
4-Yea	r Univ	ersities	4,027	74,798	15,140	93,965	4,054	74,280	15,707	94,041	4,525	76,182	15,835	96,542	12.4%	1.9%	4.6%	2.7%	11.6%	2.6%	0.8%	2.7%
2-Yea	r Colle	eges	7,221	54,759	-	61,980	6,917	55,605	-	62,522	7,888	54,306	-	62,194	9.2%	-0.8%	0.0%	0.3%	14.0%	-2.3%		-0.5%
Priva	te Inst	itutions	143	13,377	2,980	16,500	147	13,464	3,012	16,623	433	13,730	3,215	17,378	202.8%	2.6%	7.9%	5.3%	194.6%	2.0%	6.7%	4.5%
Total			11,391	142,934	18,120	172,445	11,118	143,349	18,719	173,186	12,846	144,218	19,050	176,114	12.8%	0.9%	5.1%	2.1%	15.5%	0.6%	1.8%	1.7%

## 2011 Fall Term Preliminary Fall Census Enrollment Report

## **Handout C2**

Preliminary Opening Fall For-Credit Enrollment at Arkansas Colleges and Universities
Student Headcount and FTE by Institution
as of September 23, 2011

			Preliminary Fall 2011							
No.	Inst.	Institution	FT	E (Full-Tim	e Equivaler	nt)				
NO.	Туре	matitution	High School	Under- graduate	Graduate	All Students				
1	1	ASUJ	107	8,315	1,594	10,016				
2	1	ATU	349	7,527	399	8,275				
3	1	HSU	30	3,152	194	3,376				
4	1	SAUM	25	2,715	227	2,967				
5	1	UAF	4	17,323	2,606	19,933				
6	1	UAFS	292	5,603		5,895				
7	1	UALR	454	6,926	1,820	9,200				
8	1	UAM	136	2,835	55	3,026				
9	1	UAMS	dell.	819	1,679	2,498				
10	1	UAPB	1387	2,836	60	2,896				
11	1	UCA	112	8,434	1,013	9,559				
12	2	ANC	35	1,193		1,228				
13	2	ASUB	223	2,904		3,127				
14	2	ASUMH	12	1,055		1,067				
15	2	ASUN	196	1,047		1,243				
16	2	BRTC	72	100000000000000000000000000000000000000		1,871				
17	2	CCCUA	119	787	7	906				
18	2	CotO	194	681		875				
19	2	EACC	31	782	2	- 813				
20	2	MSCC	178	1,059	9	- 1,237				
21	2	NAC	59	1,644	1	1,703				
22	2	NPCC	125	2,625	5	- 2,750				
23	2	NWACC	224	4,854	1	- 5,078				
24	2	ozc	38	1,138	В	- 1,176				
25	2	PCCUA	25	7 99:	2	- 1,249				
26	2	PTC	11	7,86	3	- 7,980				
27	2	RMCC	9	5 54	7	- 642				
28	-	SACC	3	7 1,15	2	- 1,188				
29		SAUT	26	-		- 1,164				
30		SEAC	9	6 1,34	0	- 1,436				
31		UACCB	3	0 1,10	4	- 1,134				
32		UACCH	4	4 88	6	- 930				
33		UACCM	1	7 1,74	5	- 1,762				
34		ABC	1 1 1 1 2 2 5	- 1,09		- 1,095				
35		CBC	1	4 75		- 766				
36	100.00	CRC		2 17	8	- 189				
37	() () ()	HC	194	- 1,40		1 1,418				
38		HU	1	8 4,15		-				
39		JBU	5	8 1,58						
40		LC	×981	4 57		575				
41		OBU	THE PERSON NAMED IN	1 1,69		- 1,69				
42		PSC	10p 1	- 69		- 690				
43		UO	I THE REAL PROPERTY.	.2 62	-	- 64				
4:		WBC	50 m (r)	2 55		- 55				
		niversities	1,51		_					
100			2,46			- 40,55				
	ear Co	stitutions	1:		The second name of the second na					
		sututions	4,08	100	100					
10	tal		4,00	117,0.	12,11					

Exhibit D

# UA Community College at Hope (UACCH), 2-year

## Cost Containment 2010-2011 Completed By: Je

Name of Institution:

University of Arkansas Community College at Hope

Jerald Barber

Phone Number: 870-777-5722 Cost Containment Input What input are you using from faculty, staff, students, and public in working to contain costs? The College gets input on cost cutting measures from the faculty, staff, students, Board of Trustees and Board of Viositors. Do you have a Committee on Cost Containment? NO Do you offer incentives and/or recognition to faculty/staff/students for suggestions on how to cut costs? NO Estimated Annual Savings Cost Saving Efforts Y or N Notes Utilities Retrofiting with energy-efficient lighting, timers, etc. 7,200 Energy efficient lighting and controls in two buildings on campus. Retooling HVAC controls 1,800 Replacing windows N Other describe: Installed a campus-wide power management system 39,494 Other describe: Ν Other describe: Ν **Total Utilities** 48,494 Personnel Consolidating departments Staff reductions or reorganizations Ν Temporary saving by keeping vacancies open 145,950 Two miaintenance and an institutioal research positions 265,184 25.90% Hiring of temporary or adjunct faculty Hiring of temporary or part-time staff in lieu of fulltime staff Ν N Reduction in Student Support staff Reduction in maintenance staff Ν Reduction in campus security Ν 169,620 Defer salary increases Reduce employee benefit packages N Early retirement incentives for long-term employees Closing academic programs with low enrollments Ν Other describe: Ν Other describe: Ν Other describe: N Total Personnel 580,754 **Operating Budget Cuts** Reduce Travel budget 14,400 Revised travel policy 2,000 Reduction in office and teaching supplies Ν Reduce printing of materials Ν Reduce library holdings or subscriptions Ν Change computer replacement policy 60,000 Changed academic schedule to create efficiencies Ν Centralization of printing Ν 4 day work week in summer for employees 7,655 45,000 Replaced with Foundation Scholarships Other describe: Reduced Scholarship Budget Other describe: Ν Other describe: Ν **Total Operating** 129,055 \$ 758,303 **Total Savings** 

	Employees	s paid \$100,000 or r	nore as of 6/30	0/2011
Institution	Name	Title	FY 2011	Notes
UACCH	Chris Thomason	Chancellor Vice Chancellor Finance &	\$158,100	
UACCH	Jerald Barber	Administration	\$100,919	

**Exhibit E** 

## University of Ark. Monticello (UAM), 4-year

Name of Institution:	University of Arkansas at Monticello		Completed By:	Jay Jones
			Phone Number:	870-460-1022
Cost Containment Input				
	What input are you using from faculty, staff, students, and public in working to	contain cos	ts?	
	Our chancellor formed a cost containment committee that met several times dur	ing FY2011.	This was a 15 member	r committee comprised of faculty, staff and students. A number of suggestions were made for cost cutting initiatives and
	these were posted on the university's website.			
	Do you have a Committee on Cost Containment?			
	Yes. See above.			
	Do you offer incentives and/or recognition to faculty/staff/students for sugges			
	We have recognized the work of the cost containment committee through email	and also gav	e special recognition	for the group at our professional development week activities which are held in August.
			Estimated Annual	T
Cost Saving Efforts		Y or N	Savings	Notes
Cost Saving Efforts Utili	Man-	10111	Savings	
l ouii	Retrofiting with energy-efficient lighting, timers, etc.	Υ		See estimate below
		-		
	Retooling HVAC controls	Y		See estimate below
	Replacing windows	N Y	110 000	Donal or activate annial description
	Other describe: Total est svgs from Energy Conservation Measures implemented Other describe:	N N	110,000	Based on estimate provided by ESCO
	Other describe:	N N		
	Total Utilities	IN	110,000	
Person			110,000	
reisor	Consolidating departments	N		
	Staff reductions or reorganizations	N		
	Temporary saving by keeping vacancies open	Υ	62,067	
	Hiring of temporary or adjunct faculty	Y	26,000	
	Hiring of temporary or part-time staff in lieu of fulltime staff	Y	19,500	
	Reduction in Student Support staff	N		
	Reduction in maintenance staff	N		
	Reduction in campus security	N		
	Defer salary increases	N		
	Reduce employee benefit packages	N		
	Early retirement incentives for long-term employees	N		
	Closing academic programs with low enrollments  Other describe: Hiring GAs in place of FT faculty	N Y	70,000	
	Other describe: Hilling GAS III place of F1 faculty  Other describe:	N N	70,000	
	Other describe:	N		
	Total Personnel	.,	177,567	
Operating Budget Cuts			,	
	Reduce Travel budget	N		
	Revised travel policy	N		
	Reduction in office and teaching supplies	N		
	Reduce printing of materials	Υ		Discontinued printing of annual for students
	Reduce library holdings or subscriptions	Υ	,	Discontinued NY Times for students
	Change computer replacement policy	Y	60,000	Changed from a 4 year to 3 year rotation of academic computing labs
	Changed academic schedule to create efficiencies	N		
	Centralization of printing	N		
	4 day work week in summer for employees	Y	30,000	4.5 day work week in summer for employees and 4 day summer class schedule - Estimated energy savings
	Other describe: Band Befunding & Beduced motor peol by 2 webigles	Υ	22.022	Bond Refunding - Savings from refunding of bond issue (19,422) & Reduced motor pool by 2 vehicles - Cost of
	Other describe: Bond Refunding & Reduced motor pool by 2 vehicles  Other describe: Savings from switching from DIS internet/email service to	Y	23,922	maintenance and insurance (4,500)
	AREON	Υ	73 200	Savings of \$6,100/month
	Other describe: Savings in postage	Y		Discontinued mailing grades to students
	Total Operating	· ·	218.898	

506,465

**Total Savings** 

	Employees paid \$100,000 or more as of 6/30/2011				
Institution	Name	Title	FY 2011	Notes	
Institution University of Arkansas at Monticello	Name Brown, Clay Doss, Peggy Jones, Jay Lassiter, H. Jackson Pelkki, Matthew Ray, R. David Tappe, Philip		\$138,166 \$122,313	* UAM 16.6%, UAM Foundation 47.2%	

**Exhibit F** 

## Black River Technical College (BRTC), 2-year

Name of Institution:	Black River Technical College		Completed By:	Loretta Williams			
			Phone Number:	870-248-403 <u>1</u>			
Cost Containment Input							
	What input are you using from faculty, staff, students, and public in wor	king to contain costs	?				
	BRTC has held meetings with faculty and staff. Outside meetings have also	been held with utili	ty company and other	construction contractors to evaluate building energy efficiencies.			
	Do you have a Committee on Cost Containment?						
	Yes.						
			_				
	Do you offer incentives and/or recognition to faculty/staff/students for	suggestions on how	to cut costs?				
	Not at this time.						
			Estimated Annual				
Cost Saving Efforts		Y or N	Savings	Notes			
Utilit	Na.		50.585				
Otimi	Retrofiting with energy-efficient lighting, timers, etc.	Y		Changing to LED lighting as repairs & renovations are completed.			
	Retooling HVAC controls	Y		Replaced all HVAC thermostats with digital programmable controls.			
	Replacing windows	Y		Completed 2 projects this summer, working on a third.			
	Other describe: Geothermal projects	Y		Converted one bldg. this summer. Installed solar pumps for wells which provide heat/air for 3 bldgs.			
	Other describe: Landscaping	Y		Implementing procedure to utilize extra geo-thermal well to provide water for landscape sprinklers.			
	Other describe: Roof replacements/repair	Υ		Replaced/reparied roof structures on 3 buildings this summer.			
	Total Utilities		46,000	*Goal with above changes is to reduce overall utility cost by 10%			
Person	nel						
	Consolidating departments	N	0				
	Staff reductions or reorganizations	N					
	Temporary saving by keeping vacancies open	Υ	130,000	Replaced retiring longevity administrators with persons requiring less salaries.			
	Hiring of temporary or adjunct faculty	Υ	50,000	Annual savings based on hiring of 5 fulltime temps each yr. Less than 10% of fulltime faculty.			
	Hiring of temporary or part-time staff in lieu of fulltime staff	N	0				
	Reduction in Student Support staff	N					
	Reduction in maintenance staff	N					
	Reduction in campus security	Y		Utiling parttime officers to provide services at night.			
	Defer salary increases	Y N	150,000	No COLA increases provided for FY12.			
	Reduce employee benefit packages	N N					
	Early retirement incentives for long-term employees  Closing academic programs with low enrollments	N N					
	Other describe:	N					
	Other describe:	N					
	Other describe:	N					
	Total Personnel		350,000				
Operating Budget Cuts			.,				
	Reduce Travel budget	Υ	1,000	Scaling back on conference attendance utilizing a rotation schedule among departments.			
	Revised travel policy	Υ		Utilizing state vehicles more providing less personl vehicle mileage reimbursement.			
	Reduction in office and teaching supplies	Υ	5,000	Reduced purchase of ink/toner cartridges by networking printers.			
				Posting more info online for faculty, staff, and students. Limiting printing in students labs. Utilizing document imaging			
	Reduce printing of materials	Υ	10,000	system.			
	Reduce library holdings or subscriptions	N					
	Change computer replacement policy	Y	25,000	Increased number of years in computer rotation schedule to 5.			
	Changed academic schedule to create efficiencies	N	0				
	Centralization of printing	Y		Networking printers in departmental offices.			
	4 day work week in summer for employees	Y		Planning to place KW meters in each building to truly monitor usage.			
	Other describe:	N	-				
	Other describe:	N					
	Other describe: Total Operating	N	45.000				
			45,000	1			
	Total Savings		\$ 441,000				

	Employees pa	aid \$100,000 or m	ore as of	6/30/2011
Institution	Name	Title	FY 2011	Notes
Institution Black River Technical College	Employees pa	aid \$100,000 or m Title President	FY 2011	Notes Retired 6/30/2011

Exhibit G

# Southern Arkansas University (SAUM), 4-year

Name of Institution: Southern Arkansas University Completed By: Roger Giles
Phone Number: 870-235-4010

Cost Containment Input	
	What input are you using from faculty, staff, students, and public in working to contain costs?
	There is constant dialogue in the formal budget process of SAU to control costs and work more efficiently. Each unit presents their budget and makes and is encouraged to make
	suggestions for improvements.

#### Do you have a Committee on Cost Containment?

The committee is the presidents and the vice presidents. Each vice presidents works in their area and brings ideas and proposals forward.

#### Do you offer incentives and/or recognition to faculty/staff/students for suggestions on how to cut costs?

There is not a formal recognition process at this time. Good suggestions and results have resulted from the existing process and this was not considered needed.

			Estimated Annual	
Cost Saving Efforts		Y or N	Savings	Notes
		10114	Javiliga	
Utilitie	Retrofiting with energy-efficient lighting, timers, etc.	γ	5,755	
		T	,	
	Retooling HVAC controls	Υ	179,479	
	Replacing windows	Y		
	Other describe: Trayless Dining	Y	25,000	
	Other describe:	N		
	Other describe:	N		
	Total Utilities		210,234	
Personne	el			
	Consolidating departments	Υ	0	Tenured faculty
	Staff reductions or reorganizations	Υ		IPEDS 2010 Feedback Report indicactes SAU staffed (not faculty) at 68% of comparision group
	Temporary saving by keeping vacancies open	Υ	87,080	
	Hiring of temporary or adjunct faculty	Υ		12% of classes taught are with adjuncts
	Hiring of temporary or part-time staff in lieu of fulltime staff	Υ	400,000	estimated
1	Reduction in Student Support staff	N		also see saff reduction comment above
	Reduction in maintenance staff	N		also see saff reduction comment above
	Reduction in campus security	N		also see saff reduction comment above
	Defer salary increases	Υ	210,000	No COLA for FY 2012
	Reduce employee benefit packages	N		
	Early retirement incentives for long-term employees	N		This has not proven to be a cost savings atin the past SAU
	Closing academic programs with low enrollments	N		none in the past year, done in prior years
	Other describe: Graduate Assistantships from tuition to straight dollar amount	Υ	72,568	
	Other describe: Budget Reductions as part of the budget process - all areas	Υ	321,767	
	Other describe:	N		
	Total Personnel		1,091,415	
Operating Budget Cuts				
	Reduce Travel budget	Υ	17,500	Defer some optional travel
	Revised travel policy	N		
	Reduction in office and teaching supplies	Υ	31,920	approximately 2%
	Reduce printing of materials	Υ	1,630	using eblasts, enewsletters, etc.
	Reduce library holdings or subscriptions	N	,	
	Change computer replacement policy	N		Already on five plus year cycle
	Changed academic schedule to create efficiencies	Υ		addition of online classes savings difficult to measure
	Centralization of printing	Υ		
	4 day work week in summer for employees	Υ	17,139	specific savings are difficult to calculate
	Other describe: electronic financial aid	Υ	2,100	
	Other describe: Housing pstage and printing	Υ	2,800	
	Other describe:	Υ	5,420	Bike patrol, donated training, Alet Express, Alertus Desktop
	Total Operating		78,509	
	Total Savings		\$ 1,380,158	
l .			. ,,	

	Employees pa	aid \$100,000 or m	ore as of	6/30/2011
Institution	Name	Title	FY 2011	Notes
Southern Arkansas University	David F. Rankin	President	\$180,000	
Southern Arkansas University	David L. Crouse	VP Academic Affairs	\$124,360	
Southern Arkansas University	Darrell Morrison	VP Finance	\$120,627	
Southern Arkansas University	Donna Y. Allen	VP Student Affairs	\$114,221	
Southern Arkansas University	Roger Giles	VP Administration	\$113,831	
Southern Arkansas University	Charles J. Lewis	VP Faciities	\$102,003	
Southern Arkansas University	Lisa Toms	Dean, Business	\$108,000	
Southern Arkansas University	Zaidy MohdZain	Dean, Education	\$108,000	
Southern Arkansas University	Ben Johnson	Dean, Liberal & Performing		
Southern Arkansas University	Joe Winstead	Dean, Science and Tech	\$101,544	
Southern Arkansas University	Kim Bloss	Dean, Graduate	\$101,761	
			ĺ	
1	1			

Exhibit H

## Arkansas State University Jonesboro (ASU), 4-year

Name of Institution:	Arkansas State University-Jonesboro	Completed By:	Donna McMillin, Assistant Vice Chancellor for Budget Planning & Development
		Phone Number:	(870) 972-3700

	11016 Malliber. 1019 372-3700
Cost Containment Input	
cost contaminent input	What input are you using from faculty, staff, students, and public in working to contain costs?
	The University Planning Committee is a shared governance committee consisting of representatives from all constituency groups within the university community. Faculty, staff, deans, chairs, and students, both graduate and undergraduate, have representation on this committee. This committee serves as an advisory committee to the Chancellor relating to fiscal issues of the university. This committee provides the avenue for discussions related to all facets of the university's
	budget. This committee meets regularly beginning in late fall and continuing through the spring semester until the operating budget is finalized.
	The Academic Budget Committee is a shared governance committee consisting of representatives from all areas of the academic unit. Faculty senate, student government association, graduate student council, deans and chairs have representation on the committee. The Committee is utilized for budget development as well as assessing strategies to evaluate current operations related to budgetary efficiency and effectiveness.
	Do you have a Committee on Cost Containment?
	The University Planning Committee, the Academic Budget Committee and the Executive Council are all utilized to continually review operations and make recommendations for efficiencies and cost containment measures
	Do you offer incentives and/or recognition to faculty/staff/students for suggestions on how to cut costs?
	No incentives are offered.
	L
	Estimated Annual

la		Estimated Annual	
Cost Saving Efforts	Y or N	Savings	Notes
Utilities			
Retrofiting with energy-efficient lighting, timers, etc.	N		
Retooling HVAC controls	Υ	20,000	Adding occupancy scheduling to multiple campus building classroom and spaces
Replacing windows	Υ	6,000	Upgraded the exterior windows on Arkansas Hall dormitory.
Other describe: Boiler upgrades	Y	35,000	Boiler Upgrades, College of Business, University Hall
Other describe: Chilled water upgrades	Υ	12,000	Chilled water interconnection between Reng Center and University Hall dormitory
Other describe:	N		
Total Utilities		73,000	
Personnel			
Consolidating departments	N		
Staff reductions or reorganizations	N		
Temporary saving by keeping vacancies open	Υ	1,300,000	Created annually due to attrition. Funds are generally redirected to cover unforeseen financial requirements.
Hiring of temporary or adjunct faculty	Y	300,000	
Hiring of temporary or part-time staff in lieu of fulltime staff	N	579,121	
Reduction in Student Support staff	N	0	
Reduction in maintenance staff	N	67,921	Square footage of campus buildings has increased.
Reduction in campus security	N	0	Campus Security needs are continually increasing.
Defer salary increases	N	264,177	
Reduce employee benefit packages	N	0	
Early retirement incentives for long-term employees	N	0	
Closing academic programs with low enrollments	N	0	
Other describe:	N		
Other describe:	N		
Other describe:	N		
Total Personnel		2,511,219	
Operating Budget Cuts			
Reduce Travel budget	N		
Revised travel policy	N		
Reduction in office and teaching supplies	Υ		While inflation has continually increased supplies & services budgets have not increased in over 10 years.
			Syllabi and other course materials are provided to students on-line. Other administrative forms have been transitioned to
Reduce printing of materials	Υ		on-line platforms.
Reduce library holdings or subscriptions	Υ		Annually the lists of library subscriptions are reviewed by departments to verify usage.
			The academic affairs computer replacement policy shifted from a 4 to a 5 year replacement cycle for desktops. Savings
Change computer replacement policy	Υ	100,000	generated from the change have been redirected to classroom technologies for the students.

Name of Institution:	Arkansas State University-Jonesboro		Completed By:	Donna McMillin, Assistant Vice Chancellor for Budget Planning & Development
			Phone Number:	(870) 972-3700
1				
				Minimum course enrollment standards are enforced by academic departments to keep instruction costs manageable.
	Changed academic schedule to create efficiencies	Υ		Increased offerings of on-line courses and programs creates financial efficiencies.
	Centralization of printing	N		Printing has been centralized on the ASU campus for many years.
	4 day work week in summer for employees	N		
	Other describe:	N		
	Other describe:	N		
	Other describe:	N		
	Total Operating		100,000	
	Total Savings		\$ 2,684,219	

Employees paid \$100,000 or more as of 6/30/2011							
Institution	Name	Title	FY 2011	Notes			
Arkansas State University - Jonesboro	Abel, Douglas	Assoc Dir of Athletics	\$100,000.00				
Arkansas State University - Jonesboro	Brady, John	Head Mens Basketball Coach	\$100,000.00				
Arkansas State University - Jonesboro	Rogers, Robert	Dir Ark Inst of Econ Advanceme	\$100,000.00				
Arkansas State University - Jonesboro	Adams, Anthony	Department Chairperson	\$101,381.00				
Arkansas State University - Jonesboro	Lawler, Sandra	Department Chairperson	\$102,302.00				
Arkansas State University - Jonesboro	McBride, Helen	Professor	\$103,334.00				
Arkansas State University - Jonesboro	Meeks, Gregory	Associate Dean of Schools	\$103,530.00				
Arkansas State University - Jonesboro	O'Connor, Carol	Associate Dean of Schools	\$104,741.00				
Arkansas State University - Jonesboro	Peterson, Ryan	Assistant Professor	\$105,000.00				
Arkansas State University - Jonesboro	Motts, Susan	Assistant Professor	\$105,428.52				
Arkansas State University - Jonesboro	Stillwell, Jimmie	Department Chairperson	\$106,947.00				
Arkansas State University - Jonesboro	Pae, Sangshin	Assistant Professor	\$107,100.00				
Arkansas State University - Jonesboro	McVey, Alan	Executive Dir Delta Ec Develop	\$107,161.00				
Arkansas State University - Jonesboro	Nonis, Sarath	Professor	\$108,006.00				
Arkansas State University - Jonesboro	Pittman, Jeffrey	Department Chairperson	\$108,121.00				
Arkansas State University - Jonesboro	Prock, Jim	Dir of Development	\$109,235.00				
Arkansas State University - Jonesboro	McLarry, Carolyn	Department Chairperson	\$109,892.00				
Arkansas State University - Jonesboro	Gilbert, Beverly	Dean of Schools	\$110,000.00				
Arkansas State University - Jonesboro	Holifield, Mitchell	Department Chairperson	\$110,082.00				
Arkansas State University - Jonesboro	Torres, Henry	Research Assoc	\$111,046.00				
Arkansas State University - Jonesboro	Stoverink, Alvin	Assistant VC for Facilities	\$113,686.00				
Arkansas State University - Jonesboro	Milner, Clyde	Professor	\$114,599.00				
Arkansas State University - Jonesboro	Pratte, John	Associate Dean of Schools	\$115,000.00				
Arkansas State University - Jonesboro	Robertson, John	Department Chairperson	\$115,525.00				
Arkansas State University - Jonesboro	Wyatt, James	Professor		Salary paid through 12/31/2010			
Arkansas State University - Jonesboro	Cooksey, Lynita	Dean of Schools	\$117,307.00	, ,			
Arkansas State University - Jonesboro	Hannah, Charles	Assoc VC	\$119,646.00				
Arkansas State University - Jonesboro	Amienyi, Osabuohien	Dean of Schools	\$120,901.00				
Arkansas State University - Jonesboro	Fowler, Gilbert	Department Chairperson	\$121,415.00				
Arkansas State University - Jonesboro	Williams, Lonnie	Assoc VC	\$122,265.00				
Arkansas State University - Jonesboro	Washam, James	Associate Dean of Schools	\$122,387.00				
Arkansas State University - Jonesboro	Foldesy, George	Professor	\$122,483.00				
Arkansas State University - Jonesboro	Mason, JW	Assoc VC	\$124,848.00				
Arkansas State University - Jonesboro	Sustich, Andrew	Dean of Graduate School	\$125,181.00				
Arkansas State University - Jonesboro	Hudson, Gail	Department Chairperson	\$125,684.00				
Arkansas State University - Jonesboro	Hoeting, Mark	Associate Vice President	\$130,000.00				
Arkansas State University - Jonesboro	Maness, Donald	Dean of Schools	\$135,660.00				
Arkansas State University - Jonesboro	Hawkins, Ruth	Dir Delta Heritage Initiatives	\$136,074.00				
Arkansas State University - Jonesboro	Roe, Charles	Professor	\$136,855.00				
Arkansas State University - Jonesboro	Reeves, Daniel	Dean of Schools	\$137,004.00				
Arkansas State University - Jonesboro	Roberts, Steven	ASU Head Football Coach	\$137,004.00				
Arkansas State University - Jonesboro	Allen, Susan	Distinguished Professor	\$140,000.00				
Arkansas State University - Jonesboro	Lee, Clifford	Dir of Athletics	\$142,070.00				
Arkansas State University - Jonesboro	Bates, Julie	VP for ASU System Operations	\$150,000.00				
Arkansas State University - Jonesboro	Freeze, Danny	ASU Head Football Coach	\$151,660.00				
Arkansas State University - Jonesboro	Owens, Steve	VP University Advancement	\$151,000.00				
Arkansas State University - Jonesboro	Kremers, Edwin	VC for Finance and Admin	\$156,060.00				
Arkansas State University - Jonesboro	Stripling, William	VC for Student Affairs	\$150,000.00				
Arkansas State University - Jonesboro	Hood, Elizabeth	Distinguished Professor	\$157,100.00				
Airansas State Oniversity - Junesburg	i ioou, Liizabelii	Distinguished i 10465501	φ150,100.00	I			

Employees paid \$100,000 or more as of 6/30/2011							
Institution	Name	Title	FY 2011	Notes			
Arkansas State University - Jonesboro	Frey, Len	Dean of Schools	\$162,294.00				
Arkansas State University - Jonesboro	Hanrahan, Susan	Dean of Schools	\$162,294.00				
Arkansas State University - Jonesboro	Novobilski, Andrew	Dean of Schools	\$163,200.00				
Arkansas State University - Jonesboro	Phillips, Gregory	Dean of Schools	\$165,532.00				
Arkansas State University - Jonesboro	Cramer, Carole	Research Professor 12-mo	\$170,746.00				
Arkansas State University - Jonesboro	Beasley, David	Dean of Schools	\$173,400.00				
Arkansas State University - Jonesboro	Campbell, Susan	Nurse Anesthesia Clinical Coor	\$179,864.00				
Arkansas State University - Jonesboro	Evans, Robert	VP University Relations	\$180,014.00				
Arkansas State University - Jonesboro	Dockter, Michael	Dir Research and Tech Transfer	\$188,700.00				
Arkansas State University - Jonesboro	McDaniel, Lucinda	General Counsel	\$191,096.00				
Arkansas State University - Jonesboro	Murdock, Cristian	VC for University Advancement	\$193,800.00				
Arkansas State University - Jonesboro	Williams, Joe	Nurse Anesthesia Clinical Coor	\$196,500.00				
Arkansas State University - Jonesboro	Jones, Glendell	Executive VC & Provost	\$204,000.00				
Arkansas State University - Jonesboro	Potts, Robert	President, ASU	\$226,330.00				
Arkansas State University - Jonesboro	Howard, Gordon Dan	Chancellor, ASU J	\$230,727.00				
Arkansas State University - Jonesboro	Welch, Charles	President, ASU	\$235,406.00				

## **Handout H**

## Arkansas State University Major Revenue Generating Contracts

### I. Food Service- Sodexho Services

- A. Original contract bid 2000 for 10 years
- B. Contract renewed for 10 years to 2019 No Bid Involved
  - 1. Food Court Renovated
  - 2. Acansa Dining Area Renovated
- C. ASU receives commission on food sales and catering ≈ \$1.126 million per year

## II. Soft Drink Contract – Coca-Cola

- A. Bid Process Recently Completed
- B. Contract Under Negotiation
- C. Contract Duration 7 years
- D. Sales Commission Expected to Exceed \$3.3 Million Over 7 Years

### III. Bookstore – Follett

- A. Original Contract Bid 1999 for 7 Years
  - 1. \$600,000 Provided to Renovate Student Union
- B. Contract Extended by 3 Years to 2009
  - 1. No Bid Involved
  - 2. \$740,000 Provided to Renovate Bookstore
- C. Contract Extended by 5 Years to 2014 Without Capital Investment
  - No Bid Involved
  - 2. Commission on Sales ≈ \$225,000 per year

## Mid-South Community College (MSCC), 2-Year

Name of Institution:	Mid-South Community College		Completed By:	Susan Marshall
			Phone Number:	870 733-6716
			Thome Humbers	0.07.00.07.20
Cost Containment Input				
	What input are you using from faculty, staff, students, and public in working	g to contain c	osts?	
	All MSCC employees are involved in operational planning, and cost containme	ent has been a	priority for the colle	ge since inception and particularly since 2005. All expenditures must have management approval before costs are incurred.
	Do you have a Committee on Cost Containment?			
	The President's Council is charged with cost containment as part of our annu-	al planning an	d budgeting cycel	
	- " ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' '			
	Do you offer incentives and/or recognition to faculty/staff/students for sug	gestions on n	low to cut costs?	
	No			
			Estimated Annual	
Cost Saving Efforts		Y or N	Savings	Notes
Utilitie	S			
	Data State with a series officiant limbates times at			Will retro fit lighting in Reynolds Center hallway with energy efficient fixtures this year. Annual savings will be minimum
	Retrofiting with energy-efficient lighting, timers, etc.	Y		since we haven't used the lights due theirhigh energy usage and safety. Outdoor lights are on timers.  All buildings have computerized HVAC controls that shut off when no one is in the rooms. Thermostats are electronically set
	Retooling HVAC controls	N		at a reasonable temperature that can only changed by a few degrees.
	necosing it vice controls			All building on campus have either been built in the last 15 years or remodeled. No replacements needed at this
	Replacing windows	N		time.
	Other describe: Replace HVAC System	Υ		Replaced science building HVAC system in 2011, unsure of savings at this time.
				Worked with Cadmus to implement Act 1494 documenting past 3 years of utility cost to monitor and help
	Other describe: Implement Act 1494	Y		manage future utility usage.
	Other describe:	N		
	Total Utilities		(	D Company of the Comp
Personne	l .			
				We eliminated an academic program coordinates position in 2010 and consolidated 2 departments under the VD for
	Consolidating departments	Υ		We eliminated one academic program coordinator position in 2010 and consolidated 2 departments under the VP for Learning and Instruction who is serving as program coordinator for 5 departments in addition to her regular duties
	Staff reductions or reorganizations	N	,	becaming and instruction who is serving as program coordinator for 5 departments in addition to her regular dates
				We have held a maintenance position open and used part time employees to temporarily fill the position. Due
	Temporary saving by keeping vacancies open	Υ	36,43	to small staff we are unable to leave most positions open and complete work as required.
				We are heavily dependent upon adjunct faculty. The percentage of SSCH taught by adjuncts has increased from 49.3% in
				F2005 to 51.1% in F2010. Of particular relevance to our population is the fact that in F2005 44.6% of developmental
	History of Assessment and Househ County,			communication and developmental math SSCH were taught by adjuncts, and in F2010 50.1% of developmental SSCH were
	Hiring of temporary or adjunct faculty	Y		Most employees in maintenance department are part time.
	Hiring of temporary or part-time staff in lieu of fulltime staff  Reduction in Student Support staff	N N		9 of 13 (69%) Student Service staff members are grant-funded
	Reduction in maintenance staff	Y	45.916	We have reduced our FT maintenance staff by 1 position over the past year filling in with part time help.
			-,-	Despite substantial enrollment increases since 2005, we have one Director of Campus Safety and one FT security guard. We
	Reduction in campus security	N		depend upon PT personnel for the balance of our need
	Defer salary increases	Y		COLAs were not given for the 2011-2012 fiscal year.
	Reduce employee benefit packages	N		
	Early retirement incentives for long-term employees	Y	23,939	One employee has taken early retirement
1	Closing academic programs with low enrollments	N		We have ingressed class since significantly. In F200F the guester size visual 4.7 students. For F200C 11
1	Other describe: Increasing class sizes	Y		We have increased class sizes significantly. In F2005, the average class size was 14.7 students. For F2010, the average was 29 students, too many for a population of which 80% or more need developmental education at entry.
	Other describe: Increasing class sizes Other describe:	N N		25 stadents, too many for a population of which 80% of more need developmental education at entry.
	Other describe:	N		
	Total Personnel		106,290	
Operating Budget Cuts			i ,	

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N

We use the state travel regulations for our travel policy.

Reduce Travel budget Revised travel policy

Name of Institution:	Mid-South Community College	_	Completed By:	Susan Marshall
			Phone Number:	<u>870 733-6716</u>
1				
	Reduction in office and teaching supplies	N		Supply budgets are minimal, and budgets are monitored to help ensure supplies are used efficiently.
				We strongly recommend duplexing be used when printing. Copying and printing can be monitored by person if
	Reduce printing of materials	Y		needed. Most faculity post class materials on our LMS to reduce printing costs.
	Reduce library holdings or subscriptions	N		
				We have extended our 3 year recycle plan to a 5 year plan moving older computers to programs that do not
	Change computer replacement policy	N		require the latest in technology.
				We have added classes in the 2:00 to 5:00 time period to increase usage of facilities and to accommodate our
	Changed academic schedule to create efficiencies	N		0 growing enrollment since we have insufficient classroom space.
				Multifunctional devices are located in cental locations for use by all employees verses indiviual printers at each
	Centralization of printing	N		desk. Software controls are in place to limit color prints/copies.
	4 day work week in summer for employees	N		Implemented 4 day workweek for June and July several years ago.
				MSCC is funded at 66.7% of the budget recommended by ADHE. It is hard to discern where else we can cut costs. Our
	Other describe:	N		academic programs and services are already negatively impacted by funding constraints.
	Other describe:	N		
	Other describe:	N		
	Total Operating			0
	Total Savings	-	\$ 106,290	

Employees paid \$100,000 or more as of 6/30/2011							
Institution	Name	Title	FY 2011	Notes			
MSCC	Dr. Glen Fenter	President Chief Administrative Officer/Executive	\$166,675				
MSCC	Dr. Barbara Baxter	Vice President Chief Academic Office/Vice President for	\$121,711				
MSCC	Dr. Judith Scherer	Learning and Instruction Chief Fiscal Officer/Vice President for	\$114,000				
MSCC	Susan Marshall	Finance and Administration	\$108,645				