# EXHIBIT C 

STATE OF ARKANSAS
Department of Finance
and Administration
OFFICE OF PERSONNEL MANAGEMENT
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March 7, 2017

Senator Bart Hester, Co-Chairperson
Representative Les Eaves, Co-Chairperson
Uniform Personnel Classification and
Compensation Plan Subcommittee
Arkansas Legislative Council
State Capitol Building, Room 315
Little Rock, Arkansas 72201
Dear Co-Chairs:
The Office of Personnel Management (OPM) submits a request from the Arkansas Department of Human Services (DHS) for your review.

The Arkansas Department of Human Services, Office of Director (DHS/OFA) is requesting to establish a special entry rate of $\$ 106,919$, pay level maximum, grade N 908 , for an exceptionally well-qualified applicant for the classification of DHS Director of Program Improvement \& Investigations, N184N.

Mr. Brian Marr's qualifications include a Bachelor's degree in Business Administration with 25 years of work experience working in the field of law enforcement. The following is a detailed comparison of minimum qualifications of the classification and Mr. Marr's education and experience:

## MINUMUM QUALIFICATIONS

The formal education equivalent of a bachelor's degree in public administration, social work, public health, or a related field; plus eight years of experience in medical service program development, administration, or a related field, including four years in a management capacity.

## APPLICANT'S QUALIFICATIONS

## EDUCATION

May 1983; University of Arkansas; Fayetteville, Arkansas; Bachelor's degree in Business Administration

## EXPERIENCE

April 2005 - Present; United States Secret Service - Department of Homeland Security; Little Rock, Arkansas; Special Agent in Charge

September 2003 - April 2005; United States Secret Service - Department of Homeland Security; Buffalo, New York; Assistant Special Agent in Charge

August 2001 - September 2003; Office of Government and Public Affairs; Washington, D.C.; Staff Specialist

February 1997 - August 2001; United States Secret Service; Washington, D.C.; Presidential Protective Detail

May 1993 - February 1997; United States Secret Service; New York City, New York; Special Agent

March 1989 - May 1993; United States Secret Service - Department of Homeland Security; Little Rock, Arkansas; Special Agent

## JUSTIFICATION

This classification which is unique to the Arkansas Department of Human Services (DHS) is currently vacant. This position was last occupied in July 2016, with an exit salary of \$104,555. The agency has experienced a $100 \%$ turnover rate in during the past fiscal year.

Mr. Marr comes to the agency with more than 25 years of law enforcement experience, as a Special Agent with the United States Secret Service. His previous duties included investigating trends in criminal activity, responding to requests from other law enforcement entities, testifying in court hearings, and coordinating logistics for security measures for the President and other members of Congress. DHS has undergone an internal reorganization, and feel the need for a complete restructuring of its security practices and procedures. This position will function as Director of Security Operations for the DHS, with the primary function of planning, developing, and administering a security program for all of DHS facilities and personnel. The agency's request is based on Mr. Marr's years of related work experience and knowledge regarding security detail and infrastructure logistics. Mr. Marr is currently employed with the Department of Homeland Security, as a Special Agent, where he earns an annual salary of $\$ 124,000$.

Based on the applicant's education and years of related work experience, the Office of Personnel Management (OPM) recommends approval of the requested special entry rate of $\$ 106,919$, which is maximum of grade N908, for the classification of DHS Director of Program Improvement \& Investigations, N184N. This will result in a $\$ 19,445$, or $15.68 \%$, decrease in the incumbent's current annual salary. Your approval of this request is greatly appreciated.


Kay Barnhill
State Personnel Administrator

## Chief Fiscal Officer of the State

Date
$\mathrm{KB} / \mathrm{jd}: 1-2$

## Office of Director

February 23, 2017

Ms. Kay Barnhill
State Personnel Administrator
Department of Finance and Administration
Office of Personnel Management
1509 West 7th Street
Little Rock, Arkansas 72203


## RE: Exceptionally Well Qualified Request <br> Department of Human Services <br> Brian T. Marr

Ms. Barnhill:
The department is requesting a special entry rate of $\$ 106,919$ for an exceptionally well qualified applicant, Mr. Brian Marr. Mr. Marr will be joining us as our new Director of Security Operations at a grade level of N908. He will be responsible for planning, developing, and administering a security program for all of our DHS facilities and personnel. He possess a bachelor's degree and will bring to us more than twenty-five (25) years of federal law enforcement experience in executive protection, federal criminal investigations and major event and emergency planning.

If you have any questions or need any additional information, please give me a call at (501) 682-8649.

Sincerely,


Glenn R. Eisenhauer<br>DHS Chief Human Resource Officer

GRH:gmb

DEPARTMENT OF FINANCE AND ADMINISTRATION Office of Personnel Management Special Entry Rate Exceptionally Well Qualified Applicant

0710 / Department of Human Services
Agency \# / Agency or Institution Name

| 22098694 | N184N / DHS Dir Prgm Improvement \& Investigations | N908 |
| :---: | :---: | :---: |
| Position/lem Number | Class Code / Title (Attach description of job duties) | Grade |
| Brian T. Marr | \$124,000.00 | \$106,919.00 |
| Applicant's Name | Current Annual Salary | Requested Annual Salary |

Applicant's Qualifications (Please summarize. Altach Resume and completed State Job Application Form) Bachelor of Science, Business Administration; 10-week training at the Secret Service Rowley Training Center; and eight week training at the Federal Law Enforcement Training Center. Has spent approximately 28 years with the United States Secret Service providing criminal and protective investigations; special events security planning; surveillance and community relations.

## Minimum Qualifications (Use same description as stated on Class Specification).

The formal education equivalent of a bachelor's degree in public administration, social work, public health, or a related field; plus eight years of experience in medical service program development, administration, or a related field, including four years in a management capacity.


Office of Personnel Management - Action

| Reviewed By: | Date |
| :--- | :--- |
| OPM Personnel Representative | Date |
| Classification and Compensation Manager |  |

## SUMMARY

Veteran Secret Service Agent (GS 1811) with extensive experience in supervising Secret Service persomel, with accountability for the full spectrum of Protective, Investigative, and risk management operations.

- Criminal and Protective Investigations
- White Collar Crime Investigations
- Execution of Warrants / Arrest of Suspects
- Surveillance of Suspects
- Liaison with Local Law Enforcement
- Cyber Crime Investigation
- Presidential Protection
- Protection of Foreign Dignitaries
- Special Events Security
- Community Relations / Education
- Advance Planning for Presidential Travel


## PROFESSIONAL EXPERIENCE

US SECRET SERVICE - DEPARTMENT OF HOMELAND SECURITY (1989 - Present) Special Agent in Charge - Little Rock, AR - Field Office April 2005 - Present

Provide leadership to field agents in the State of Arkansas as well as planning manpower assignments and other managerial administrative finctions to promote efficient operations in the state.

- Prioritize investigative cases, focusing resources on those investigations having significant economic and community impact, involve organized criminal groups, are multi-district or transnational in nature and utilize schemes involving new technologies.
- Maintain a leadership role in the protection of the nation's financial service infrastructure through aggressive investigations and risk assessment.
- Manage the planning and coordinating the work of Agents and the Administrative staff.
- Formulating long-range plans and objectives.
- Developed a criminal information operation to identify and analyze emerging trends in criminal activity in support of our dual mission.
- Review/recommend new policies and procedures; evaluate effectiveness of programs and operations.
- Function as liaison with senior Secret Service management and Government and private sector officials.
- Supervise Special Agents and support staff, including the planning and delegation of assignments.
- Participate in interviewing, hiring, and other HR management activities. Ensure that we recruit, develop and maintain a qualified workforce worthy of the public's trust and confidence.
- Evaluate performance of employees and review evaluations prepared by subordinate supervisors
- Participate in meetings with senior management in Washington, D.C. to discuss projected budget and manpower needs.
- Maintain professional rapport with Secret Service personnel at all levels; private sector representatives; law enforcement agencies; Secret Service protectees; municipal governments; and the media.
- Represent the Secret Service at various high-level conferences and meetings.

Responsible for all investigative initiatives regarding criminal activity, as well as protective intelligenceladvance requirements consistent with the Secret Service mission in the region of upstate New York: Assisted the Special Agent in Charge regarding all aspects of the running of a field office with respect to administrative and personnel issues to include the direct supervision of agents assigned to investigate counterfeiting, credit card fraud, and other financial crimes; as well as responded to threats against the President and other individuals under Secret Service protection.

- Responded to inquiries and requests from local and state law enforcement agencies.
- Coordinated investigations, and assisted in the interviewing of suspects, obtained search warrants, and made arrests.
- Testified in Grand Jury and trial proceedings, as necessary.
- Met regularly with Federal, state, and local law enforcement agencies, as well as members of the banking community, to establish dialogues and exchange information.
- Conducted seminars on recognizing counterfeit currency and fraudulent credit cards.
- Supported protective assignments statewide, including UN dignitaries and Senator Hillary Clinton.


## Staff Specialist - Office of Government and Public Affairs - Washington, DC August 2001 - September 2003

## Provided investigative and protective research support for agents in the field.

- Responded to all media inquires both domestic and foreign.
- Educated the general public about the mission of the Secret Service.
- Served the Secret Service field offices throughout the United States and abroad in an informational and educational capacity.
- Assisted all Secret Service offices by providing appreciation/commendation and retirement awards.
- Assisted in the production of major media productions regarding the various aspects of the Secret Service.


## Presidential Protective Detail - Washington, DC

February 1997 - August 2001
Protected the President of the United States and members of his immediate family at all times; conducted numerous protective security surveys both foreign and domestic, and performed special projects pertinent to Presidential and First Family protection.

- Established relationships with local law enforcement and public safety agencies.
- Briefed key people in destination venues on procedures and their roles in providing security.
- Coordinated site preparations with the detail accompanying the President/First Lady.
- Member of the USSS Counter Assault Team (CAT).
- Protective Operations/Logistical agent (Ops).
- Conducted numerous advances in the United States and Foreign Countries.

Special Agent - New York City Field Office, NY
May 1993 - February 1997

- Assigned to the Counterfeit Squad, Financial Crimes Squad, and the Protection Squad.
- Served on protective details assigned to high-profile UN visitors.
- Managed all Hotels and lodging assignments for the NYFO.
- Updated sections of Secret Service Protective Manual.
- Assisted field agents in protective logistics'.

Special Agent - Little Rock, AR - Field Office

- Coordinated investigations, and assisted in the interviewing of suspects, obtained search warrants, and made arrests.
- Testified in Grand Jury and trial proceedings, as necessary.
- Met regularly with Federal, state, and local law enforcement agencies, as well as members of the banking community, to establish dialogues and exchange information.
- Conducted seminars on recognizing counterfeit currency and fraudulent credit cards.


## EDUCATION

# SECRET SERVICE ROWLEY TRAINING CENTER; Beltsville, Maryland Completed 10-Week Training Program 

FEDERAL LAW ENFORCEMENT TRAINING CENTER; Glynco, Georgia Completed Eight-Week Training Program ..... 1989University of Arkansas, Fayetteville, ArkansasBachelor of Science, Business Administration1983
PROFESSIONAL DEVELOPMENT
JOHNS HOPKINS UNIVERSITY; Baltimore, Maryland One-Week Management Training Program ..... 2003

Additional in-service training in management and supervision.

## COMMUNITY INVOLVEMENT

Board of Directors and Member Little Rock Lacrosse
American SIDS Organization
Advocate StemGenix
Advocate Arkansas Chapter - National Multiple Sclerosis Society
Advocate - Easter Seals of Arkansas

## CLASS SUMMARY

The Department of Human Services (DHS) Chief Security Officer reports to the DHS Executive Director. This position is responsible for planning, developing, and administering a security program for DHS facilities and personnel. It is governed by state and federal laws and agency/institution policies.

## TYPICAL FUNCTIONS

- Develops policies and procedures for operation of the security division.
- Develops and monitors adherence to procedures for building security at central complex as well as DHS satellite offices and buildings.
- Coordinates security needs and issues with appropriate agencies and/or persons.
- Conducts internal investigations of alleged employee misconduct and loss of assets.
- Provides necessary security training for field case workers.
- Conducts security audits/inspections of all security-related aspects of DHS operations and ensures corrective action.
- Performs other duties as assigned.


## SPECIAL JOB DIMENSIONS

Occasional in-state travel may be required.

## KNOWLEDGES, ABILITIES, AND SKILLS

- Knowledge of various security and law enforcement areas such as internal security systems, physical plan security, criminal investigation, and security audits.
- Knowledge of supervisory practices and principles.
- Knowledge of state and federal laws and regulations.
- Knowledge of trial and hearing procedures.
- Ability to establish and maintain effective working relationships with law enforcement entities.
- Ability to prepare, present, and review oral and written information and reports.
- Ability to research, interpret, and apply legislation and cause related information.
- Ability to plan, organize, and direct the work of others.


## MINIMUM QUALIFICATIONS

Bachelor's degree and a minimum of ten years of extensive experience in progressively responsible security or law enforcement positions. Additional requirements determined by the agency for recruiting purposes require review and approval by the Office of Personnel Management. OTHER JOB RELATED EDUCATION AND/OR EXPERIENCE MAY BE SUBSTITUTED FOR ALL OR PART OF THESE BASIC REQUIREMENTS, EXCEPT FOR CERTIFICATION OR LICENSURE REQUIREMENTS, UPON APPROVAL OF THE QUALIFICATIONS REVIEW COMMITTEE.

