EXHIBIT C2



OFFICE OF THE ARKANSAS LOTTERY

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April 30, 2021

The Honorable Ronald Caldwell, Co-Chair
The Honorable Gary Deffenbaugh, Co-Chair
Arkansas Legislative Council – Lottery Oversight Subcommittee
One Capitol Mall, Room R-501
Little Rock, AR 72201

RE: Proposed Fiscal Year 2023 Annual Budget.

Dear Senator Caldwell and Representative Deffenbaugh:

On behalf of the Arkansas Department of Finance and Administration-Office of the Arkansas Lottery, please accept the attached Proposed FY 2023 Annual Budget pursuant to A.C.A. § 23-115-206(a)(10)(A). The following information is provided:

- 1. Arkansas Planning Budgeting and Administrative System Form (Enclosure 1);
- 2. Budget Detail Schedule (Enclosure 2);
- 3. Compensation and Benefits (Enclosure 3);
- 4. Detailed Schedule of General and Administrative Expenses (Enclosure 4).

I am available to you if you have any questions or desire additional information.

Respectfully submitted,

J. Eric Hagler Director

Enclosures

cc:

Mr. Larry Walther, Secretary of the Department of Finance and Administration

Mr. Robert Brech, Director of Budget, Office of Budget

ARKANSAS PLANNING BUDGETING & ADMINISTRATIVE SYSTEM

Appropriation Summary

Appropriation: 610U - Lottery Commission - Operations

Funding Sources: 700 - Lottery Commission Fund

		2020-2021	2021-2022	2021-2022	2022-2023						
Appropriation		Actual	Budget	Authorized	Legislative Recommendation	Agency Request	Executive Recommendation				
Regular Salaries	5010000	\$3,763,298		\$4,031,282		\$4,174,831					
#Positions			68	68		69					
Personal Services Matching	5010003	\$1,761,922	\$1,568,718	\$1,568,718		\$1,625,169					
Operating Expenses	5020002	\$5,495,356		\$3,084,000		\$2,468,000					
Conference & Travel Expenses	5050009	\$159,794	\$250,000	\$250,000		\$325,000					
Professional Fees	5060010	\$686,598	\$611,000	\$611,000		\$1,100,000					
Data Processing	5090012	\$218,921	\$235,000	\$235,000		\$438,000					
Instant Games	5900046	\$383,337,055	\$305,083,000	\$305,083,000		\$319,363,000					
On-Line Games	5900047	\$56,809,420	\$47,132,000	\$47,132,000		\$51,699,000					
Retailer Commissions	5900048	\$35,732,276	\$28,742,000	\$28,742,000		\$30,293,000					
Gaming Contracts	5900049	\$34,080,392	\$23,057,000	\$23,057,000		\$26,798,000					
Advertising & Promotions	5900050	\$7,229,142	\$6,700,000	\$6,700,000		\$7,300,000					
Capital Outlay	5120011	\$448,620		\$435,700		\$420,000					
Total		\$529,722,794	\$420,929,700	\$420,929,700		\$446,004,000					
Funding Sources											
Instant Gaming		\$529,369,617	\$423,500,000			\$440,500,000					
Online Games		\$102,565,310	\$85,200,000			\$94,860,000					
Retailer Applications & Fees		\$643,517	\$500,000			\$600,000					
Non Gaming Revenue		\$1,450	\$6,000			\$2,000					
Other Income		\$0	\$0			\$0					
Interest Income		\$835,596	\$330,000			\$1,500,000					
Transfer to Department of Health		\$0	\$0			\$0					
Transfer to ADHE Education Trust		(\$59,210,394)	(\$81,300,000)			(\$84,150,000)					
Transfer to ADHE Workforce Challenge Trust		(\$38,417,224)	\$0			\$0					
Transfer to Unclaimed Prizes Reserve		(\$8,682,301)	(\$7,200,000)			(\$7,200,000)					
Bond Reserve in Excess of \$500,000		(\$107,305)	(\$100,000)			(\$100,000)					
Total Funding		\$526,998,266	\$420,936,000			\$446,012,000					
Excess Appropriation/(Funding)		\$2,724,528				(\$8,000)					
Grand Total		\$529,722,794	\$420,929,700			\$446,004,000					

DFA Office of the Arkansas Lottery (BA 0613) Budget Detail Schedules For the Fiscal Year Ending June 30, 2023

Tot the Fiscar Tear Ending.	ane 30, 2023	% of		% of		% of	
	FY2021 Audited	Revenue	FY 2022 Budget	Revenue	FY 2023 Budget	Revenue	Explanation for Changes
Operating Revenues:							
					* 440 = 00 000		Increase based on FY2022 actual, adjusted for decresing sales for 3Q
Instant ticket revenues	\$ 529,377,652	83.69%	\$ 423,600,000	83.19%	\$ 440,700,000	82.23%	and 4Q 2022.
Online ticket revenues	103,134,178	16.30%	85,600,000	16.81%	95,160,000	17.75%	Increase based on FY2022 actual and additional sales for new AR Lotto game.
Less: Promotions discount	(576,903)	-0.09%	(500,000)	-0.10%	(500,000)	-0.09%	No change expected for promotional discounts
Retailer application and bonding fees	643,517	0.10%	500,000	0.10%	600,000	0.11%	Increase based on FY2022 actual
Other revenue	1,450	0.00%	6,000	0.00%	2,000	0.00%	Decrease based on FY2022 actual
Total Operating Revenues	632,579,894	100.00%	509,206,000	100.00%	535,962,000	100.00%	
Operating Expenses:							
ar and a reasonable and a reasonable are a							Increase is consistent with the expected increase in instant ticket
Instant games prizes	383,337,055	60.60%	305,083,000	59.91%	319,363,000	59.59%	revenues
							Increase is consistent with the expected increase in online ticket
Online games prizes	56,809,420	8.98%	47,132,000	9.26%	51,699,000	9.65%	revenues
							Increase is consistent with the expected overall increase in ticket
Retailer commissions	35,732,276	5.65%	28,742,000	5.64%	30,293,000	5.65%	revenues
							Increase is consistent with the expected overall increase in ticket
Gaming contract costs	34,080,392	5.39%	23,057,000	4.53%	26,798,000	5.00%	revenues
Staff compensation & benefits	5,525,220	0.87%	5,600,000	1.10%	5,800,000	1.08%	Increase reflects an estimated merit increase of 2%.
	7 220 142	1 1 10/	6 700 000	1.220/	7.200.000	1.260/	Increase is consistent with the sales increase, launch of the new AR
Advertising and marketing	7,229,142	1.14%	6,700,000	1.32%	7,300,000	1.36%	Lotto game and social media campaigns.
General and administrative expenses Services provided by other agencies:	5,874,746 685,923	0.93% 0.11%	3,575,000 605,000	0.70% 0.12%	3,231,000 1,100,000	0.60% 0.21%	Decrease due smaller consulting contract. Increase due to system change expected for ADHE.
Depreciation and amortization	448,620	0.11%	435,700	0.12%	420,000	0.21%	Decrease is consistent with decrease in acquired capital assets
Total Operating Expenses	529,722,794	83.74%	420,929,700	82.66%	446,004,000	83.22%	Decrease is consistent with decrease in acquired capital assets
Total Operating Expenses	329,122,194	03.7470	420,929,700	02.00%	440,004,000	03.2270	
Operating Income	102,857,100	16.26%	88,276,300	17.34%	89,958,000	16.78%	
Non-Operating Revenue (Expense):							
Interest income	835,596	0.13%	330,000	0.06%	1,500,000	0.28%	Increase is due to expected Federal Reserve rate increases.
Income before Transfers	\$ 103,692,696	16.39%	\$ 88,606,300	17.40%	\$ 91,458,000	17.06%	_ _
Transfers To:							
0.1.1.1.7	(OR (AR (40)	15 100:	(04 200 000)	15.050	(0.4.4 #0.000)	15.500	This is the expected amount of monthly transfers of Net Proceeds for
Scholarship Trust Account	(97,627,618)	-15.43%	(81,300,000)	-15.97%	(84,150,000)	-15.70%	scholarships in FY 2023. This amount is for Unclaimed Prizes, which by statute, are transferred
Unclaimed Prizes Reserve-transferred at June 30	(8,682,301)	-1.37%	(7,200,000)	-1.41%	(7,200,000)	-1.34%	to Net Proceeds on June 30 of each fiscal year.
Officialified 1 fizes Reserve-transferred at Julie 30	(0,002,301)	-1.5770	(7,200,000)	-1.+170	(7,200,000)	-1.J+70	Per ASL rules, on June 30 of each fiscal year, any Bond Reserve
Bond Reserve in Excess of \$500,000	(107,305)	(0.00)	(100,000)	-0.02%	(100,000)	-0.02%	excess over \$500,000, is transferred to Net Proceeds
Total Transfers to ADHE	(106,417,224)	-16.82%	(88,600,000)	-17.40%	(91,450,000)	-17.06%	
	()·-·)		(,000,000)		(, -= 0,000)	20070	
Change in Net Assets	(\$ 2,724,528)	-0.43%	\$ 6,300	0.00%	\$ 8,000	0.00%	_

Career Grades	Position Title	Race	Α	Adj Budgeted Gross		Annual Taxes	Δni	nual APERS	To	tal Compensation
J. 11 10 0	OAL RECEPTIONIST	BF	\$	33,505.63	\$	2,563.18	S	5,133.06	\$	41,201.88
3 4	OAL CLAIMS ASSISTANT	BF	\$	36,686.89	\$	2,806.55	\$	5,620.43		45,113.87
	OAL LICENSING SPECIALIST	CF	\$	40,139.57	\$	3,070.68	\$	6,149.38		49,359.63
	OAL LICENSING SPECIALIST	CM	\$	37,821.50	\$	2,893.34	\$	5,794.25		46,509.09
	OAL LICENSING SPECIALIST	BM	\$	39,761.66	\$	3,041.77	\$	6,091.49		48,894.91
	ADMINISTRATIVE ANALYST	CF	\$	39,124.08	\$	2,992.99	\$	5,993.81		48,110.88
	OAL SECURITY SPECIALIST	CM	\$	41,353.68	\$	3,163.56	\$	6,335.38		50,852.62
	OAL GRAPHIC SPECIALIST	CM	\$	48,371.75	\$	3,700.44	\$	7,410.55	\$	59,482.74
	OAL OFFICE CAMPAIGN COORDINATOR	CF	\$	52,837.79	\$	4,042.09	\$	8,094.75	\$	64,974.64
	OAL PUBLICATION SPECIALIST	BF	\$	50,485.44	\$	3,862.14	\$	7,734.37	\$	62,081.95
	OAL CLAIMS CENTER MANAGER	BF	\$	44,612.91	\$	3,412.89	\$	6,834.70	\$	54,860.49
	OAL MARKETING SALES REP	BF	\$	44,419.45	\$	3,398.09	s	6,805.06	\$	54,622.60
	OAL MARKETING SALES REP	BF	\$	49,456.02	\$	3,783.39	s	7,576.66	\$	60,816.06
7	OAL MARKETING SALES REP	CF	\$	46,962.48	\$	3,592.63	s	7,194.65		57,749.76
17	OAL MARKETING SALES REP	CF	\$	42,381.17	\$	3,242.16	s	6,492.80	\$	52,116.13
7										
	OAL MARKETING SALES REP	CF	\$	46,226.35	\$	3,536.32	\$	7,081.88	\$	56,844.54
7	OAL MARKETING SALES REP	CF	\$	46,962.48	\$	3,592.63	\$	7,194.65	\$	57,749.76
7	OAL MARKETING SALES REP	CM	\$	43,557.13	\$	3,332.12	\$	6,672.95	\$	53,562.21
07	OAL MARKETING SALES REP	CF	\$	42,381.17	\$	3,242.16	\$	6,492.80	\$	52,116.13
7	OAL MARKETING SALES REP	CF	\$	49,485.59	\$	3,785.65	\$	7,581.19	\$	60,852.43
7	OAL MARKETING SALES REP	CF	\$	50,197.72	\$	3,840.13	\$	7,690.29	\$	61,728.14
)7	OAL MARKETING SALES REP	CM	\$	42,381.17	\$	3,242.16	\$	6,492.80	\$	52,116.13
07	OAL MARKETING SALES REP	CF	\$	46,140.44	\$	3,529.74	\$			56,738.89
07	OAL MARKETING SALES REP	CF	\$	46,962.48	\$	3,592.63	s	7,194.65		57,749.76
07	OAL MARKETING SALES REP	OM	\$		\$ \$		\$			
7				50,197.72		3,840.13		7,690.29		61,728.14
	OAL MARKETING SALES REP	CF	\$	42,381.17	\$	3,242.16	\$	6,492.80		52,116.13
07	OAL MARKETING SALES REP	BF	\$	50,197.72	\$	3,840.13	\$	7,690.29	\$	61,728.14
7	OAL MARKETING SALES REP	BM	\$	48,954.27	\$	3,745.00	\$	7,499.79	\$	60,199.07
17	OAL MARKETING SALES REP	CM	\$	50,197.72	\$	3,840.13	\$	7,690.29	\$	61,728.14
7	OAL MARKETING SALES REP	CF	\$	46,962.48	\$	3,592.63	\$	7,194.65	\$	57,749.76
17	OAL MARKETING SALES REP	BM	\$	41,550.20	\$	3,178.59	\$	6,365.49	\$	51,094.28
07	OAL LICENSING MANAGER	CF	\$	44,443.45	\$	3,399.92	\$	6,808.74	\$	54,652.11
8	OAL SENIOR SECURITY SPECIALIST	CM	\$	56,791.11	\$	4,344.52	\$	8,700.40		69,836.03
8	OAL COLLECTIONS SPECIALIST	CM	\$	54,524.72	\$	4,171.14	\$	8,353.19		67,049.05
18	OAL ACCOUNTANT	CF	\$				s		\$	
8				51,786.09	\$	3,961.64		7,933.63		63,681.36
0	PROCUREMENT COORDINATOR	CM	\$	56,011.12	\$	4,284.85	\$	8,580.90	\$	68,876.88
	OAL FINANCIAL ANALYST	CM	\$	57,720.17	\$	4,415.59	\$	8,842.73	\$	70,978.49
0	OAL PRODUCT MANAGER	CM	\$	68,534.74	\$	5,242.91	\$	10,499.52	\$	84,277.17
10	OAL PRODUCT MANAGER	CF	\$	62,852.02	\$	4,808.18	\$	9,628.93	\$	77,289.13
0	OAL PRODUCT MANAGER	CF	\$	58,874.44	\$	4,503.89	\$	9,019.56	\$	72,397.90
1	OAL REGIONAL SALES MANAGER	CF	s	67,665.78	\$	5,176.43	s	10,366.40	\$	83,208.61
1	OAL REGIONAL SALES MANAGER	CM	\$	74,259.87	\$	5,680.88	s	11,376.61	\$	91,317.36
1	OAL KEY CHAIN ACCOUNT MANAGER	CF	s	65,694.99	S	5,025.67	s	10,064.47		80,785.12
2			S							
	OAL CONTROLLER	CM		82,381.27	\$	6,302.17	\$	12,620.81		101,304.25
2	OAL SECURITY DEPUTY DIR	CM	\$	73,306.50	\$	5,607.95	\$	11,230.56		90,145.00
2	OAL TREASURER	CF	\$	89,991.13	\$	6,884.32	\$	13,786.64	\$	110,662.09
14	OAL DIR SECURITY & COMPLIANCE	BF	\$	122,860.85	\$	9,398.86	\$	18,822.28	\$	151,081.99
14	OAL MARKETING & ADVERTISING DIR	CF	\$	100,857.55	\$	7,715.60	\$	15,451.38	\$	124,024.53
15	OAL CHIEF FISCAL OFFICER	OM	\$	126,440.16	\$	9,672.67	\$	19,370.63	\$	155,483.47
15	OAL CHIEF LEGAL COUNSEL	CM	\$	120,660.18	\$	9,230.50	\$	18,485.14		148,375.83
5	OAL SALES DIRECTOR	BM	\$	95,382.22	\$	7,296.74	\$	14,612.56	\$	117,291.52
1	OAL COMPUTER OPERATOR	BM	\$	43,051.31	\$	3,293.43	s	6,595.46		52,940.20
	OAL COMPUTER OPERATOR OAL COMPUTER OPERATOR	CM	\$		\$ \$		\$			
				34,404.80		2,631.97		5,270.82		42,307.58
	OAL APPLICATION SUPP SPECIALIST	CM	\$	47,722.18	\$	3,650.75	\$	7,311.04	\$	58,683.96
	OAL LEAD COMPUTER OPERATOR	CM	\$	59,407.68	\$	4,544.69	\$	9,101.26	\$	73,053.63
6	OAL IT SECURITY ANALYST	BM	\$	60,677.49	\$	4,641.83	\$	9,295.79	\$	74,615.10
7	OAL QA SYSTEMS ANALYST	OM	\$	81,722.06	\$	6,251.74	\$	12,519.82	\$	100,493.62
7	INFORMATION SYSTEMS SECURITY SPECIALIST	CM	\$	74,286.65	\$	5,682.93	\$	11,380.71	\$	91,350.29
,	OAL SR. DATABASE ADMINISTRATOR	CM	\$	81,765.77	\$	6,255.08	\$	12,526.52		100,547.36
	OAL DEPUTY IT GAMING DIRECTOR	BF	\$	89,453.13	\$	6,843.16	s	13,704.22		110,000.52
1	OAL INTERNAL AUDITOR	CM	\$	121,651.68	\$	9,306.35	\$	18,637.04		149,595.07
4	OAL GAMING DIRECTOR							28,639.97		
		CM	\$	186,944.97	\$	14,301.29	\$			229,886.23
4	OAL DIRECTOR	CM	\$	181,027.01	\$	13,848.57	\$	27,733.34		222,608.92
al			\$	3,985,808.92	\$	304,914.38	\$ (510,625.93	\$	4,901,349.23
	Total employees = 63	By group/gender			Employ	er Health Premium			\$	360,000.00
						loyment Compensation			\$	7,000.00
	Employee breakdown					s' Compensation Premium Tax			\$	1,200.00
	BF=black female		9			ost Employment Benefits			\$	250,000.00
			9 6							
	BM=black male					positions			\$	232,440.60
	CF=caucasian female	2				Service bonuses			\$	24,700.00
	CM=caucasian male	2			Subtota	il .			\$	5,776,689.83
	OM=other minority		3							
		6	3						\$	5,800,000.00
			_							

Other Compensation Benefits

Unemployment Compensation FY22 (\$1,446 paid quarterly)

Worker's Comp Contribution Rate= 0.0%

WC Premium Tax Calendar Year 2021= \$3,774,080.98 x .000279= \$1,052.97 (annual fee)

Employer Health Premiums= \$500 per covered employee (referred to as State Match) Avg monthly= 60 employees @ \$500= \$30,000 (\$30,000 x 12 months)= \$360,000

Career Service is given to employees with at least 10 years of service.

28 full time employees

0 part time employees. Part time employees are based on a % of hours worked.

Vacant Positions (Included in FY2023 Compensation)

	Position Titles	Base	Midpoint	Max
GS04	OAL CLAIMS ASSISTANT	\$ 29,046.00	\$ 35,581.00	\$ 42,117.00
GS06	OAL FISCAL SPECIALIST	\$ 36,155.00	\$ 44,290.00	\$ 52,425.00
GS08	OAL OFFICE COORDINATOR	\$ 45,010.00	\$ 55,137.00	\$ 65,265.00
GS08	OAL COLLECTIONS SPECIALIST	\$ 45,010.00	\$ 55,137.00	\$ 65,265.00
GS08	OAL ACCOUNTANT	\$ 45,010.00	\$ 55,137.00	\$ 65,265.00
GS08	OAL AUDITOR	\$ 45,010.00	\$ 55,137.00	\$ 65,265.00
		\$ 245,241.00	\$ 300,419.00	\$ 355,602.00
Employer taxes		\$ 18,760.94	\$ 22,982.05	\$ 27,203.55
APERS		\$ 37,570.92	\$ 46,024.19	\$ 54,478.23
Total budget		\$ 301,572.86	\$ 369,425.24	\$ 437,283.78

- (a) With the approval of the Legislative Council or,
- if the General Assembly is in session, the Joint Budget Committee, the Governor may establish the salary of the Director of the Office of the Arkansas Lottery, the salary of the office's gaming director, and the salary of the office's internal auditor that is up to fifty percent (50%) above the maximum pay level for the grade assigned to the title.
- (b) With approval of the Legislative Council or, if the General Assembly is in session, the Joint Budget Committee, the Director of the Office of the Arkansas Lottery may establish salaries that exceed the maximum pay level for the grade assigned to the title by no more than twenty-five percent (25%) for no more than ten percent (10%) of the positions authorized in 23-115-305.
- (c)Salaries established under this section above the maximum pay level for the grade assigned to the title shall be approved by the Legislative Council or, if the General Assembly is in session, the Joint Budget Committee.
- (d) (1) The requirement of approval by the Legislative Council or, if the General Assembly is in session, the Joint Budget Committee, before granting a special salary allowance under this section is not a severable part of this section.
- (d) (2) If the requirement of approval by the Legislative Council or, if the General Assembly is in session, the Joint Budget Committee, is ruled unconstitutional by a court of competent jurisdiction, this section is void.

Career	2	Years of	El: 11 11:	Career Service		
Service	Position	Service	Eligibility Date	Payment		
11/29/11	OAL CHIEF FISCAL OFFICER	11	11/29/11	800.00		
08/16/10	OAL MARKETING SALES REP	12	08/16/10	800.00		
05/31/11	OAL IT SECURITY ANALYST	12	05/31/11	800.00		
10/18/10	OAL MARKETING & ADVERTISING DIR	12	10/18/10	800.00		
11/24/10	OAL NETWORK ENGINEER	12	11/24/10	800.00		
07/24/09	OAL GAMING DIRECTOR	13	07/24/09	800.00		
08/07/09	OAL SALES DIRECTOR	13	08/07/09	800.00		
08/19/09	OAL REGIONAL SALES MANAGER	13	08/19/09	800.00		
08/26/09	OAL MARKETING SALES REP	13	08/26/09	800.00		
08/26/09	OAL MARKETING SALES REP	13	08/26/09	800.00		
08/26/09	OAL MARKETING SALES REP	13	08/26/09	800.00		
08/24/09	OAL REGIONAL SALES MANAGER	13	08/24/09	800.00		
08/31/09	08/31/09 OAL DEPUTY IT GAMING DIRECTOR		08/31/09	800.00		
09/10/09	OAL MARKETING SALES REP	13	09/10/09	800.00		
09/08/09	OAL LEAD COMPUTER OPERATOR	13	09/08/09	800.00		
09/07/09	OAL QA SYSTEMS ANALYST	13	09/07/09	800.00		
09/10/09	OAL MARKETING SALES REP	13	09/10/09	800.00		
02/08/10	OAL ACCOUNTANT	13	02/08/10	800.00		
04/19/10	OAL PRODUCT MANAGER	13	04/19/10	800.00		
07/27/08	OAL CHIEF LEGAL COUNSEL	14	07/27/08	800.00		
09/17/07	OAL DIR SECURITY & COMPLIANCE	15	09/17/07	1,000.00		
03/24/08	OAL CONTROLLER	15	03/24/08	1,000.00		
07/17/06	OAL APPLICATION SUPP SPECIALIST	16	07/17/06	1,000.00		
12/05/04	OAL MARKETING SALES REP	18	12/05/04	1,000.00		
04/25/05	04/25/05 OAL SECURITY DEPUTY DIR		04/25/05	1,000.00		
12/10/03	OAL MARKETING SALES REP	19	12/10/03	1,000.00		
01/21/02	OAL SR. DATABASE ADMINISTRATOR	21	01/21/02	1,200.00		
03/23/96	OAL MARKETING SALES REP	27	03/23/96	1,500.00		
	FY 2023 Total:		24,700.00			

28 employees eligible 28 full time 0 part time

DFA Office of the Arkansas Lottery Detail Schedule of General & Administrative Expenses For Budget Fiscal Year 2023

	Estimated FY2023	
Account	Budget	General Description
Operating & Admin. Expenses		
Lease Amortization (GASB 87)	\$ 430,000	Building Lease
Lease Interest (GASB 87)	15,000	Accrued interest (lease)
Office Parking	29,000	LR building parking
Retailer background checks	3,000	Background checks for new retailers
Maintenance & Repairs	40,000	Building maintenance and repair
Lottery Vehicle expenses	6,000	Add 2 vehicles & increased travel
Postage & Freight	11,000	Postage & Package Delivery
Office Supplies & Expense	45,000	Office supplies, small furn &equip, PPE
Office Expense	14,000	General Office Expense
Dues and Memberships-Lottery Industry	28,000	Lottery Organization Memberships
Dues and Memberships	10,000	Professional licenses and association dues
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Subscriptions and Publications	6,000	Thomson-Reuters, Demozette, etc.
Insurance	12,000	Includes Property and Liabilty Insurance
Problem Gambling Expense	20,000	Problem gambling hotline costs
Legal and professional services	3,000	Legal fees
Other Operating Expenses	4,000	Other administrative expenses
Est. DFA Expense Charge Back	42,000	DFA allocation for support services
Sub-total for Oper. & Admin. Exp.	\$ 718,000	
Data Processing Expenses		
Equipment-Low Value (Data Proc.)	100,000	Primarily PCs, laptops, Ipads replacement
IMACS & Macbooks (Marketing)	20,000	IMACs (Marketing)
Equipment Lease	22,000	Copiers
Data processing supplies	10,000	Data supplies-toner
Data Processing support other	82,000	DIS and other data processing support
Software licenses and fees	104,000	Data processing licenses & software
Telephone (VOIP)	40,000	Paid to DIS for phones and Communications
Mobil Telephones	50,000	Cell phones & Ipads
IT training	10,000	Training
Sub-total for Data Processing Expenses	\$ 438,000	
Conferences & Travel Expenses		
Travel and Mileage expense	60,000	Airfare, lodging, meals, etc.
MSR Mileage expense	250,000	MSR mileage reimbursements
Education and Training	15,000	Conferences and training costs
Sub-total for Oper. & Admin. Exp.	\$ 325,000	
Retailer Support/Events		
Retailer events	100,000	Retailer promotional products
Retailer support	150,000	Other retailer costs
Sub-total for Retailer Support/Events	\$ 250,000	
Consulting Costs		
Camelot Global base fee	500,000	Base comp per contract
Camelot Global incentive	1,000,000	Incentive compensation
Sub-total for Consulting Costs	\$ 1,500,000	
Total General & Administrative Expenses	\$ 3,231,000	