STATE OF ARKANSAS
Department of Finance
and Administration

OFFICE OF THE ARKANSAS LOTTERY
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April 29, 2016

The Honorable Jimmy Hickey, Chair
The Honorable Chris Richey, Chair
Arkansas Legislative Council Lottery Oversight Subcommittee
One Capitol Mall, Room R-501
Little Rock, AR 72201
RE: Proposed Fiscal Year 2017 Annual Budget
Dear Senator Hickey and Representative Richey:
On behalf of the Arkansas Department of Finance and Administration Office of the Arkansas Lottery, please accept the attached Proposed FY 2017 Annual Budget pursuant to A.C.A § 23-115206(a)(10)(A). The following information is provided:

1. Arkansas Planning Budgeting and Administrative System Form
2. Budget Detail Schedule
3. Compensation and Benefits
4. Detailed Schedule of General and Administrative Expenses

Please call me if you have any questions or need additional information.
Respectfully submitted,


Bishop Woostey
Director
Enclosures
cc: Mr. Larry Walther, Director, Arkansas Department of Finance and Administration
Mr. Duncan Baird, State Budget Administrator, Arkansas Department of Finance and Administration

## ARKANSAS PLANNING BUDGETING \& ADMINISTRATIVE SYSTEM

## Appropriation Summan

| Appropriation: | 610 U - Lottery Commission - Operations |
| :--- | :--- |
| Funding Sources: | 700 - Lottery Commission Fund |


| Appropriation | 2014-2015 | 2015-2016 | 2015-2016 | 2016-2017 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Actual | Budget | Authorized | Legislative Recommendation | Agency <br> Request | Executive Recommendation |
| Regular Salaries 5010000 | \$4,052,694 | \$3,916,689 | \$3,916,689 |  | \$3,869,572 |  |
| \#Positions |  | 66 | 66 |  | 69 |  |
| Personal Services Matching 5010003 | \$979,623 | \$1,453,311 | \$1,453,311 |  | \$1,530,428 |  |
| Operating Expenses 5020002 | \$766,193 | \$1,513,000 | \$1,513,000 |  | \$3,901,000 |  |
| Conference \& Travel Expenses 5050009 | \$251,490 | \$0 | \$0 |  | \$249,000 |  |
| Professional Fees 5060010 | \$680,975 | \$640,000 | \$640,000 |  | \$570,000 |  |
| Data Processing 5090012 | \$256,320 | \$0 | \$0 |  | \$270,000 |  |
| Instant Games 5900046 | \$241,758,220 | \$236,406,000 | \$236,406,000 |  | \$275,471,000 |  |
| On-Line Games 5900047 | \$38,708,574 | \$39,492,900 | \$39,492,900 |  | \$42,229,000 |  |
| Retailer Commissions 5900048 | \$23,253,196 | \$23,352,500 | \$23,352,500 |  | \$26,400,000 |  |
| Gaming Contracts 5900049 | \$20,622,707 | \$19,249,200 | \$19,249,200 |  | \$22,000,000 |  |
| Advertising \& Promotions 5900050 | \$5,382,544 | \$5,000,000 | \$5,000,000 |  | \$6,000,000 |  |
| Capital Outlay 5120011 | \$158,363 | \$237,000 | \$237,000 |  | \$120,000 |  |
| Total | \$336,870,899 | \$331,260,600 | \$331,260,600 |  | \$382,610,000 |  |
| Funding Sources |  |  |  |  |  |  |
| Instant Gaming | \$335,000,613 | \$333,500,000 |  |  | \$383,380,000 |  |
| Online Games | \$73,662,767 | \$76,990,000 |  |  | \$79,238,000 |  |
| Retailer Applications \& Fees | \$550,952 | \$560,000 |  |  | \$788,000 |  |
| Non Gaming Revenue | \$20,346 | \$10,000 |  |  | \$12,000 |  |
| Other Income | \$0 | \$0 |  |  | \$0 |  |
| Interest Income | \$224,546 | \$140,000 |  |  | \$120,000 |  |
| Transfer to Department of Health | (\$200,000) | \$0 |  |  | \$0 |  |
| Transfer to ADHE Education Trust | $(\$ 67,378,254)$ | (\$74,500,000) |  |  | (\$75,468,000) |  |
| Transfer to Unclaimed Prizes Reserve | (\$5,241,115) | (\$5,086,000) |  |  | (\$5,432,000) |  |
| Total Funding | \$336,639,855 | \$331,614,000 |  |  | \$382,638,000 |  |
| Excess Appropriation/(Funding) | \$231,044 | (\$353,400) |  |  | (\$28,000) |  |
| Grand Total | \$336,870,899 | \$331,260,600 |  |  | \$382,610,000 |  |


|  | FY2015 Audited |  | \% of Revenue | FY 2016 Budget |  | $\%$ of Revenue | FY 2017 Budget |  | \% of Revenue | Explanation for Change in Budget Amounts |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Revenues: |  |  |  |  |  |  |  |  |  |  |
| Instant Games | \$ | 335,051,448 | 81.873\% | \$ | 333,500,000 | 81.132\% | \$ | 383,380,000 | 82.729\% | Instant Games sales are forecast to increase per the Camelot Global business plan. |
| Online Games |  | 74,042,899 | 18.093\% |  | 77,240,000 | 18.790\% |  | 79,488,000 | 17.153\% | Online Games sales increase is forecast per the Camelot Global business plan. |
| Less: Promotions Discount |  | $(430,967)$ | -0.105\% |  | $(250,000)$ | -0.061\% |  | $(250,000)$ | -0.054\% | Promotional discounts remain at the same level as FY2016. |
| Retailer application, fidelity and bonding fees |  | 550,952 | 0.135\% |  | 560,000 | 0.136\% |  | 788,000 | 0.170\% | Increase is due to anticipated revenues from retailer bonding fees |
| Non-Gaming Revenue |  | 20,346 | 0.005\% |  | 10,000 | 0.002\% |  | 12,000 | 0.003\% | Other miscellaneous revenues are consistent with estimated FY2016. |
| Total Operating Revenues |  | 409,234,678 | 100.000\% |  | 411,060,000 | 100.000\% |  | 463,418,000 | 100.000\% |  |
| Operating Expenses: |  |  |  |  |  |  |  |  |  |  |
| Instant Games Prizes |  | 241,758,220 | 59.076\% |  | 236,405,820 | 57.511\% |  | 275,471,000 | 59.443\% | Instant Games prizes are forecast to increase in line with the increase in sales per the Camelot Global business plan. <br> Online Games prizes are forecast to increase in line with the increase in sales per the |
| OnLine Games Prizes |  | 38,708,574 | 9.459\% |  | 39,492,760 | 9.608\% |  | 42,229,000 | 9.113\% | Camelot Global business plan. |
| Retailer Commissions |  | 23,253,196 | 5.682\% |  | 23,102,541 | 5.620\% |  | 26,400,000 | 5.697\% | No significant change in the percentage paid to retailers. Forecast increase is consistent with increase in revenues. |
|  |  |  |  |  |  |  |  |  |  | No significant change in the percentage paid to lottery systems and tickets vendors. |
| Gaming Contract Costs |  | 20,622,707 | 5.039\% |  | 19,249,234 | 4.683\% |  | 22,000,000 | 4.747\% | Increase is consistent with increase in revenues. <br> No significant change in the compensation budget for fY 2017. The OAL is at a minimum staffing level and additional staff increases may be needed to support |
| Staff Compensation \& Benefits |  | 5,382,544 | 1.315\% |  | 5,730,000 | 1.394\% |  | 5,400,000 | 1.165\% | revenus growth per the Camelot Global business plan. |
| Marketing, Advertising \& Promotions |  | 5,032,317 | 1.230\% |  | 5,000,000 | 1.216\% |  | 6,000,000 | 1.295\% | Increased the FY2017 amount per the Camelot Global business plan. |
| General and Administrative Expenses |  | 1,274,003 | 0.311\% |  | 1,513,000 | 0.368\% |  | 4,420,000 | 0.954\% | Increase for FY 2016 is primarily related to the Camelot Global business plan and fees. Camelot Global fees are estimated at $\$ 750,000$ plus incentive fees of $\$ 1,550,000$. Additional costs for the FY2017 business plan include $\$ 555,000$ for research and $\$ 375,000$ for retailer support. |
| Services Provided by Other Agencies: |  | 668,447 | 0.163\% |  | 630,000 | 0.153\% |  | 550,000 | 0.119\% | The ADHE adminstrative fees are forecast to decrease due to a change in the statute. Legislative Audit fees for the annual audit are forecast at the same level as for FY2016 |
| Legal and Professional Services |  | 12,528 | 0.003\% |  | 10,000 | 0.002\% |  | 20,000 | 0.004\% | Estimated approximately the amount for FY2016 |
| Capital Asset Depreciation |  | 158,363 | 0.039\% |  | 237,000 | 0.058\% |  | 120,000 |  | Decrease reflects that most of the OAL's fixed assets exceed their estimated useful lives and are fully depreciated. |
| Total Operating Expenses |  | 336,870,899 | 82.317\% |  | 331,370,355 | 80.614\% |  | 382,610,000 | 82.563\% |  |
| Operating Income |  | 72,363,779 | 17.683\% |  | 79,689,645 | 19.386\% |  | 80,808,000 | 17.437\% |  |
| Non-Operating Revenue (Expense): |  |  |  |  |  |  |  |  |  |  |
| Interest Income |  | 224,546 | 0.055\% |  | 140,000 | 0.034\% |  | 120,000 | 0.026\% | Based upon an anticipated average monthly balance of approximately $\$ 18$ million at 55 basis points |
| Other Non-Operating Income |  | - | 0.000\% |  | - | 0.000\% |  | - | 0.000\% | No non-operating income for FY2017 is anticipated |
| Income before Transfers | \$ | 72,588,325 | 17.738\% | \$ | 79,829,645 | $\underline{19.420 \%}$ | \$ | 80,928,000 | $\underline{\text { 17.463\% }}$ |  |
| Transfers To: |  |  |  |  |  |  |  |  |  |  |
| Arkansas Department of Human Services |  | $(200,000)$ | -0.049\% | \$ | - | 0.000\% | \$ | - | 0.000\% | This amount is no longer required due to a change in the statutes. |
|  |  |  |  |  |  |  |  |  |  | This is the amount of the expected transfer of monthly Net Proceeds to ADHE for |
| ADHE Education Trust Account (Regular) |  | $(67,378,254)$ | -16.464\% |  | $(74,700,000)$ | -18.173\% |  | (75,468,000) | -16.285\% | FY2017 |
| Unclaimed Prizes Reserve-transferred at June 30 by statute |  | $(5,241,115)$ | -1.281\% | \$ | $(5,086,000)$ | -1.237\% | \$ | $(5,432,000)$ | -1.172\% | This amount is for the unclaimed prizes accumulated during FY2017 which, by statute, will transfer as of the last day of the fiscal year. |
| Total Transfers to ADHE Education Trust Account |  | $(72,619,369)$ | -17.745\% | \$ | $(79,786,000)$ | -19.410\% | \$ | $(80,900,000)$ | -17.457\% |  |
| Change in Net Assets | (\$ | 231,044) | -0.056\% | \$ | 43,645 | 0.011\% | \$ | 28,000 | 0.006\% |  |




| Account | FY2017 Estimate |  | General Description |
| :---: | :---: | :---: | :---: |
| Office Lease \& Improvements | \$ | 430,000 | Little Rock office includes annual rent increases |
| Office Parking |  | 14,000 | LR building parking |
| Retailer background checks |  | 6,000 | Background checks for new retailers |
| Equipment Lease |  | 24,000 | Copiers and postage machine |
| Maintenance \& Repairs |  | 27,000 | Building maintenance |
| Lottery Vehicle expenses |  | 5,000 | Vehicle gas, oil, maintenance |
| Postage \& Freight |  | 15,000 | Postage \& Package Delivery |
| Office Supplies \& Expense |  | 40,000 | Common office supplies |
| Office Expense |  | 5,000 | General Office Expense |
| Mobil Telephones |  | 30,000 | Cell phones and air cards |
| Dues and Memberships |  | 20,000 | Professional licenses and association dues |
| Property Insurance |  | 3,000 | For office equipment and vehicles |
| Other Administrative Costs |  | 1,000 | Cost of Annual CAFR |
| Other Operating Expenses |  | 1,000 | Other Oper Costs |
| Camelot Global Base Fee |  | 750,000 | Consulting fee for lottery business plan and execution. |
| Camelot Global Incentive Fee |  | 1,550,000 | Per Camelot Global Contract based on estimated revenue increase |
| Retailer Promotions Allowance |  | 250,000 | Estimated per Sales Director |
| Sales Promotions Items |  | 75,000 | Estimated per Sales Director |
| Lottery Sales Research |  | 555,000 | Estimated per Camelot Global |
| Est. DFA Expense Charge Back |  | 100,000 | Est. DFA charges |
| Sub-total for Oper. \& Admin Exp |  | 3,901,000 |  |
| Equipment-Low Value |  | 30,000 | Replace PCs and printers |
| Data Processing supplies |  | 25,000 | Data processing supplies |
| Data Processing support \& srvc |  | 10,000 | IT Maintenance contracts |
| Software Costs |  | 30,000 | Software, upgrade Windows version |
| Data \& Telephone/DIS |  | 175,000 | Paid to DIS for data processing and phone service |
| Sub-total for Data Processing Exp |  | 270,000 |  |
| Travel and Mileage expense |  | 15,000 | Business travel \& Conference travel |
| Travel and Mileage expense |  | 224,000 | MSR Mileage Reimbursements |
| Education and Training |  | 10,000 | Lottery conference fees and continuing education costs |
| Sub-total for Conf \& Travel Exp |  | 249,000 |  |
| Total Gen \& Admin Exp | \$ | 4,420,000 |  |

