# EXHIBIT E



# **Arkansas Department of Higher Education**

423 Main Street, Suite 400 • Little Rock, Arkansas • 72201-3818 • (501) 371-2000 • Fax (501) 371-2001

Asa Hutchinson Governor Maria Markham, Ph.D. Director

June 10, 2019

The Honorable David Wallace, Chair The Honorable Jim Wooten, Chair Arkansas Legislative Council-Personnel Subcommittee State Capitol Building Little Rock, AR 72201

Dear Senator Wallace and Representative Wooten:

The Arkansas Department of Higher Education (ADHE) submits a request from the University of Arkansas for Medical Science for labor market rates between midpoint and maximum of the classifications established by ACA 21-5-1410. The requested labor market rates effected classifications are explained below:

#### JUSTIFICATION:

The University of Arkansas for Medical Sciences (UAMS) respectfully request, special labor market rates for the six (6) classifications detailed in this letter. UAMS is committed to recruiting, training and retaining quality employees that assist in providing excellent support of our academic, research and clinical care missions.

B119C	Laboratory Assistant	C103	\$26,032.03
M085C	Caregiver	C104	\$145,238.00
S084C	Institutional Services Supervisor	C104	\$4,912.85
S086C	Cook	C104	\$293,971.91
S087C	Institutional Services Assistant	C103	\$137,175.95
S089C	Food Preparation Technician	C102	\$128,138.17

As the state's only teaching hospital, the University of Arkansas for Medical Sciences, provides one of the most advanced healthcare systems in the state of Arkansas. Without the ability to compete with prevailing market rates of pay, UAMS will not be able to retain qualified employees, resulting in increased recruiting and training costs and compromising their ability to meet three (3) missions: academic, research and clinical. As they strive to serve all of the citizens of Arkansas in these three critical areas of their mission, they must also consider their employees and their quality of life.

#### **RECOMMENDATION:**

The Arkansas Department of Higher Education (ADHE) has reviewed the submitted documentation by the University of Arkansas for Medical Sciences and recommends the institution's request for approval of the labor market request for the for the above mentioned classifications be \$29,120. The total amount invested in retention of these employees is \$735,468.91. If approved this will effect a total of 101 employees in the specified classifications.

Your consideration of this request is appreciated.

Sincerely,

Varia Markham

Maria Markham, Ph.D. Director



May 17, 2019

Dr. Maria Markham Director Arkansas Department of Higher Education 423 Main, Suite 400 Little Rock, Arkansas 72201

Dear Dr. Markham:

The University of Arkansas for Medical Sciences (UAMS) respectfully requests special labor market rates for the 20 classified positions detailed in the attachment. UAMS is committed to recruiting, training and retaining quality employees that assist in providing excellent support of our academic, research and clinical care missions.

As the state's only teaching hospital, the University of Arkansas for Medical Sciences, provides one of the most advanced healthcare systems in the state of Arkansas. Without the ability to compete with prevailing market rates of pay, UAMS will not be able to retain qualified employees, resulting in increased recruiting and training costs and compromising our ability to meet our three missions: academic, research and clinical. As we strive to serve all of the citizens of Arkansas in these three critical areas of our mission, we must also consider our employees and their quality of life.

Sincerely,

Sandler 152 Danielle Taylor

Senior HR Director – Classification, Compensation and HRIS University of Arkansas for Medical Sciences

Attachments



Attach Salary Survey:

#### Arkansas Department of Higher Education Special Entry Rate Request - Labor Market Conditions

Institution						
University of Arkansas for Med	dical Sciences					
Class Title		Grade	Class Cod	de		
Laboratory Assistant		C103 B119C		3119C		
		<u> </u>	nstitutions Only	L		
Current Entry	Requested Entry	Number of Positions				
Salary/Pay Level	Salary/Pay Level	Authorized	Budgeted	Filled		
\$21,453.00	\$ <del>34,871.00 29,120</del>	4	4	3		

If current employee is to be moved to the requested rate attach ADHE Movement of Current Employees to Approved Special Entry Rates.

		Filled Positions by Pay	Level	
Entry	Base	Mid-Point	Maximum	Career
3				

Institution Personnel Representative	Date
Institution Head	Date

ADHE - ACTION	A	DH	Ε-	ACT	ION
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See attached.	
ADHE Personnel Representative	Date
ADHE Director/Deputy Director	Date

		Laboratory Assistant B119C		
Source	Code	Description	Requirements	
AHA	152700	Conducts a variety of routine tests. May make qualitative determinations	Requirements	25th %
Towers Watson	2511	Operates laboratory equipment and performs experimental procedures (e.g., tissue culture, enzyme assays, gel electrophoresis, chromatography, DNA preps). Collects and summarizes laboratory results and documents procedures. May specialize in a particular academic or scientific field. Use Professional (P) Career Band.		19.19
Culpepper	LS20-15-100	Perform laboratory tests, experiments, and analyses. Prepare and weigh samples for testing and analysis. Conduct tests, assays, and other protocols under the direction of a laboratory services manager, physician, nurse, or scientist. Follow Standard Operating Procedures (SOPs) and Good Laboratory Practices (GLPs). Ensure all laboratory equipment and work areas are clean, sterile, and in proper working order. May be responsible for calibration of instruments. Entry-level support role. Performs routine tasks as directed and under close supervision.	Typically requires little to no related experience.	15.23
Arkansas Childrens Hospital		Increased to minimum wage of \$14/hr effective FY2019. https://www.uairpublicradio.org/post/arkansas- children-s-raising-minimum-wage-workers-14-hour		14.00



Busin	ess Area		Institution Name				
0150		University of Arkansas fo	r Medical Sciences				
Pay Grade	Class Code		Class Title				
C103	B119C	Laboratory Assistant					
Position/Item Number	En	nployee Name	Current Annual Salary	Requested Annual Salary		Justification	
50052265	Penthala, Manjula	à	19,240.00	29,120.00	Retention Adjustment		
50003488	Thomas Jr, W. A.		22,847.97	29,120.00	Retention Adjustment		
50031912	Gillespie, Denise		19,240.00	29,120.00	Retention Adjustment		



Institution							
University of Arkansas for Me	dical Sciences						
Class Title		Grade		Class Co	de		
Caregiver	C104 M085C						
Institutions Only				y.			
Current Entry	Requested Entry	Entry Number			f Positions		
Salary/Pay Level	Salary/Pay Level	Authorized Bu		lgeted	Filled		
\$29,023.00	\$36,266.00 29,12	20		20	20		
If current employee is to be n to Approved Special Entry Ra	noved to the requested rate atta		of Curre	ent Employ	/ees		
	Fille	d Positions by Pa	y Leve	1			
Entry	Base	Mid-Point		Maxir	num	Caree	er
20							
Institution Personnel Representativ	/e				Date		

	Date
Institution Head	Date

ADHE - ACTION	A	D	HE	-	Α	СТ	10	N
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Attach Salary Survey:

See attached.

ADHE Personnel Representative	Date
ADHE Director/Deputy Director	Date

Source	Code	Caregiver M085C		
		Description	Requirements	25th %
AHA	220440	Non degree Teacher		
Towers Watson		No survey data available.		10.23
Culpepper		No survey data available.		
Arkansas				
Childrens		Increased to minimum wage of \$14/hr effective FY2019. https://www.ualrpublicradio.org/post/arkansas-		
Hospital		children-s-raising-minimum-wage-workers-14-hour		14.00



Business Area		Institution Name							
0150		University of Arkansas	for Medical Sciences						
Pay Grade	Class Code		Class		Current Approved Special Entry Rate Annual Salary				
C104	M085C	Caregiver	aregiver						
Position/Item Number	Em	ployee Name	Current Annual Salary	Requested Annual Salary	Justification				
50065281	Custer, Angela		19,240.00	29,120.00	Retention Adjustment				
50057629	Bass-Bennett, LaQ	uesia	19,240.00	29,120.00	Retention Adjustment				
50055894	Morgan, LaTesha I	D	22,149.00	29,120.00	Retention Adjustment				
50065290	Nichols, Sharon		22,149.00	29,120.00	Retention Adjustment				
50065289	Brooks, Tanisha		22,149.00	29,120.00	Retention Adjustment				
50065284	Moore, Tynice M		22,149.00	29,120.00	Retention Adjustment				
50065283	Sanchez, Carmela		22,149.00	29,120.00	Retention Adjustment				
50065287	Bartlett, Jaime D		22,149.00	29,120.00	Retention Adjustment				
50065280	Shavis, Tina		22,149.00	29,120.00	Retention Adjustment				
50059359	Taylor, Samantha		22,149.00	29,120.00	Retention Adjustment				



Busine	ess Area	Institution Name						
0150		University of Arkansas fo	r Medical Sciences					
Pay Grade	Class Code		Class		Current Approved Special Entry Rate Annual Salary			
C104	M085C	Caregiver				29,023.00		
Position/Item Number	Em	ployee Name	Current Annual Salary	Requested Annual Salary	Justification			
50057631	Green, Tammy		22,149.00	29,120.00	Retention Adjustment			
50059355	Bryant, Dorasia C		22,149.00	29,120.00	Retention Adjustment			
50064665	Beard, Sharon A		22,149.00	29,120.00	Retention Adjustment			
50055895	Trantham, Katelyn	n M	22,149.00	29,120.00	Retention Adjustment			
50055891	Brown, Angelica D		22,149.00	29,120.00	Retention Adjustment			
50059356	Jackson, Jennifer M		22,149.00	29,120.00	Retention Adjustment			
50059358	Jenkins, Alexis L		22,149.00	29,120.00	Retention Adjustment			
50065285	Stubblefield, Dominique		22,149.00	29,120.00	Retention Adjustment			
50058953	Manning, Chrishor	ntra	22,149.00	29,120.00	Retention Adjustment			
50058825	Tuttle, DeMorney		22,149.00	29,120.00	Retention Adjustment			



Institution						
University of Arkansas fo	r Medical Sciences					
Class Title		Grade	Class Co	de		
Institutional Services Sup	C104	104 S084C				
			Institutions Onl	У		
Current Entry Requested Entry		Number of Positions				
Salary/Pay Level	Salary/Pay Level	Authorized	Budgeted	Filled		1
\$21,780.00	\$36,266.00 29,12	4	4	1		
If current employee is to to Approved Special Ent	be moved to the requested rate atta	ch ADHE Movemen	t of Current Employ	yees		
	Fille	d Positions by Pa	ay Level			
Entry	Base	Mid-Point	Maxir	num	Care	er
1						

Institution Personnel Representative	Date
Institution Head	Date

ADHE - ACTION	
Attach Salary Survey:	
See attached.	
ADHE Personnel Representative	Date
ADHE Director/Deputy Director	Date

		Institutional Services Supervisor S084C		
Source	Code	Description	Requirements	25th %
AHA	041860	Laundry Manager		25.
Towers Watson		No survey data available.		25
Culpepper	OP35-05-195	Direct/Manage/Supervise a team of housekeeping and janitorial staff in efforts to provide clean, orderly, and attractive conditions for the organization's premises. Communicate and enforce departmental goals and standards. Assign personnel to work areas or project duties. Conduct inspections and quality assurance checks. Ensure that staff receives proper orientation, training, and ongoing education. Manage materials and equipment inventory and purchasing. Analyze and resolve escalated quality and customer service issues. First-level leadership. Coordinates and leads daily team activities. May spend a portion of time performing the work of those they supervise. Assists with management decisions and activities. Working knowledge of team function within the organization.	Working knowledge of team function within the organization.	18
Arkansas Childrens Hospital		Increased to minimum wage of \$14/hr effective FY2019. https://www.uairpublicradio.org/post/arkansas- children-s-raising-minimum-wage-workers-14-hour		14.



Business Area		Institution Name	
0150 Un		University of Arkansas for Medical Sciences	
Pay Grade	Class Code	Class Title	Current Approved Special Entry Rate Annual Salary
C104	S084C	Institutional Services Supervisor	

Position/Item Number	Employee Name	Current Annual Salary	Requested Annual Salary	Justification
50024892	Brewer, Kevin L	24,207.15	29,120.00	Retention Adjustment



Institution								
University of Arkansas for Me	edical Sciences							
Class Title		Grade		Class Code				
Cook		C	104		S086C			
			l	nstitu	tions Onl	У		
Current Entry	Requested Entry				r of Positio			
Salary/Pay Level	Salary/Pay Level		Authorized	Bu	udgeted	Filled		
\$29,023.00	\$3 <del>6,266.00</del>		45		45	45		
If current employee is to be r to Approved Special Entry R	moved to the requested rate at ates.	tach	ADHE Movement	of Cu	rrent Employ	yees		
	Fill	ed F	Positions by Pa	y Lev	vel			
Entry	Base		Mid-Point		Maxir	mum	Care	er
45								
				-				
Institution Personnel Representati	ve					Date		
Institution Head						Date		
		AI	DHE - ACTIO	N				
Attach Salary Survey:								
See attached.								

ADHE Personnel Representative	Date
ADHE Director/Deputy Director	Date

		Cook S086C		
Source	Code	Description		the second second second
АНА	212200	Prepares, seasons, and cooks a variety of foods following prescribed recipes, diets and procedures to be served to patients, employees and guests.	Requirements	25th %
				10.78
Towers Watson	2148	Performs routine duties related to serving food and beverages, as well as clearing dishes and cleaning. May operate dishwasher or assist with washing dishes, glassware, silverware, utensils, pots, pans, etc. Collects and disposes of garbage left at tables. May assist with stocking food inventory and with light cooking.		12.03
Culpepper		No survey data available.		
Arkansas Childrens Hospital		Increased to minimum wage of \$14/hr effective FY2019. https://www.uairpublicradio.org/post/arkansas- children-s-raising-minimum-wage-workers-14-hour		14.00



Busine	ess Area	Institution Name								
0150		University of Arkansas fo	Iniversity of Arkansas for Medical Sciences							
Pay Grade	Class Code		Class Title							
C104	S086C	Cook	Cook							
Position/Item Number	Em	ployee Name	ee Name Current Requested Justifica							
50047011	Dunning, Sonja D		19,240.00	29,120.00	Retention Adjustment					
50003469	Sanders, Rashawn	l.	21,195.00	29,120.00	Retention Adjustment					
50011727	Watson, Yolanda I	D	22,149.00	29,120.00	Retention Adjustment					
50047010	Jenkins, Belinda D		22,149.00	29,120.00	Retention Adjustment					
50064638	Baker, Sedrick D		22,149.00	29,120.00	Retention Adjustment					
50047012	Russell, Kashaka D	)	22,149.00	29,120.00	Retention Adjustment					
50042757	Abbott, Thomas F		22,149.00	29,120.00	Retention Adjustment					
50050367	Robinson, Tatisha	Robinson, Tatisha S		29,120.00	Retention Adjustment					
50003106	Pittman, Claudine	W	22,149.00	29,120.00	Retention Adjustment					
50043913	Harris, Danalle D		22,149.00	29,120.00	Retention Adjustment					



Business Area		Institution Name								
0150		University of Arkansas fo	University of Arkansas for Medical Sciences							
Pay Grade	Class Code		Class Title							
C104	S086C	Cook	Sook							
Position/Item Number	Em	ployee Name	Current Annual Salary	Requested Justification						
50003094	Jackson, Sandra D		22,149.00	29,120.00	Retention Adjustment					
50049035	Mickles, Ambriel N	Mickles, Ambriel N		29,120.00	Retention Adjustment					
50044565	Knowles, Tamera /	A	22,149.00	29,120.00	Retention Adjustment					
50049037	White, Crystal R		22,149.00	29,120.00	Retention Adjustment					
50003101	Irwin, Kathleen R		22,194.00	29,120.00	Retention Adjustment					
50043214	Love, Shunterius S	5	22,194.00	29,120.00	Retention Adjustment					
50003137	Hall, Jr., Thearders		22,194.00	29,120.00	Retention Adjustment					
50002671	Williams, Darrall D	)	22,194.00	29,120.00	Retention Adjustment					
50037242	Mitchell, Brian L		22,194.00	29,120.00	Retention Adjustment					
50030973	Butler Jr., Jerry R		22,194.00	29,120.00	Retention Adjustment					



Busine	ess Area	Institution Name							
0150		University of Arkansas fo	niversity of Arkansas for Medical Sciences						
Pay Grade	Class Code		Class Title						
C104	S086C	Cook				29,023.00			
Position/Item Number	Em	bloyee Name	oyee Name Current Requested Annual Salary Annual Salary						
50037359	Pettus, Kimberly L		22,194.00	29,120.00	Retention Adjustment				
50003128	Davis, Kevin A		22,194.00	29,120.00	Retention Adjustment				
50033696	Plummer, Miracle	5	22,194.00	29,120.00	Retention Adjustment				
50036814	Badgett, Sharonda	R	22,194.00	29,120.00	Retention Adjustment				
50045405	Williams, Jolunda	Y	22,194.00	29,120.00	Retention Adjustment				
50003133	Phillips, Lonnie		22,194.00	29,120.00	Retention Adjustment				
50038248	Moore, Vyunyai		22,263.54	29,120.00	Retention Adjustment				
50003270	Robinson Jr., Bobb	y L	22,637.88	29,120.00	Retention Adjustment				
50066618	Lovelace, Aaron D		22,637.88	29,120.00	Retention Adjustment				
50003478	Gage. Antoine B		22,637.88	29,120.00	Retention Adjustment				



Busine	ess Area	Institution Name								
0150		University of Arkansas fo	sity of Arkansas for Medical Sciences							
Pay Grade	Class Code		Class Title							
C104	S086C	Cook	cook							
Position/Item Number	Em	ployee Name	e Current Requested Justification							
50029970	Thomasson, Kevin	L	22,637.88	29,120.00	Retention Adjustment					
50030972	Williams, Jasmine	E	23,192.00	29,120.00	Retention Adjustment					
50045778	Murphy, Bryan		23,192.00	29,120.00	Retention Adjustment					
50060122	Baker, Rochelle N		23,192.00	29,120.00	Retention Adjustment					
50066180	Roy, Ashley R		23,192.00	29,120.00	Retention Adjustment					
50060123	Owens, Brenda		23,192.00	29,120.00	Retention Adjustment					
50060124	Hudson, Michael		23,281.08	29,120.00	Retention Adjustment					
50003174	Green, Nancy A		23,281.09	29,120.00	Retention Adjustment					
50059735	Sherman, Rose A		23,877.88	29,120.00	Retention Adjustment					
50003097	Virden, Teresa B		23,981.98	29,120.00	Retention Adjustment					



Business Area		Institution Name							
0150		University of Arkansas f	or Medical Sciences						
Pay Grade	Class Code		Class		Current Approved Special Entry Rate Annual Salary				
C104	S086C	Cook				29,023.00			
Position/Item Number	Em	ployee Name	Current Annual Salary	Requested Annual Salary		Justification			
50003134	Walton, Delyssa D	)	24,190.00	29,120.00	Retention Adjustment	Retention Adjustment			
50003271	Bradley, Rochelle	D	24,190.00	29,120.00	Retention Adjustment				
50049036	Wright, Dorrell M		24,190.00	29,120.00	Retention Adjustment				
50051287	Willis, Natalie A		24,190.00	29,120.00	Retention Adjustment				
50030137	Ford, Vanessa C		24,190.00	29,120.00	Retention Adjustment				



Institution						
University of Arkansas for Me	dical Sciences					
Class Title	Grade Cla		lass Code			
Institutional Services Assistan	it	C103	S	087C		
		<u>lı</u>	nstitutio	ons Only		
Current Entry	Requested Entry	Nu	imber of	of Positions	5	
Salary/Pay Level	Salary/Pay Level	Authorized	Budg	geted	Filled	
\$28,162.00	\$3 <del>4,871.00</del>	108		08	17	
If current employee is to be n to Approved Special Entry Ra	29,120 noved to the requested rate atta ates.	ch ADHE Movement	of Currer	nt Employe	es	
	Fille	d Positions by Pa	y Level	I		
Entry	Base	Mid-Point		Maximum		Career
16.5						
	I					
Institution Personnel Representati	ve				Date	
Institution Head		Date		Date		

	- ACTION
ADHE	- ACTION

Attach Salary Survey:

See attached.

ADHE Personnel Representative	Date
ADHE Director/Deputy Director	Date

C		Institutional Services Assistant S087C		
Source	Code	Description	Requirements	2545.07
AHA	041850	Laundry Aide	nequirentents	25th %
Towers Watson	8721	Performs a variety of general cleaning tasks to maintain patient rooms, offices, hallways and other assigned areas. Operates mechanical floor cleaners, polishers and vacuums. Moves furniture and other heavy objects as required. Performs terminal cleaning procedures of patient rooms and prepares rooms for new occupant following isolation procedures as appropriate.		9.77
Culpepper	OP35-05-200	Perform routine cleaning duties and unskilled maintenance work. Perform outside maintenance, including grounds work, as needed. Remain knowledgeable of janitorial supplies and chemicals, including hazardous materials. Ensure equipment is cleaned and stored following use. Notify appropriate personnel concerning the need for major repairs or additions to building operating systems. Requisition supplies and equipment needed for cleaning and maintenance duties Entry-level support role. Performs routine tasks as directed and under close supervision.		12.41
Arkansas Childrens Hospital		Increased to minimum wage of \$14/hr effective FY2019. https://www.uairpublicradio.org/post/arkansas- children-s-raising-minimum-wage-workers-14-hour		14.00



Business Area		Institution Name							
0150		University of Arkansas fo	or Medical Sciences						
Pay Grade	Class Code		Class Title						
C103	S087C	Institutional Services Ass	nstitutional Services Assistant						
Position/Item Number	Em	ployee Name	oyee Name Current Requested Annual Salary Annual Salary						
50065222	Tunstall, Calvin D		19,326.00	29,120.00	Retention Adjustment				
50040166	Owens, Anthony		19,326.00	29,120.00	Retention Adjustment				
50032408	Grant, John D		20,922.00	29,120.00	Retention Adjustment				
50022505	Chatmon, Martha		20,922.00	29,120.00	Retention Adjustment				
50003495	Duncan, Michael E	- PT 86.25%	17,591.46	25,116.00	Retention Adjustment				
50032041	Hughes, Rachel A		20,922.00	29,120.00	Retention Adjustment				
50032535	Tell, Kimberly		20,922.00	29,120.00	Retention Adjustment				
50051814	Bush, Solomon D	- PT 50%	9,620.00	14,560.00	Retention Adjustment				
50049029	Archer, Walter C		20,922.00	29,120.00	Retention Adjustment				
50032581	Geeter, Michael B		20,922.00	29,120.00	Retention Adjustment				



Busine	ess Area	Institution Name							
0150		University of Arkansas fo	r Medical Sciences						
Pay Grade	Class Code		Class Title						
C103	S087C	Institutional Services Ass	istant			28,162.00			
Position/Item Number	Em	ployee Name	yee Name Current Requested Annual Salary Annual Salary						
50066219	Lee, Frank E		20,922.00	29,120.00	Retention Adjustment				
50040167	Mccollins, David C		20,922.00	29,120.00	Retention Adjustment				
50032583	Wilbon, Keishawn		20,922.00	29,120.00	Retention Adjustment				
50032532	Clemons, Marvin L		20,922.00	29,120.00	Retention Adjustment				
50049033	Thrower, Briana M		20,922.00	29,120.00	Retention Adjustment				
50065214	Harris, Finnie B		20,922.00	29,120.00	Retention Adjustment				
50032576	Wright, Robert A		22,372.59	29,120.00	Retention Adjustment				



Institution									
University of Arkansas for M	Medical Sciences								
Class Title		Grade Class Cod		le	<u>م</u>				
Food Preparation Technicia	an	C102 S089C							
					utions Only				
Current Entry	Requested Entry		Nu	Imbe	er of Positior	าร			
Salary/Pay Level	Salary/Pay Level		Authorized Buc	udgeted	Filled				
\$27,328.00	\$33,530.00		85		85	15			
If current employee is to be to Approved Special Entry	e moved to the requested rate atta Rates.	ach A	DHE Movement	of Cu	rrent Employ	ees		L	
	Fille	d Po	ositions by Pa	y Lev	vel				
Entry	Base	٨	/lid-Point	Τ	Maxim	num	Car	reer	
15									
Institution Personnel Representa	tive					Date			
Institution Head						Date	Date		
		AD	HE - ACTIO	N					
Attach Salary Survey:									
See attached.									
ADHE Personnel Representative						Date			I
						10000 10.000020421			

ADHE Director/Deputy Director Date

Food Preparation Technician \$089C					
Source	Code	Description	Requirements	25th %	
AHA	213000	Food Service worker	hequitements		
Towers Watson	2148	Performs routine duties related to serving food and beverages, as well as clearing dishes and cleaning. May operate dishwasher or assist with washing dishes, glassware, silverware, utensils, pots, pans, etc. Collects and disposes of garbage left at tables. May assist with stocking food inventory and with light cooking.		9.8	
Culpepper		No survey data available.			
Arkansas Childrens Hospital		increased to minimum wage of \$14/hr effective FY2019. https://www.uairpublicradio.org/post/arkansas- children-s-raising-minimum-wage-workers-14-hour		14.0	



Business Area 0150		Institution Name University of Arkansas for Medical Sciences					
C102	S089C	Food Preparation Techni	27,328.00				
Position/Item Number	Em	ployee Name	Current Annual Salary	Requested Annual Salary	Justification		
50022672	Heard, Georgie L		19,240.00	29,120.00	Retention Adjustment		
50012280	Mize-Miller, Ella M		19,240.00	29,120.00	Retention Adjustment		
50056853	Franks, Danielle A		19,240.00	29,120.00	Retention Adjustment		
50057416	Rasavong, Philaviene		19,240.00	29,120.00	Retention Adjustment		
50051002	Banditt, Kristle		19,240.00	29,120.00	Retention Adjustment		
50017957	Weaver, Chelsea S		19,240.00	29,120.00	Retention Adjustment		
50012225	Byers, Nachone M		19,536.32	29,120.00	Retention Adjustment		
50013276	Ziegler, Michele L		19,699.22	29,120.00	Retention Adjustment		
50045683	Marcelo, Fritzie F		20,876.34	29,120.00	Retention Adjustment		
50003479	Hamilton, Dwight D		21,007.65	29,120.00	Retention Adjustment		



Business Area 0150		Institution Name University of Arkansas for Medical Sciences					
C102	S089C	Food Preparation Technic		27,328.00			
Position/Item Number	Em	ployee Name	Current Annual Salary	Requested Annual Salary	Justification		
50003686	Arnold, Michael S		21,203.76	29,120.00	Retention Adjustment		
50053028	Price, Lenese		21,402.43	29,120.00	Retention Adjustment		
50020663	Kelley, Dana L		21,702.62	29,120.00	Retention Adjustment		
50012240	Jordan, Lola D		22,894.49	29,120.00	Retention Adjustment		
50037239	Maxwell, Treatha		24,899.00	29,120.00	Retention Adjustment		