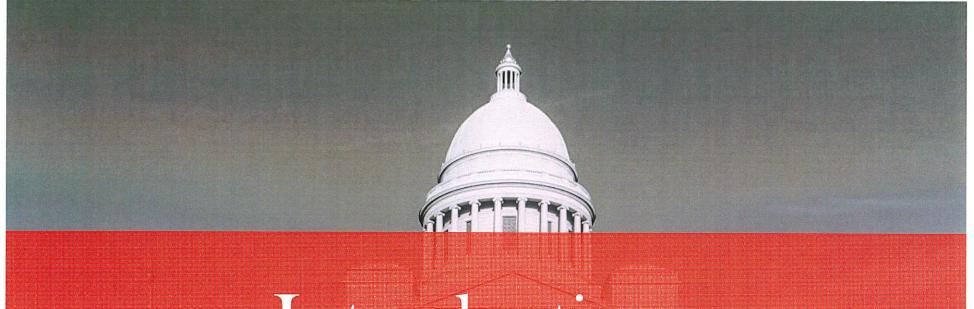
State of
Arkansas
Bureau of
Legislative
Research



B CPAs & Advisors



Introductions



BKD CPAs & Advisors

Introductions



Kevin Horn, CPA Partner



Bob Johnson, Jr. Partner



Ernie Skyrme, CPA
Director



Our Goals for Today

What We Have Learned About You

Challenges & Opportunities

How BKD Can Help

What You Can Count on from BKD

Why BKD Is the Right Choice



What We Have Learned About You

Tax Reform & Relief Act of 2017

- Enacted by the 91st General Assembly
- Reduced income tax rates for certain Arkansas taxpayers
- Created the 16 member Tax Reform & Relief Legislative Task Force to examine other potential areas of tax reform

▶ Potential Impact

- Fiscal year 2019 \$25.25 million reduction in state general revenues
- Fiscal year 2020 \$50.5 million reduction in state general revenues

>> Task Force Reporting

- Preliminary report due December 1, 2017
- Final report September 1, 2018
- You need a firm that has both local presence & national expertise, as well as a demonstrated history of performance relating to tax interpretation





Challenges & Opportunities

Task Force Goals & Objectives

Modernize & simplify Arkansas tax code

Make the Arkansas tax laws competitive with other states in order to attract businesses to the state

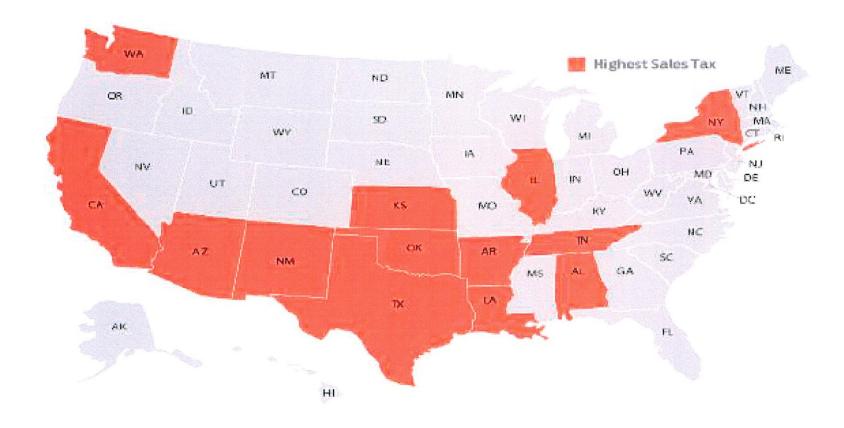
Create jobs within the state

Ensure fairness to all individuals & entities impacted by the tax laws of Arkansas



Challenges & Opportunities

States With the Highest Sales Tax

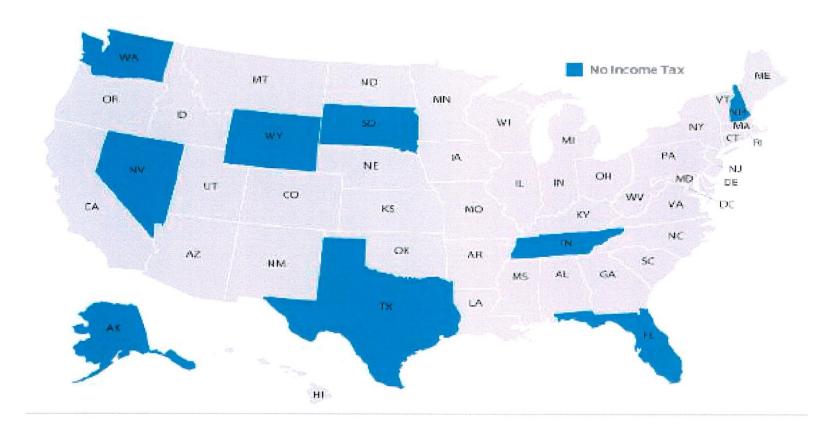


Source: Kiplinger



Challenges & Opportunities

States With No Income Tax



Source: Kiplinger



How BKD Can Help

You Will Be an Important Client

- Frequent communication from local, accessible advisors who understand & appreciate the state of Arkansas & the responsibilities placed on the Task Force
- Invaluable tax knowledge to help guide you when you need it most
- Experienced & consistent local team with national state & local tax (SALT) expertise & support
- Flexible scheduling designed to meet important deadlines



The BKD Experience: Unmatched Client Service



How BKD Can Help

Local Presence & Community Involvement

Access to National SALT Resources

Arkansas Government Experience

Tax Knowledge & Resources

Tailored Approach to Client Service

Fresh Perspective & Benefits of Change

Commitment to Deadlines

5 Standards of Unmatched Client Service



Integrity First



True Expertise



Professional Demeanor



Responsive Reliability



Principled Innovation



How BKD Can Help – Strong Local Presence

BKD

Proudly Serving Arkansas



Four Offices in Arkansas

Fort Smith Little Rock Pine Bluff Rogers

Local Resources

Approximately 105 professionals in Arkansas, including 80 in Little Rock

Commitment to Arkansas

Give back to numerous organizations in Arkansas through BKD Foundation, including Children's Protection Center



How BKD Can Help – Tax Knowledge & Resources

State & Local Tax Consulting & Compliance

Multistate Tax Planning

Strategic Tax Planning

Nexus Determinations

Tax Credits & Incentives

Income & Franchise Tax Planning



How BKD Can Help – Extensive Tax Knowledge & SALT Expertise



- Fresh & new perspective on state tax trends & changes
- 6:1 partner to staff ratio; attention from our senior advisors
- Multiple partners involved for additional insight
- Local presence with national SALT resources can give a better understanding of issues that may affect you
- Use of technology for an efficient approach



How BKD Can Help – Use of Technology for an Efficient Approach

BKDconnect



- Innovative client portal
- Address challenges of financial engagements

ACL

- Data analysis software allows us to quickly analyze large amounts of data
- Data security
 - Committed to keeping your data protected
 - BKD SecureMail
- Experience with multiple financial process automation software systems



How BKD Can Help – Value Added Services

Year-round **Thoughtware**® emails, articles, webinars & live events

— Many are CPE-eligible

CLOSED FOR BUSINESS: KANSAS ENDS MAJOR EXEMPTION OF CERTAIN PASS-THROUGH & OTHER INCOME

By Jeff Farrell

WHAT YOU NEED TO KNOW ABOUT ILLINOIS TAX LAW CHANGES

By JoAnna Simek, jsimek@bkd.com

LOUISIANA INCREASING REVENUE THROUGH SALES & USE TAX LEGISLATION

By Jana Gradeva, jgradeva@bkd.com

TENNESSEE ENACTS SIGNIFICANT INCOME & FRANCHISE TAX CHANGES

By LC Cole



How BKD Can Help – Knowledge from Vast Experience

500 governmental clients

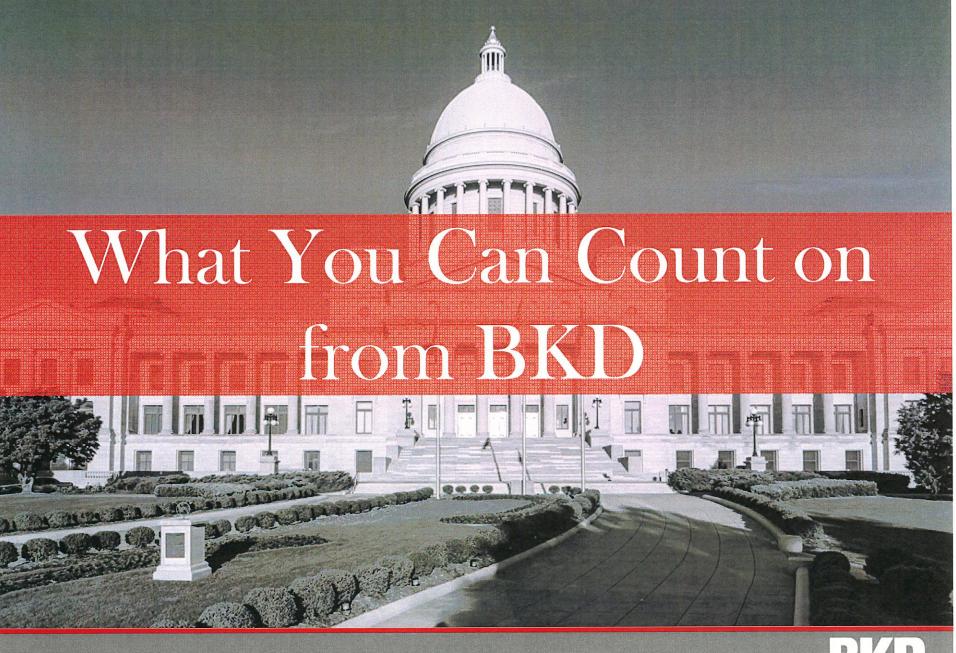
120 municipality clients

2,000 Arkansas income tax filers

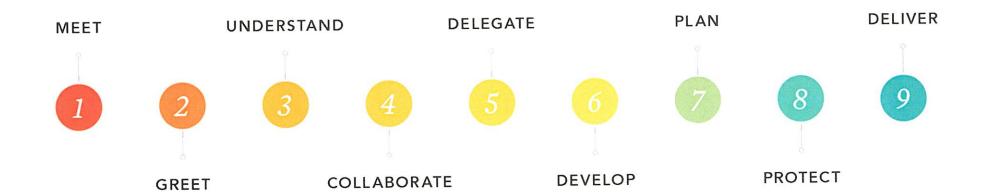
Thousands of other state filers







B SMOOTH TRANSITION



Your Engagement Team

We take team selection seriously & have the appropriate team of advisors to meet your needs

Providing personal attention & frequent communication to our clients is what drives us

Delivering value beyond the basic service approach is among our top priorities

Your selection may come down to the engagement team you believe is most capable of helping you



Your Key Engagement Team Leads



Kevin Horn, CPAPartner
Lead Engagement Partner

- More than 20 years of experience
- Provides tax services to various industries
- Vast tax experience Accounting method changes, mergers & acquisitions, executive compensation, multistate taxation, audit representation & accounting income tax accruals



Bob Johnson, Jr.
Partner
SALT Partner

- Member of BKD's SALT Services Division
- More than 21 years of experience
- Experience with sales, use, income, franchise, excise & property taxes as well as credits & incentives

Your Key Engagement Team Leads



Bryan C. Neuendorf, CPA
Managing Director
SALT Managing Director

- Member of BKD's SALT Services Division
- More than 25 years of experience
- Focuses on management of SALT disputes, reviewing corporate state tax positions, implementing compliance systems, developing proactive strategies to reduce overall SALT costs & buy- & sell-side due diligence



J. Ernie Skyrme, CPA
Director
Engagement Director

More than 14 years of experience

- Provides tax & audit services to governmental entities
- Responsible for proactive tax planning & reviewing tax returns to assist clients in meeting governmental reporting or other regulatory financial disclosure requirements

Additional Team Members



Jonathan "Jay" Wallace, CPA Manager Engagement Manager



Jayme Holt, CPA Senior Associate II Engagement Senior Associate II



Megan McClain, CPA Senior Associate II Engagement Senior Associate II



Mollie Long, CPA Senior Associate II Engagement Senior Associate II



Successes – Case Study

Missouri Partnership

- >> Issues & challenges
- Why BKD
- >> What we have done for them
- Benefits



Successes – Case Study

Kansas Chamber of Commerce

- Issues & challenges
- ▶ Why BKD
- >> What we have done for them
- Benefits

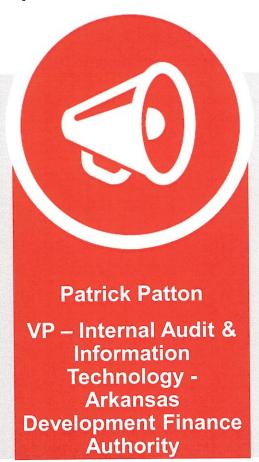


Success Story

▶ Background ▶ Challenges ▶ How BKD Helped ▶ Results

"A huge benefit in working with BKD is the accessibility of the partners and people at the firm. BKD is willing to listen to the client and ask the right questions to learn the client and the business."

Patrick Patton





Other Successes – Representative Clients

City of Little Rock, Arkansas

Arkansas Development Finance Authority

Arkansas Department of Workforce Services

Russell Stover Chocolates, LLC

DeWitt & Associates, Inc.

E-Z Mart Stores, Inc.

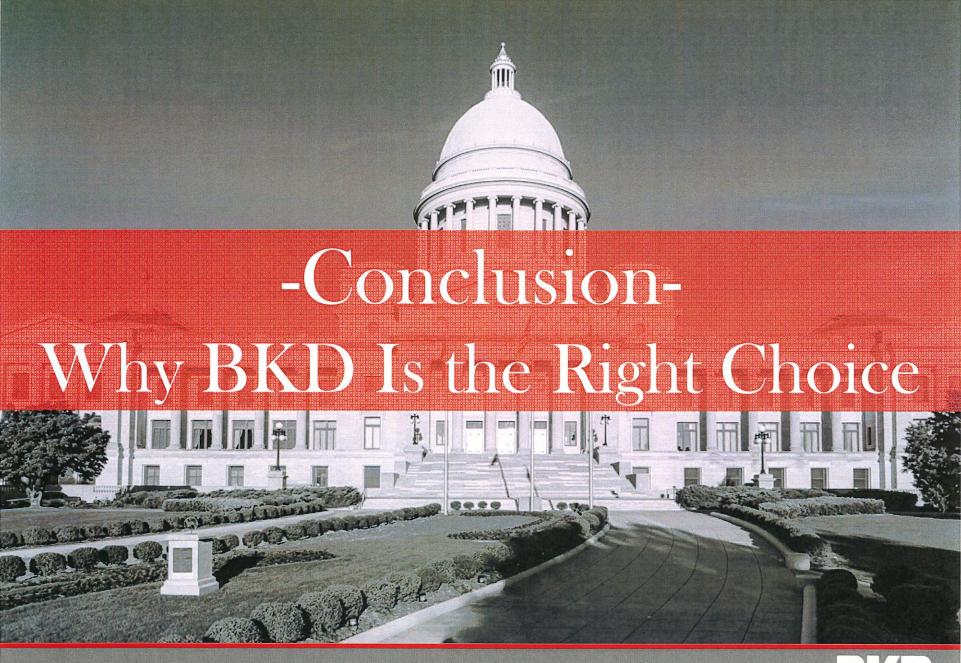


How BKD Can Help – Commitment to Meeting Your Timeline

	Sept	Oct	Nov	Dec	Jan	Feb	Mar	April	May	June	July	Aug
Phase 1: Planning												
Phase 2: Research/Info Gathering												
Phase 3: Prelim Report												
Phase 4: Interim Period												
Phase 5: Final Report					1							

Committed to monthly meeting with the Task Force to discuss goals, measures & questions during key parts of the engagement





Why BKD Is the Right Choice

- >> Strong local presence
- Significant Arkansas government & municipality experience
- Integrity always trumps economics for us & for our clients
- Sound professional, business & financial standards
- Commitment to engagement quality
- Responsive Reliability you can depend on BKD to do what we say we will do

Passion Respect Integrity Discipline Excellence



Why BKD Is the Right Choice

Little Rock & Arkansas presence

Extensive government experience

National firm with deep bench strength

SALT resources & connections

Strong investment in Arkansas

Hand-picked team of professionals

Commitment to Smooth Transition/Onboarding

The BKD Experience: Unmatched Client Service

Q&A

