

	Nov-13	Dec-13	Jan-14	Feb-14	Mar-14	Apr-14	May-14	Jun-14	Jul-14	Aug-14	Sep-14	Oct-14	Nov-14	Dec-14
Program Planning/Governance Support	0.5	0.5	0.5	0.5	1	1	1	1	1	1	1	1	1	1
Project Management/Federal Documentation Support	0.5	0.5	0.5	0.5	1	2	2	1	1	2	2	2	1	1
Research/Assessments														
- IT/Call Center RFP	2	2	1											
- Other program areas								1	1					
Business Analysis														
- IT RFP			1	2	3	3	2					1	2	2
- Call Center RFP							1	2	2	1	1			
- Other program areas										1	1			
Technical Analysis														
- IT RFP			1	1	2	2	1					2	2	2
- Call Center RFP							1	1	1	1	1			
- Other program areas														
Procurement														
- IT RFP						0.5	0.5	1	0.5	0.5				
- Call Center RFP									0.5	0.5	1	1	1	1
- Other program areas					0.5	0.5	0.5							
Market Analysis								2	2	1				
Business Financial Model										1	1	1		
3Rs (Reinsurance, Risk Corridor, Risk Adjustment) Analysis								1	2	2	2			
Total	3	3	4	4	7.5	9	9	10	11	11	10	8	7	7

IT RFP Timeline



Call Center RFP Timeline

