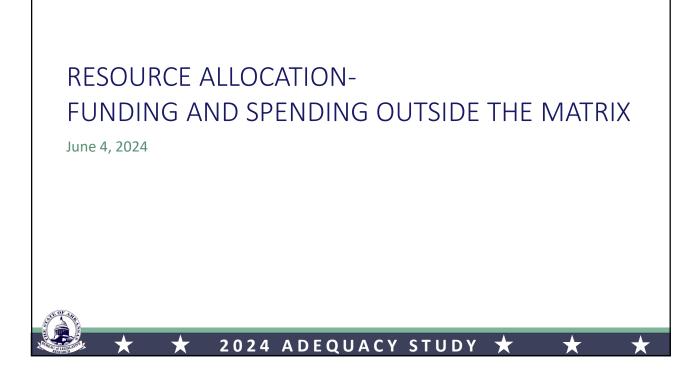
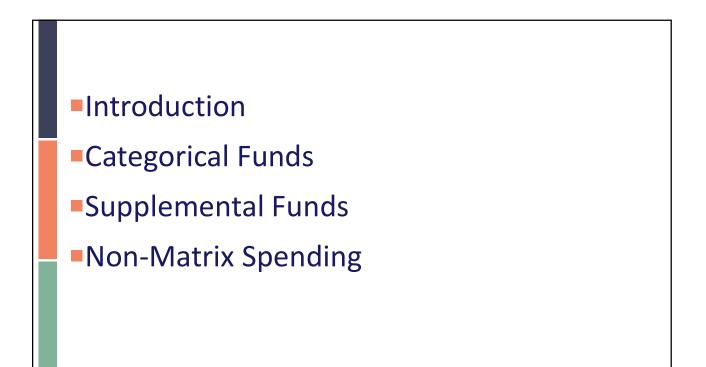
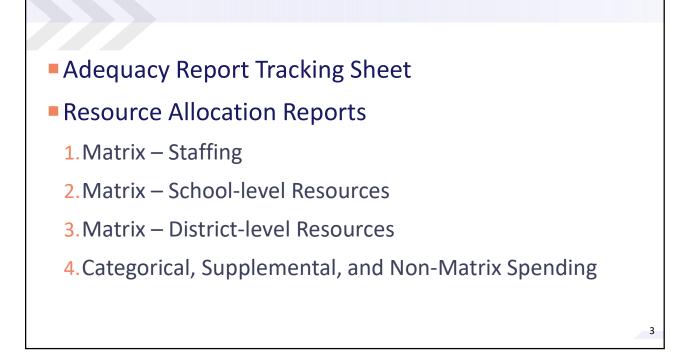
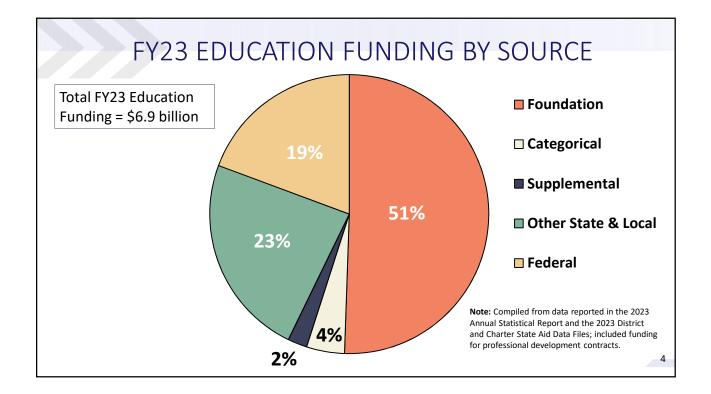
EXHIBIT C1

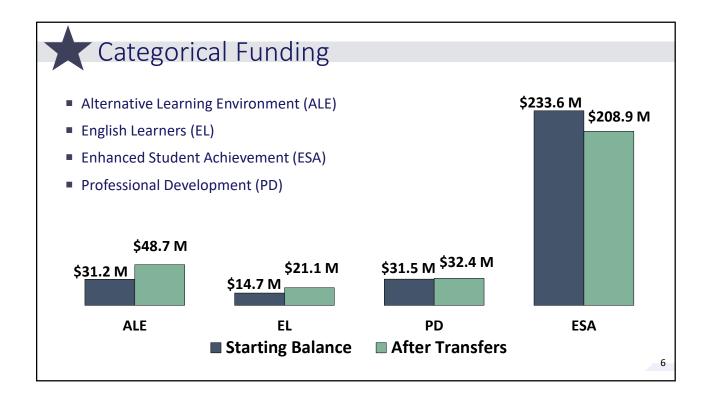






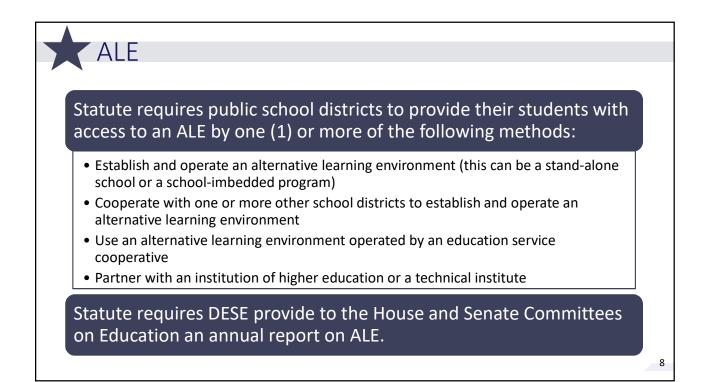




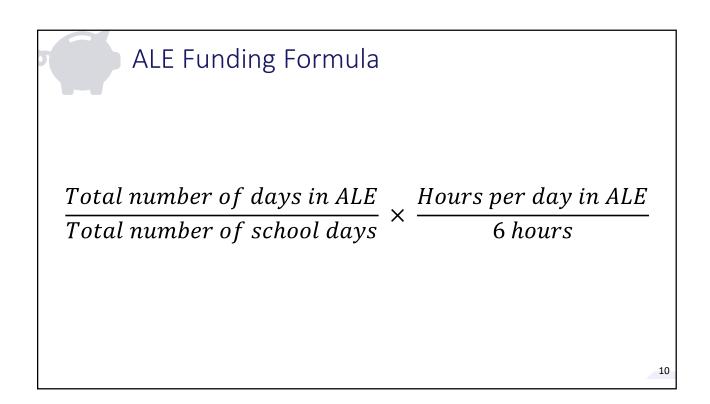


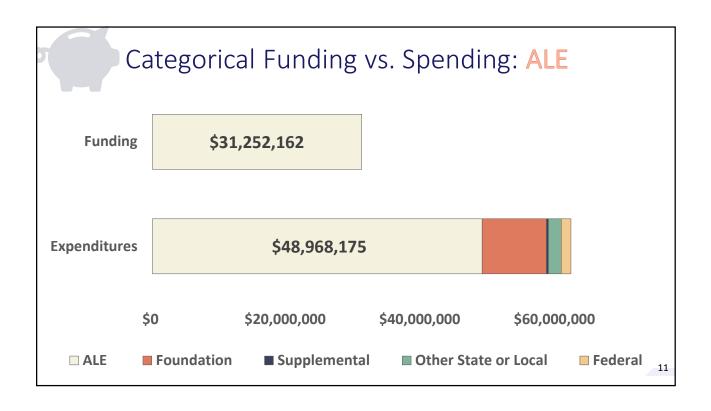
Alternative Learning Environment (ALE)

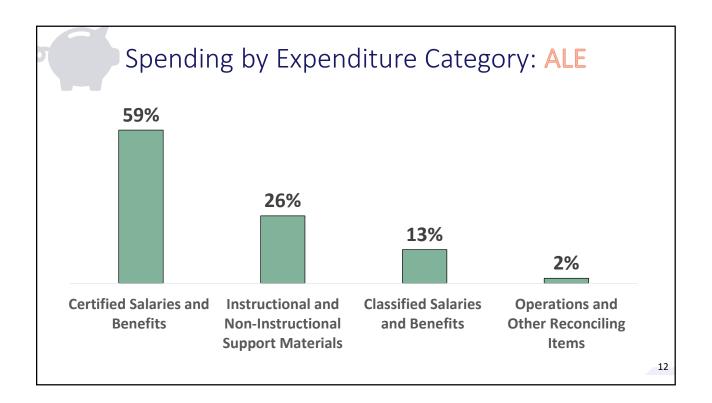
Arkansas supplements foundation funding with **ALE** categorical funding to afford students "an environment that seeks to eliminate barriers to learning for any student whose academic and social progress is negatively affected by the student's personal characteristics or situation."



ALE Funding		
2023 / 2024 / 2025	2023 Funding Amount	
\$4,890 / \$4,987 / \$5,086	\$31,252,162	
		9







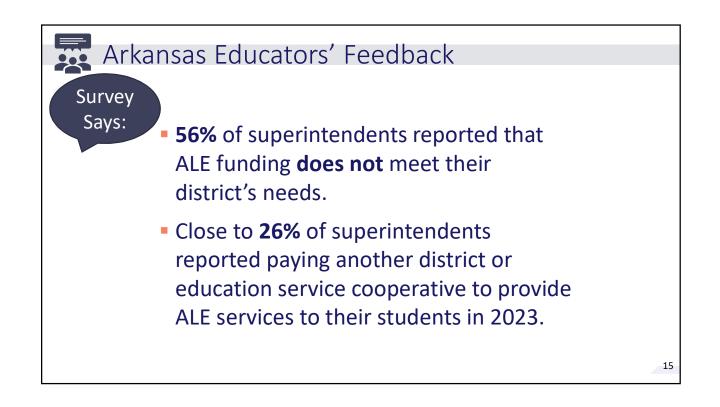
ALE Fund Balances	
Fund Balance Range	# of Districts
\$0	120
\$0.01 - \$1,000	20
\$1,001 - \$10,000	64
\$10,001 - \$25,000	27
\$25,001 - \$50,000	15
More than \$50,000	9

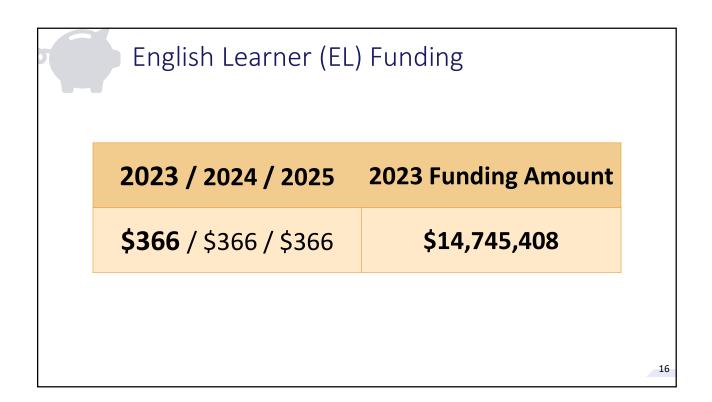
Research and Best Practices: ALE

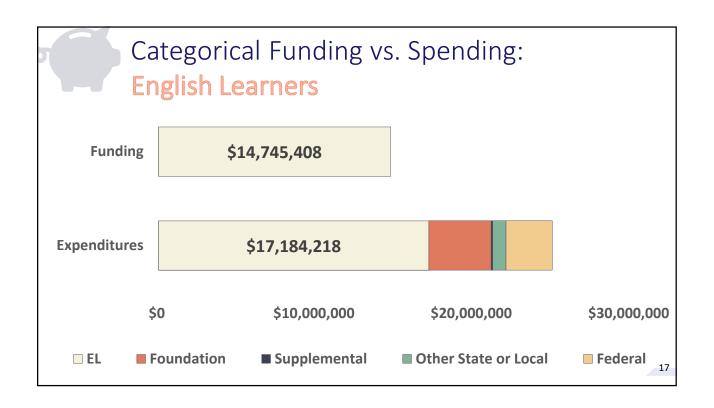
Students who need to be enrolled in an ALE require more academic supports and other services than a traditionally structured school can provide.

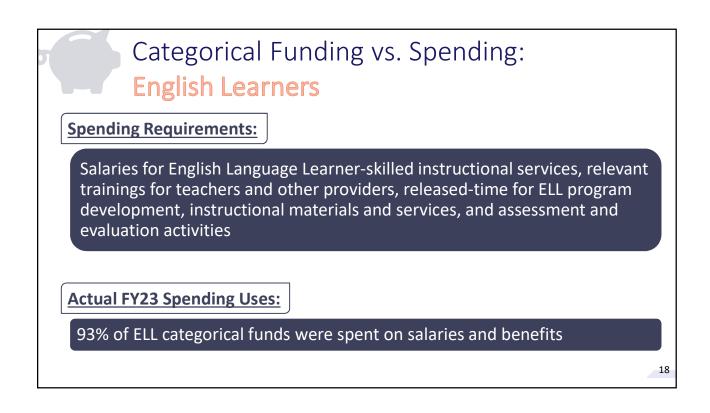
Students face challenges that necessitate a wide range of intensive academic and social supports to help them succeed.

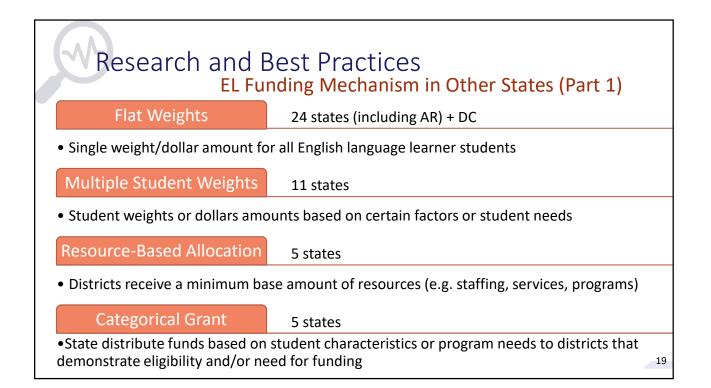
Jobs for the Future (JFF) recommends that states use a formula for alternative education that allocates additional dollars beyond its state and district per-pupil dollar, including adequate funding to provide high-quality leaders and teachers to staff classes and to provide meaningful student support services.

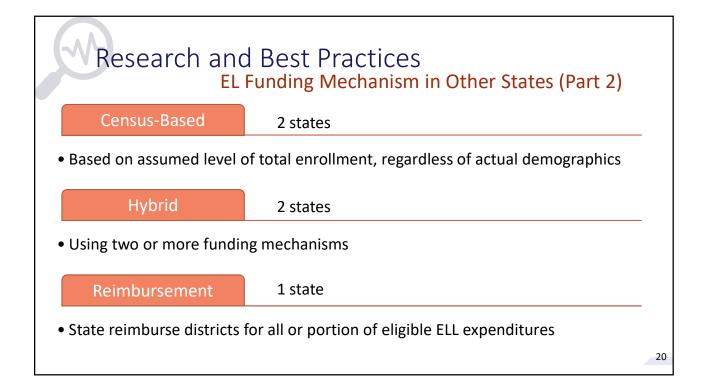


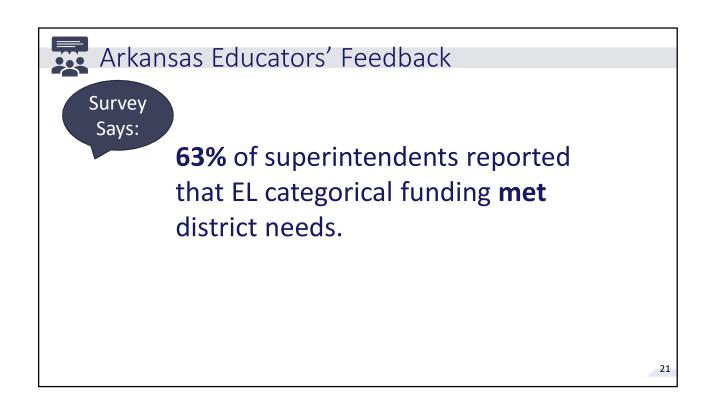


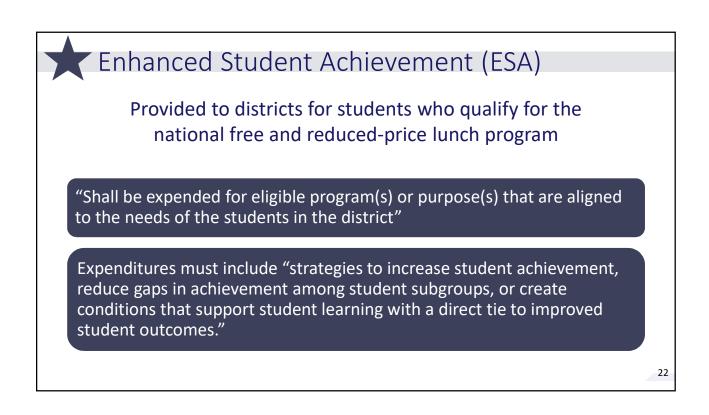


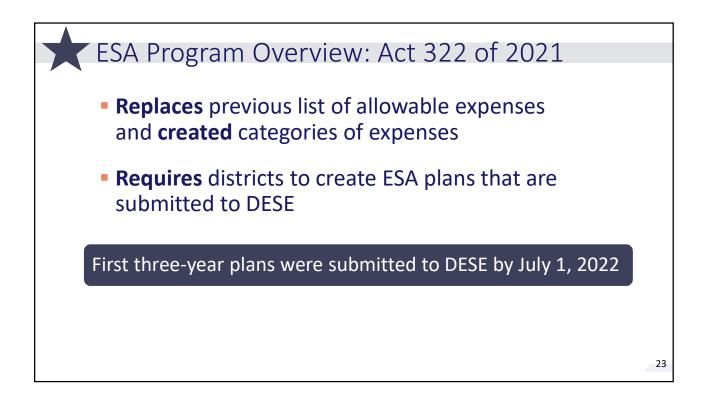




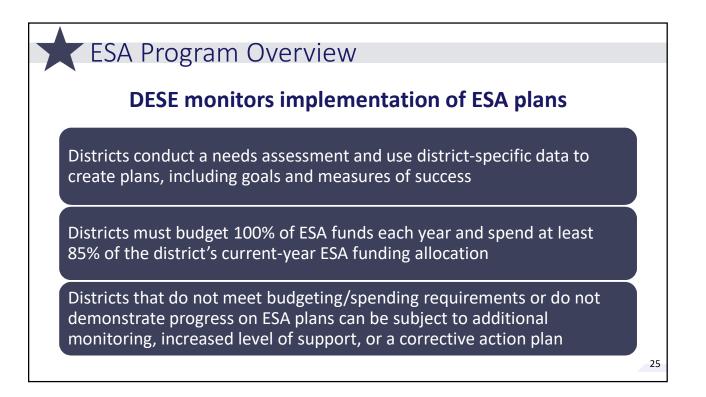








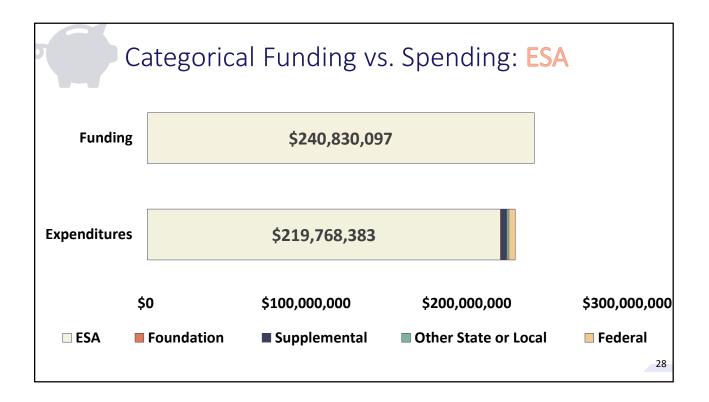


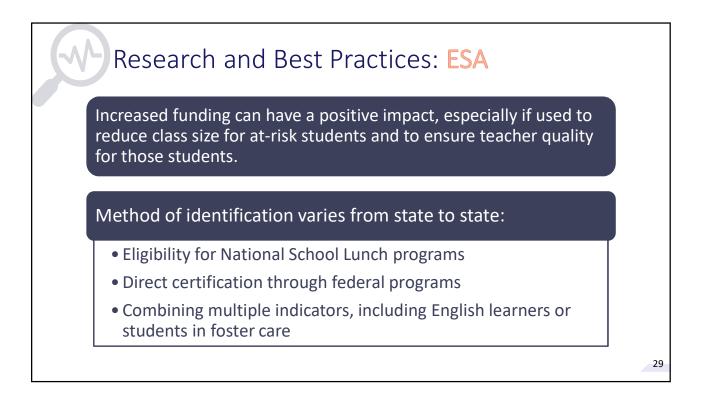


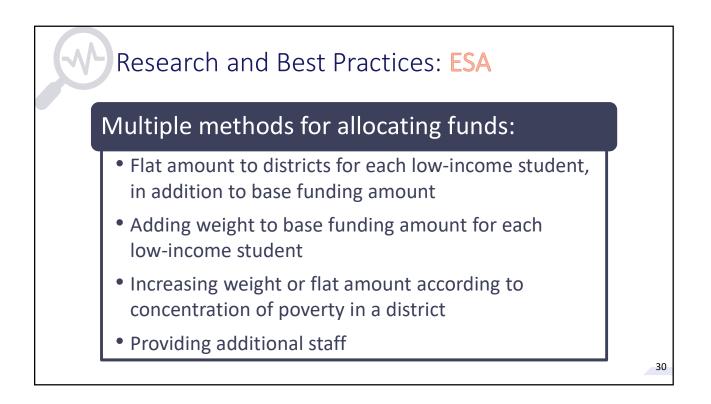
ESA Program Overview: 2023 ESA Plans

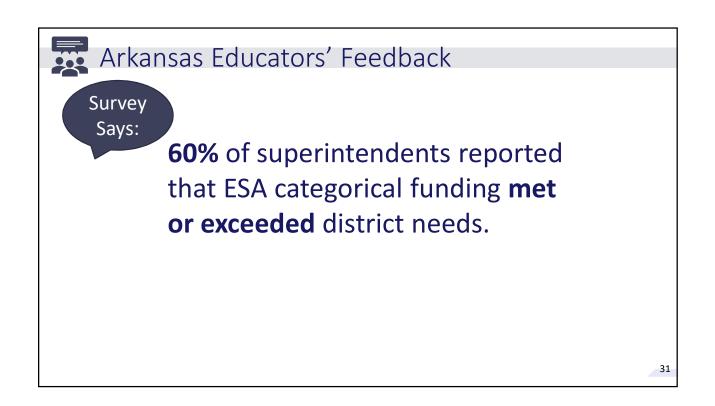
Percentage of Districts and Charters Allocating ESA Funds to ESA Allowable Categories						
Enhancement of Teacher Salaries	23%					
Academic Supports and Interventions	96%					
Additional Teachers (Core Academic Areas)	44%					
Social Emotional, Mental Health, and Behavioral Supports	47%					
Early Intervention Support	73%					
Physical Health and Safety	85%					
Access to Postsecondary Opportunities	41%					

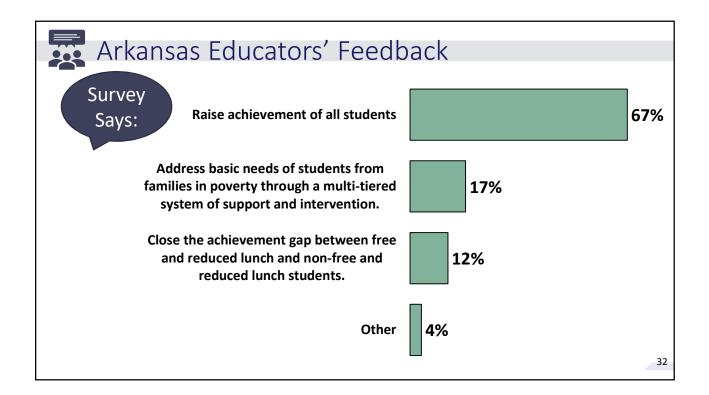
ESA Fur	nding		
Percentage of NSL students	Per-Student Amount 2023 / 2024 / 2025	2023 Funding Amount	
<70%	\$538 / \$538 / \$538		
70 - 90%	\$1,076 / \$1,076 / \$1,076	\$240,830,987	
>90%	\$ 1,613 / \$ 1,613 / \$ 1,613		

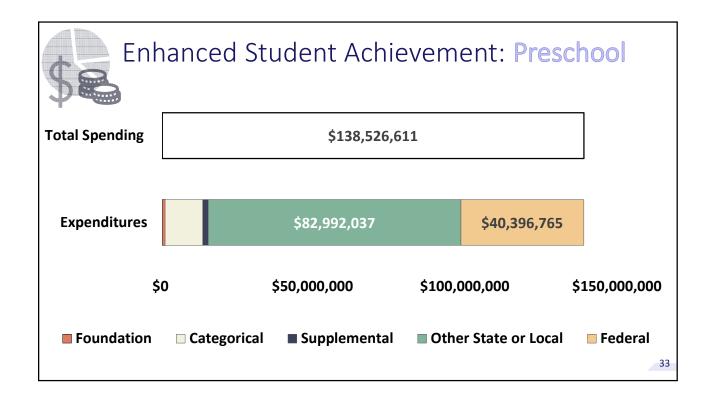


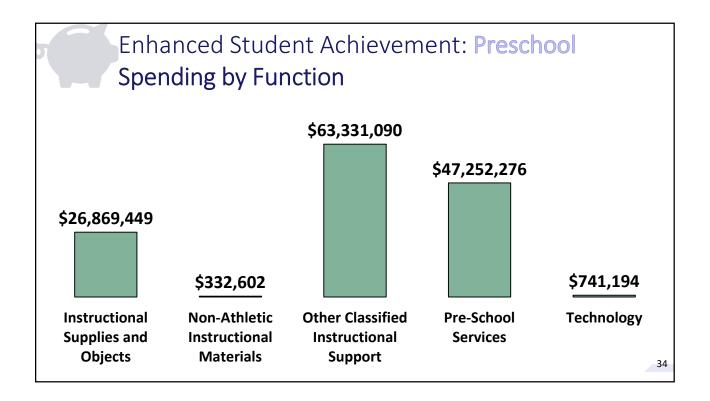


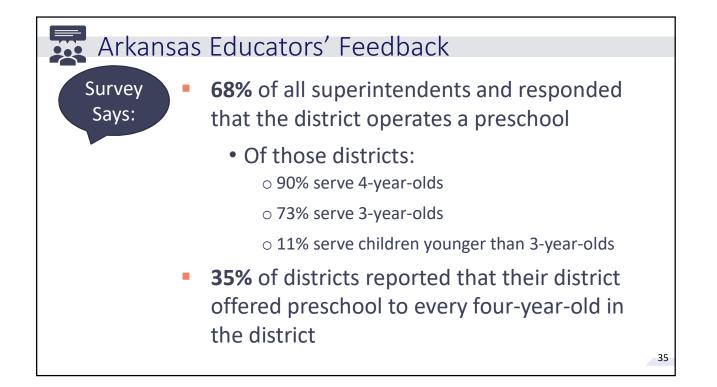










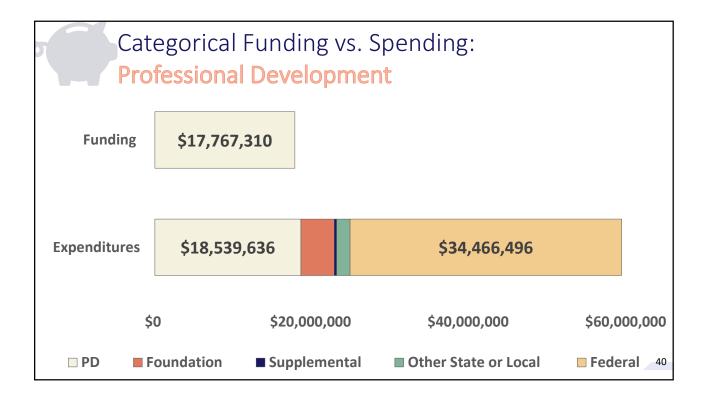


	Funding Distribution	Funded Entity	Per-Student Amount 2023 / 2024 / 2025	2023 Funding Amount	Pct. of PD Categorical Funds	
		Solution Tree	N/A	\$16,266,973	44%	
		AETN	N/A	\$2,532,826	7%	
		School Districts	\$ 37.50 / \$ 37.50 / \$ 37.50	\$17,767,310	49%	
Total \$36,567,109						



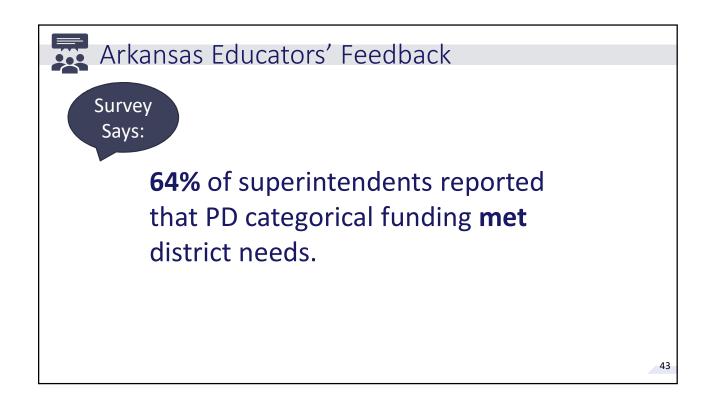


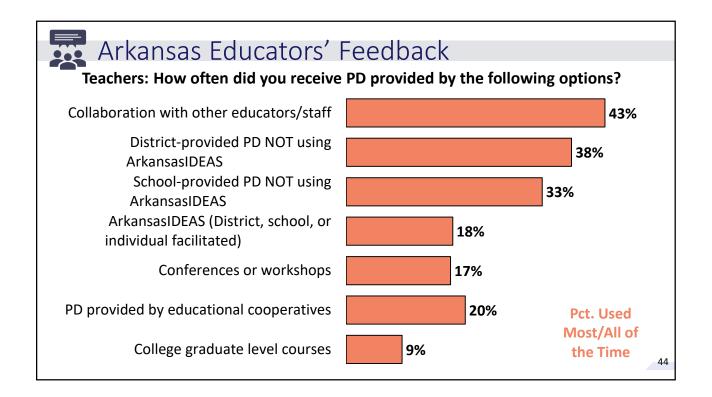


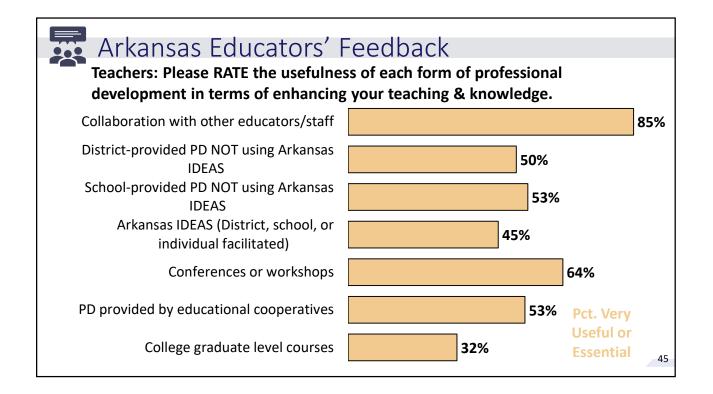










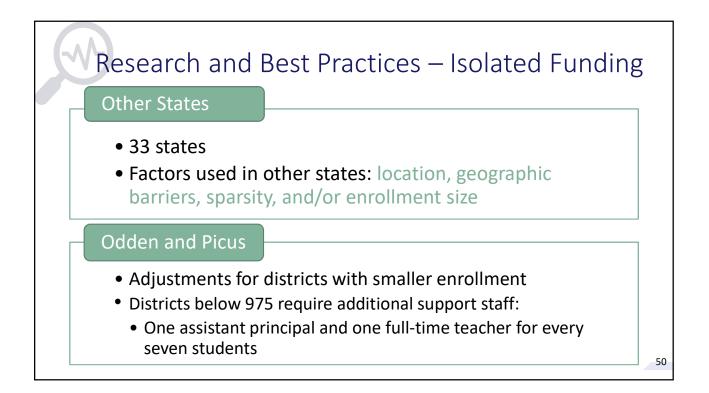


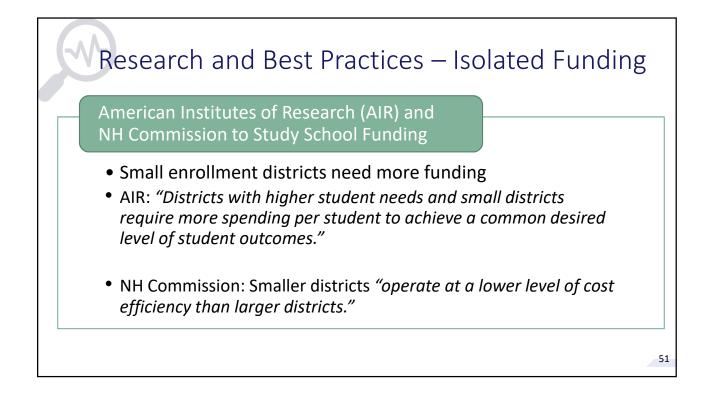
	Introduction	$\overline{\}$	Categorical		Supplemental	Non-Matrix	
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S	UPPLEM	EN⁻	TAL FUN	DIN	IG		

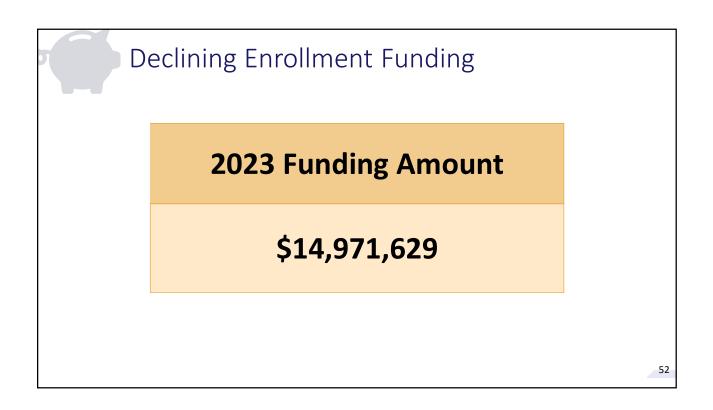
Isolated Funding		
Funding Type	FY23 Funding Amount	
Isolated Funding	\$2,223,176	
Special Needs Isolated (SNI)	\$3,432,953	
Special Needs Isolated - Small District	\$2,106,241	
Special Needs Isolated - Transportation	\$3,133,625	
Total Funding	<u>\$10,895,995</u>	

Isolated Fur	Iding	
Funding Category	Spending Restrictions	
Isolated	Operation, maintenance, and support of the isolated school area	
Special Needs Isolated	Operation of the isolated school area	
Special Needs Isolated (Small District)	None	
Special Needs Isolated - Transportation	Transportation costs for the isolated school area	

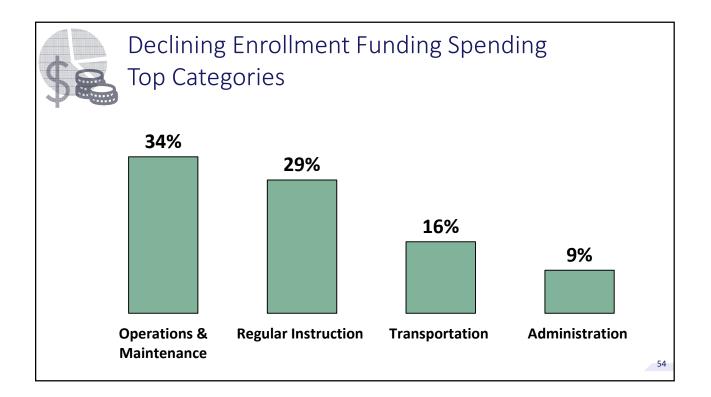
Isolated Fu	Isolated Funding				
Funding Category	Actual FY23 Spending – Top Uses				
Isolated	1. Instructional Programs and Services (62%)				
Special Needs Isolated	2. Operations and Maintenance (18%)				
	3. District or School Administration (15%)				
Special Needs Isolated	1. Operations and Maintenance (46%)				
(Small District)	2. Instructional Programs and Services (35%)				
	3. Transportation (10%)				
Special Needs Isolated	1. Transportation (91%)				
Special Needs Isolated - Transportation	2. LEA Indebtedness (6%)				
nansportation	3. Operations and Maintenance (2%)				







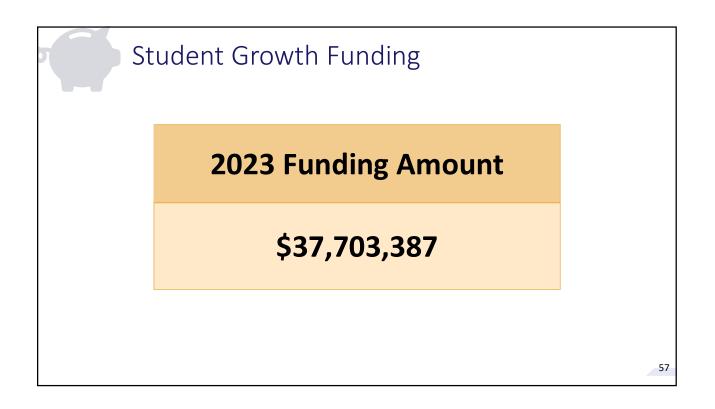
\$ Declining Enrollment Funding						
Year	# of Districts	Districts	# of Charters	Charters	Total	
2021	110	\$14,305,210	3	\$326,337	\$14,631,547	
2022	135	\$31,522,589	4	\$771,132	\$32,293,721	
2023	85	\$13,708,305	5	\$1,263,324	\$14,971,629	
						53



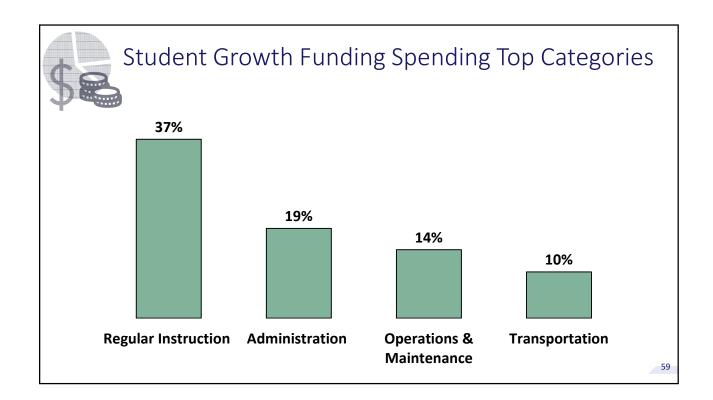
Research and Best Practices Declining Enrollment

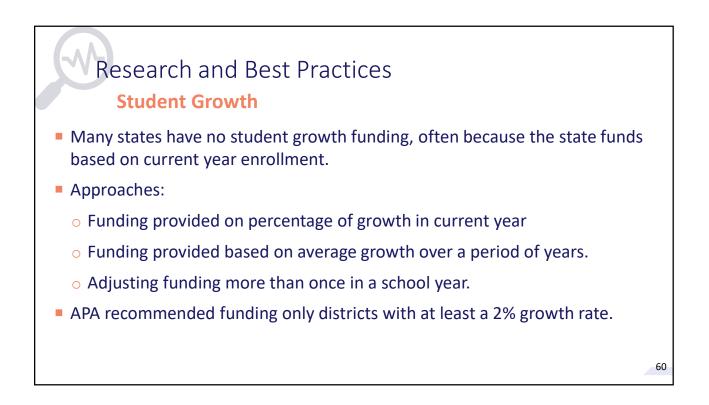
- Two purposes:
 - Allow districts time to adjust to changes in population and revenue
 - Ensure students in rural areas are offered an adequate education
- Opponents argue that declining enrollment allows districts to avoid restructuring for smaller environments and diverts funding from other uses.



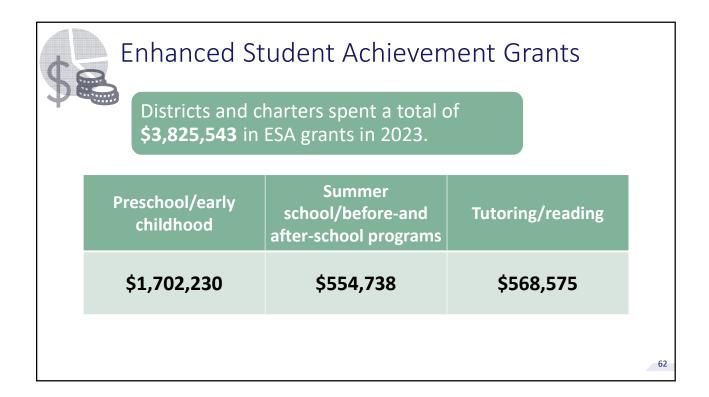


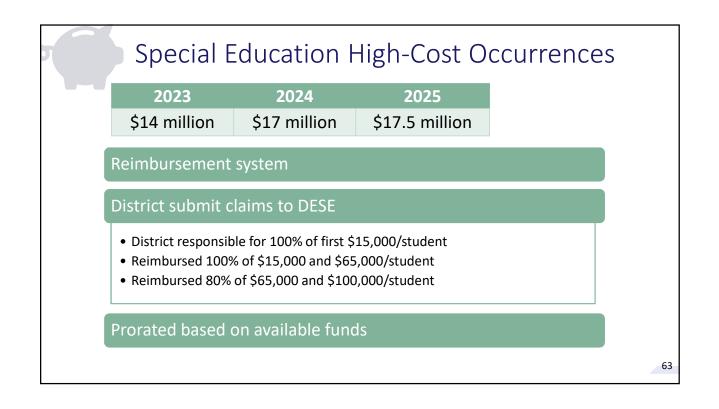
\$ Student Growth Funding						
Year	# of Districts	Districts	# of Charters	Charters	Total	
2021	103	\$11,656,792	11	\$17,879,828	\$29,536,620	
2022	91	\$22,937,656	8	\$8,925,234	\$31,862,870	
2023	127	\$32,808,435	9	\$4,894,952	\$37,703,387	
						58



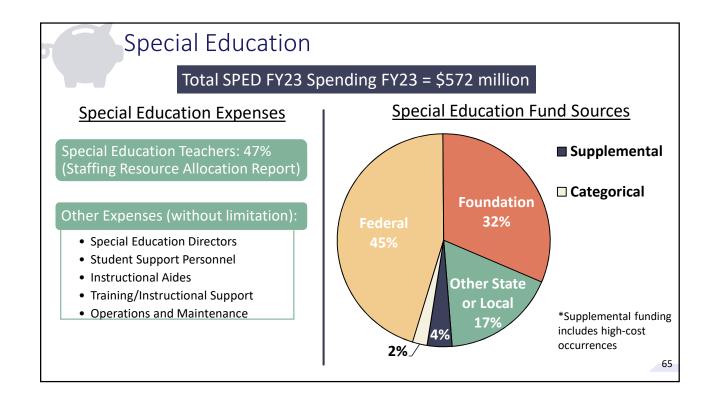


Enhanced Student Achievement Grants				
	2023	2024	2025	
Reimbursement system	\$5.3 million	\$5.5 million	\$5.5 million	
 Reimburses schools for the increasing achievement of the increasing achievement of			thods for	
 Tutors 				
 Preschool 				
 After-school/summ 	er school pr	ograms		
• 151 districts and 5 charter	ers received	funding in 20	023	
			6	





Special Education High-	Cost Oo	ccurren	ices
	2021	2022	2023
Number of Students	1,276	1,420	1,605
Number of Districts/Charters	155	150	157
Funding Per Student	\$10,204	\$9 <i>,</i> 492	\$8,722
Total Eligible Amount (Millions)	\$38.8	\$39.9	\$46.9
Max Amount of Reimbursement (Millions)	\$15.6	\$17.4	\$21.3
Total Funding Provided (Millions)	\$13.0	\$13.5	\$14.0
Percent of Approved Funds Received	83.7%	77.4%	65.7%
Total Eligible Amount Not Funded (Millions)	\$25.7	\$26.4	\$32.9



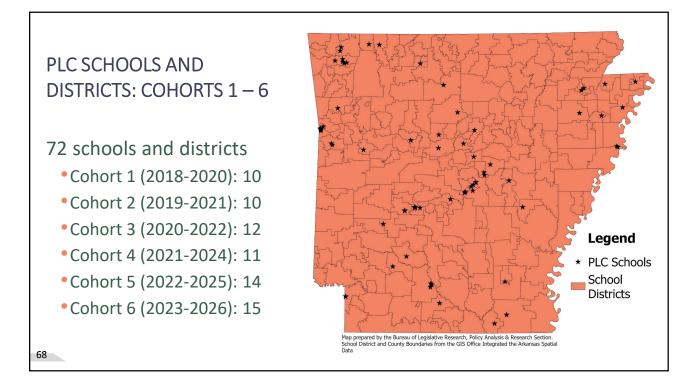


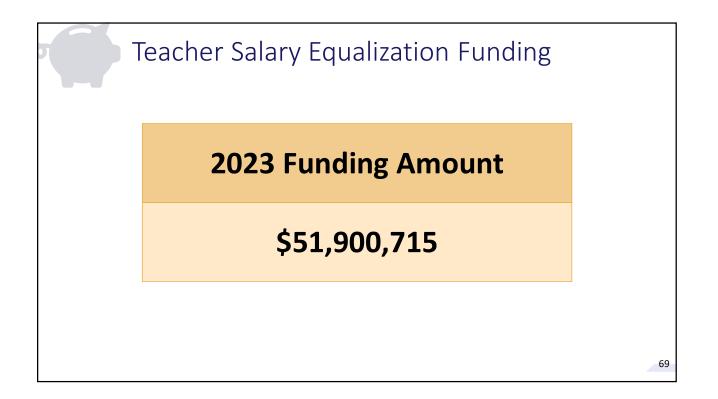
Solution Tree: "Private organization that provides PD resources, training, and support to K-12 educators, to implement the PLC at work model in selected districts and schools."

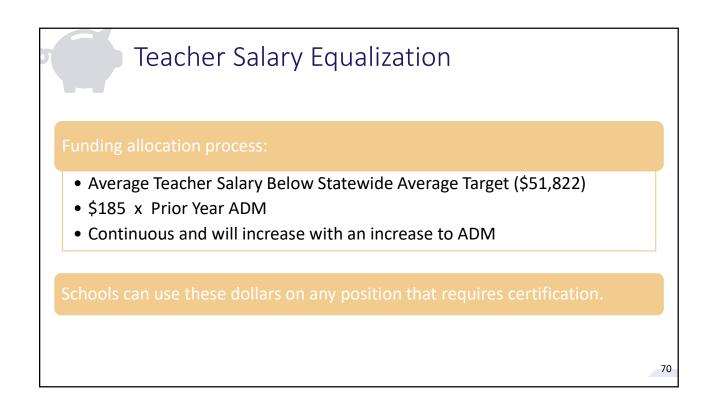
PLC: "Ongoing process in which educators work collaboratively in recurring cycles of collective inquiry and action research to achieve better results for the students they serve."

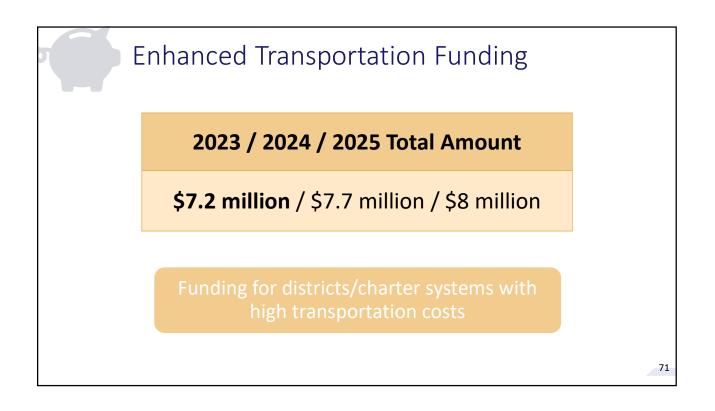
Additional Professional Development: Professional Learning Communities

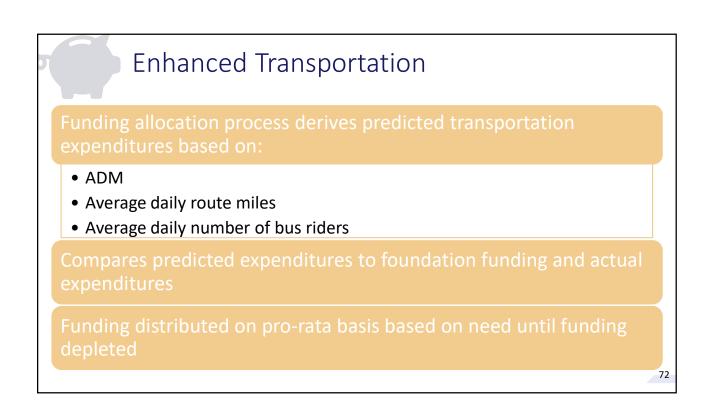
Began in 2018	Fiscal Year	Contract Amounts	Actual Paid
	2018	\$4 M	\$4 M
Intended outcomes of the pilot project include <i>"increasing</i>	2019	\$8.5 M	\$8.5 M
	2020	\$12.5 M	\$12.5 M
tudent achievement through	2021	\$12.5 M	\$12.1 M
teacher collaboration, a focus on learning, and a results	2022	\$14.5 M	\$14.4 M
prientation."	2023	\$16.5 M	\$16.3 M
	Totals	\$68.5 M	\$67.8 M

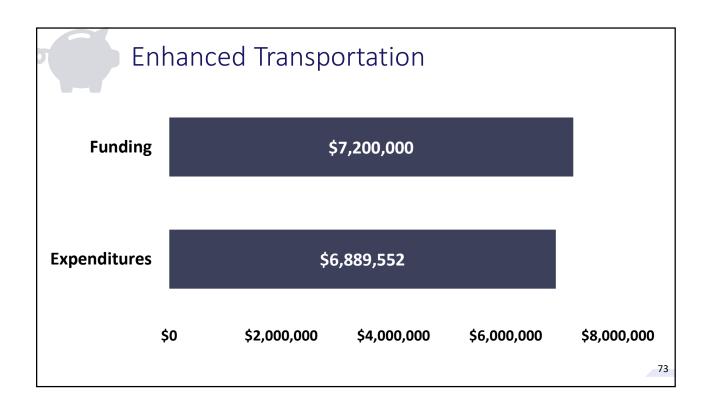




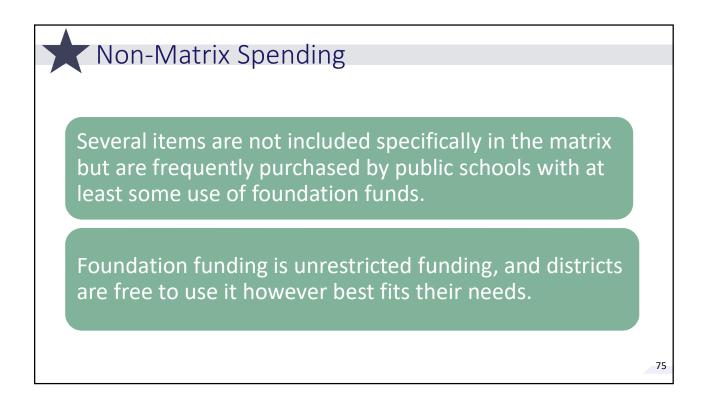


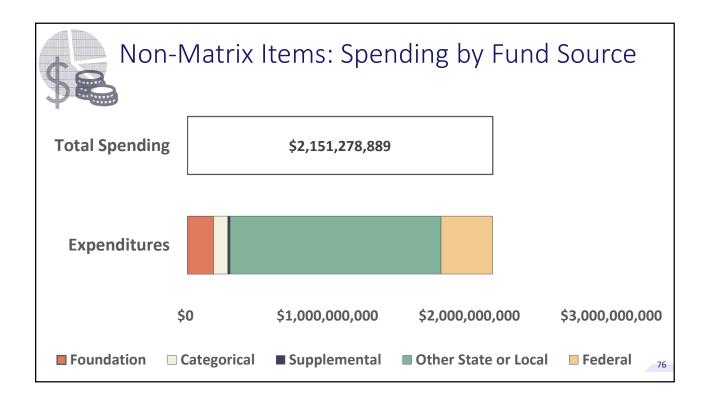






Introduction		Categorical		Supplemental	Non-Matrix	
Introduction		Categorical		Supplemental	NON-IVIALITX	
 ION-MA	TRI>	(SPEND	ING			





Expenditure Category	2023 Foundation Exp. Amt.	2023 Total
Instructional Aides	\$71,124,548	Exp. Amt. \$231,949,187
Athletics- Classified, Supplies, & Transportation	\$37,373,904	
Instructional Supplies & Objects	\$29,881,503	
Miscellaneous Reconciling Items	\$14,769,293	
Other Classified Instructional Support	\$13,137,059	
Classified Guidance Counselor & Library Support S		
Counselor, Nurse, and Student Support Supplies &		
Facilities Acquisition & Construction Services	\$3,393,654	
Non-Athletic Activities- Classified, Supplies, & Tran		
LEA Indebtedness	\$1,710,992	
Pre-School Services	\$439,190	\$47,252,276
Food Service	\$108,037	\$349,512,615
Community Services & Childcare	\$0	\$21,054,411
Adult Education	\$0	\$5,932,731
Total	\$185,991,614	\$2,151,278,889

Arkansas Educators' Feedback

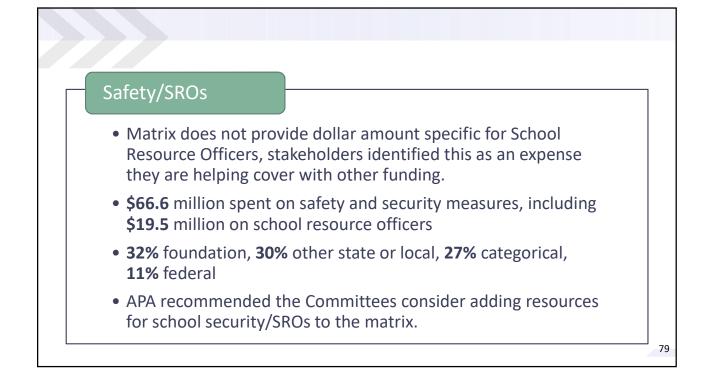
Survey Says:

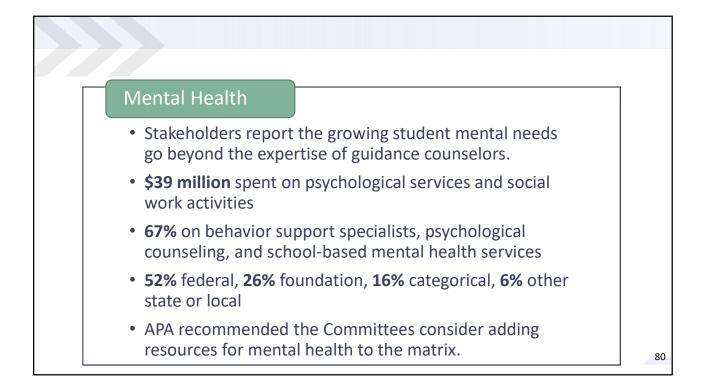
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112 superintendents responded to the survey question that asked if there were any resources **not included** in the matrix they believe are an important part of providing an adequate education.

Item	# Respondents	%
Safety/SROs	47	42%
Mental Health	36	32%
Additional Staff	31	28%
Dyslexia	18	16%

Other funding needs mentioned by superintendents included: **Special Education** support staff, **Career & Technical Education** instructors and materials, **child nutrition**, **preschool**, rising cost of **utilities**, **inflation**, **teacher recruitment** and **relocation**, and **basic needs** of impoverished students, among others.

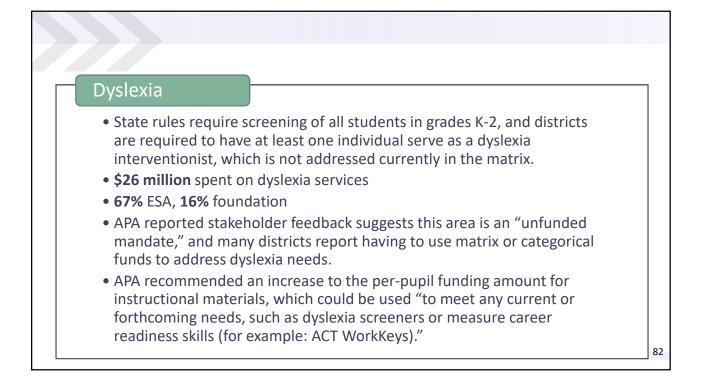


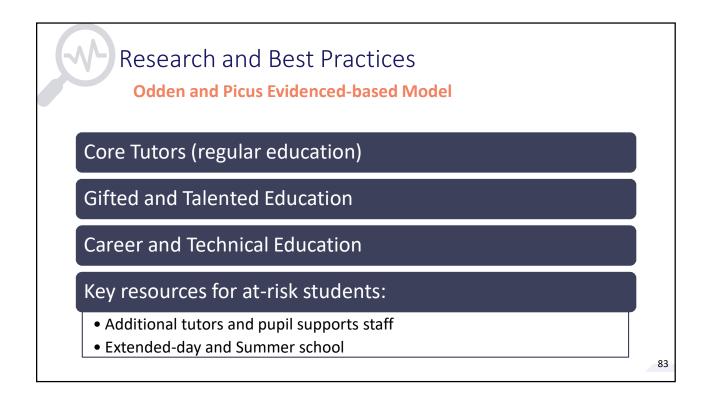


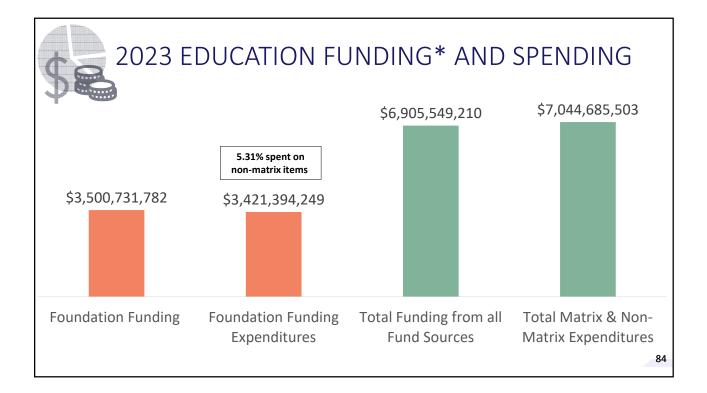
Additional Staff

•Analysis of expenditure data could not be conducted because not all respondents identified a specific type of staff.









Matrix Line	Foundation Funding Expenditures	Total Matrix and Non- Matrix Expenditures
Kindergarten Teachers	\$104,081,361	\$124,595,904
Grades 1-12 Teachers	\$1,485,896,896	\$1,965,710,351
Special Education Teachers	\$185,225,168	\$270,165,808
Instructional Facilitators	\$96,986,246	\$218,894,221
Librarians/Media Specialists	\$57,015,937	\$66,830,896
Guidance Counselors	\$84,330,456	\$109,045,812
Nurses	\$25,559,244	\$61,463,759
Other Student Support	\$31,339,037	\$113,629,389
Principal	\$94,102,000	\$118,439,811
Secretary	\$62,767,295	\$80,682,167
Technology	\$52,909,071	\$211,573,780
Instructional Materials	\$65,047,811	\$165,750,451
Extra Duty Funds	\$27,388,893	\$32,035,346
Supervisory Aides	\$7,142,190	\$9,060,654
Substitutes	\$41,189,117	\$61,156,304
Operations and Maintenance	\$458,249,852	\$715,400,379
Central Office	\$202,112,843	\$320,167,297
Transportation	\$154,059,217	\$248,804,288
Non-Matrix Items*	\$185,991,615	\$2,151,278,888
Totals	\$3,421,394,249	\$7,044,685,503

