

STATE	Highway Miles ¹	# Full-Time Employees ²	Rail Miles ³	Number Railroads ³	# Railroad Employees ³	Organizational Structure & Modal Responsibilities
Arkansas Highway & Transp. Dept.	16,411	3,576	2,698	24	3,390	Director; Assistant Chief Engineers: highway, transit, rail
Nebraska Department of Roads	9,948	2,074	3,375	12	12,010	Director; Deputy Directors; Managers, Engineers & Administrators: highway, transit, rail
STATE DEPARTMENTS OF TRANSPORTATION						
Alabama	10,902	4,298	3194	26	3,711	Director; Deputy Directors & Chief Engineer; Bureau Chiefs: highway, transit, rail, air
Alaska DOT & Public Facilities	5,591	3,068	506	1	525	Commissioner; Deputy Cmsnrs.; Division Directors: highway, transit, rail, air, water
Arizona	6,800	4,101	1,643	9	2,854	Director; Deputy Directors; Assistant Directors: highway transit, rail, air
California	15,104	18,892	5,295	24	8,877	Director; Deputy Directors; Assistant Directors: highway, transit, rail, air
Colorado	9,061	2,919	2,662	14	2,973	Executive Director; Deputy Director/COO; Directors: highway, transit, rail, air
Connecticut	3,720	2,951	364	8	117	Commissioner; Deputy Cmsnr.; Bureau Chiefs: highway, transit, rail, air, water
Delaware	5,386		250	7	196	Secretary; Deputy Secretary; Directors: highway, transit, rail, air, water
District of Columbia	1,374		20	3	12	Director; Deputy Director; Chiefs; Associate Directors; highway, transit, rail
Florida	12,099	5,817	2,900	14	4,981	Secretary; Assistant Secretaries; Administrators; Managers: highway, transit, rail, air, water
Georgia	17,926	4,116	4,653	24	7,178	Commissioner; Deputy Cmsnr. & Chief Engineer; Directors: highway, transit, rail, air, water
Hawaii	948		0		-	Director; Division Deputy Directors: highway, transit, air, water
Idaho	4,982	1,602	1,623	12	1,390	Director; Chief Officers; Division Administrators & Managers: highway, transit, rail, air
Illinois	15,986	5,106	6,986	40	13,152	Secretary; Assistant & Deputy Secretaries; Directors: highway, transit, rail, air
Indiana	11,175	3,265	4,075	41	4,075	Commissioner; Deputy Commissioners: highway, transit, rail, air, water
Iowa	8,883	2,703	3,869	14	3,746	Director; Division Directors: highway, transit, rail, air, water
Kansas	10,298	1,796	4,855	13	5,427	Secretary; Deputy Secretary; Directors: highway, transit, rail, air
Kentucky Transportation Cabinet	27,620	4,644	2,608	13	4,195	Secretary; Executive Directors; Commissioners; Directors: highway, transit, rail, air, water
Louisiana DOT & Development	16,689	4,182	2,927	18	3,083	Secretary; Assistant Secretaries; Deputy Asst. Secretaries: highway, transit, rail, air, water
Maine	8,378		1,116	8	650	Commissioner; Deputy Cmsnr. & Chief Engineer; Directors: highway, transit, rail, air, water
Maryland	5,158	8,265	758	9	1,535	Secretary; Deputy Secretaries; Directors: highway, transit, rail, air, water
Massachusetts	3,018	3,068	973	12	823	Secretary/Chief Exec. Ofcr.; Div. Administrators: highway, transit, rail, air, water
Michigan	9,664	2,367	3,542	27	3,194	Director; Chiefs; Bureau & Office Directors; Administrators: highway, transit, rail, air, water
Minnesota	11,811	4,264	4,450	18	4,566	Commissioner; Deputy & Asst. Cmsnrs.; Chiefs; Div. Dirs.: highway, transit, rail, air, water
¹ US DOT, Bureau of Transportation Statistics 2013 - www.rita.dot.gov						
² AASHTC Salary Survey 2015						
³ Association of American Railroads 2012 - www.aar.org/data-center/railroads-states						

STATE	Highway Miles ¹	# Full-Time Employees ²	Rail Miles ³	Number Railroads ³	# Railroad Employees ³	Organizational Structure & Modal Responsibilities
Mississippi	10,899	3,207	2,452	27	1,833	Executive Director; Deputy Executive Directors; Directors: highway, transit, rail, air, water
Missouri	33,887	5,055	3,957	17	7,333	Director; Division Directors: highway, transit, rail, air, water
Montana	11,006	1,960	3,200	8	2,805	Director; District Administrators; Division Administrators: highway, transit, rail, air
Nevada	5,318	1,800	1,192	2	676	Director; Deputy Directors; Assistant Directors; Chiefs, Managers: highway, transit, rail, air
New Hampshire	3,921	1,501	344	9	242	Commissioner; Bureau Administrators: highway, transit, rail, air
New Jersey	2,341	3,132	981	17	1,132	Commissioner; Division Directors; Directors: highway, rail, air, water
New Mexico	12,034	2,140	1,837	6	1,671	Cabinet Secretary; Deputy Secretaries; Dist. Office Mgrs. & Engineers: highway, transit, rail, air
New York	15,034		3,447	39	3,487	Commissioner; Asst. Cmsnr; Exec. Deputy Cmsnr; Div. Directors: highway, transit, rail, air, water
North Carolina	79,546	11,763	3,258	23	2,434	Secretary; Chief Deputy; Cmsnr., Admin., Chief Eng., Deputy Sec., Mgr., & Dir.: highway, transit, rail, air, water
North Dakota	7,378	1,035	3,330	8	2,026	Director; Deputy Directors; Directors: highway, transit, rail
Ohio	19,226	4,923	5,288	34	7,619	Director; Assistant Directors; Deputy Directors: highway, transit, rail, air
Oklahoma	12,265	2,329	3,273	19	1,991	Executive Director; Chief Eng. & Deputy Dir.; Division Directors: highway, rail, water
Oregon	7,661	4,029	2,396	18	2,026	Director; Division Administrators: highway, transit, rail
Pennsylvania	39,787	11,450	5,151	57	7,056	Secretary; Deputy Secretaries: highway, transit, rail, air, water
Rhode Island	1,103	752	19	1	61	Director; Department ??; Division ??: highway, rail
South Carolina	41,396	4,279	2,311	15	1,749	Secretary; Deputy Secretaries; Chiefs: highway, transit, rail
South Dakota	7,767	951	1,753	9	869	Secretary; Division Directors: highway, transit, rail, air
Tennessee	13,899	3,397	2,649	25	4,274	Commissioner; Deputy Commissioners; Asst. Cmsnrs.: highway, transit, rail, air, water
Texas	80,323	11,624	10,469	49	16,826	Executive Director; Chiefs; Division & Office Directors: highway, transit, rail, air, water
Utah	5,869	1,489	1,343	7	1,659	Executive Director; Division Directors: highway, transit, air
Vermont	2,628		590	8	172	Secretary; Deputy Secretary; Div. Cmsnr., Chief Engineer & Directors: highway, transit, rail, air
Virginia	58,411	6,390	3,215	9	5,737	Commissioner; Chiefs; Div. Administrators: highway
Washington	7,054	6,492	3,192	23	3,967	CEO & Secretary; Assistant Secretaries: highway, transit, rail, air
West Virginia	34,407	5,374	2,226	8	2,861	Secretary/Cmsnr. of Hwys; Deputy Sec., Mgrs., Cmsnrs., Directors: highway, transit, rail, air, water
Wisconsin	11,766	3,441	3,449	8	3,128	Secretary; Directors; Administrators, Superintendent: highway, transit, rail, air, water
Wyoming	6,751	1,920	1,860	4	2,822	Director; Division Chief Engineers & Administrators; highway, transit, rail, air

¹ US DOT, Bureau of Transportation Statistics 2013 - www.rita.dot.gov

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