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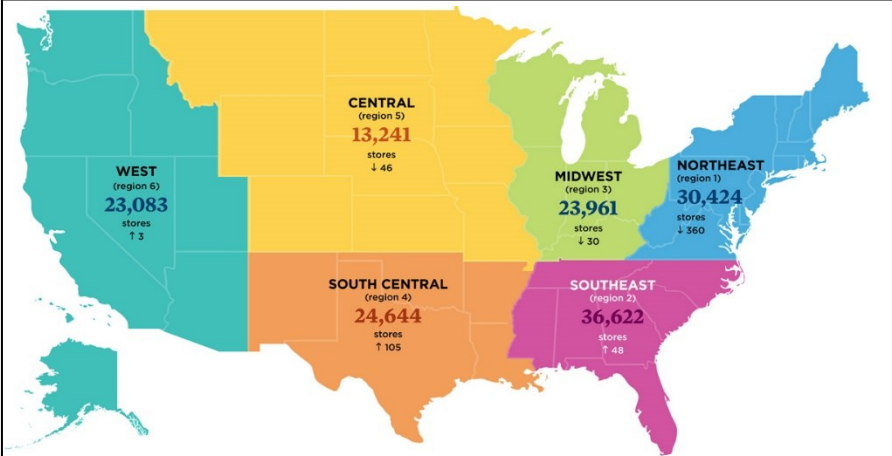


**Murphy USA: Rooted in Arkansas,
Serving Communities Nationwide**
June 2026



C-Stores are an Essential Part of Communities Nationwide

U.S. Convenience Store Count as of December 31, 2025



Industry Facts

Large Market

- 152K Convenience Stores in the U.S.
- 160 Million Transactions per Day
- 35% of all Brick-and-Mortar Retail Sales

Long Tail

- Industry remains highly fragmented and difficult to consolidate
- 63% of c-stores are independent smaller operators

Loyal Consumers

- 67% of US Shoppers visit a c-store at least once a week (38% visit 2 or more per week)
- 43% of Americans live within 1 mile of a c-store

Source: 2026 NACS/NIQ TDLinx Convenience Industry Store Count; PDI Technologies: 2025 Pulse of Convenience



We have a Disciplined Model, Delivering Everyday Value



Company Vision: Deliver every day the quickest, most friendly service and a low-price value proposition to our growing customer base for the products and markets we serve

The Strategies that have served us well since 2013 will continue to do so in the future



**Strategy 1:
Grow
Organically**



**Strategy 2:
Diversify
Merchandise
Mix**



**Strategy 3:
Sustain Cost
Leadership
Position**



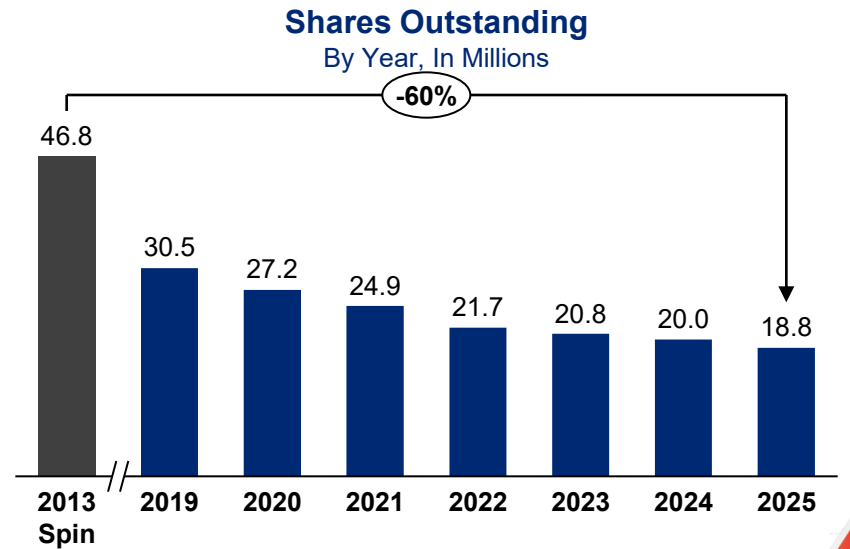
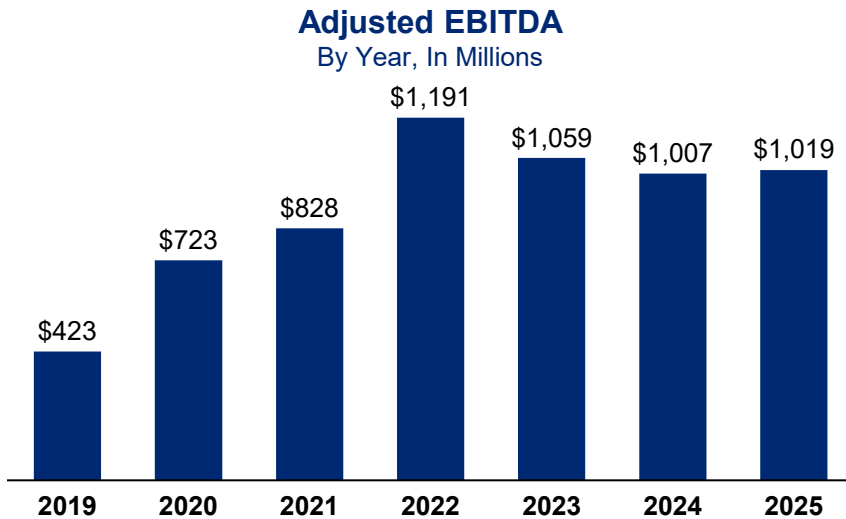
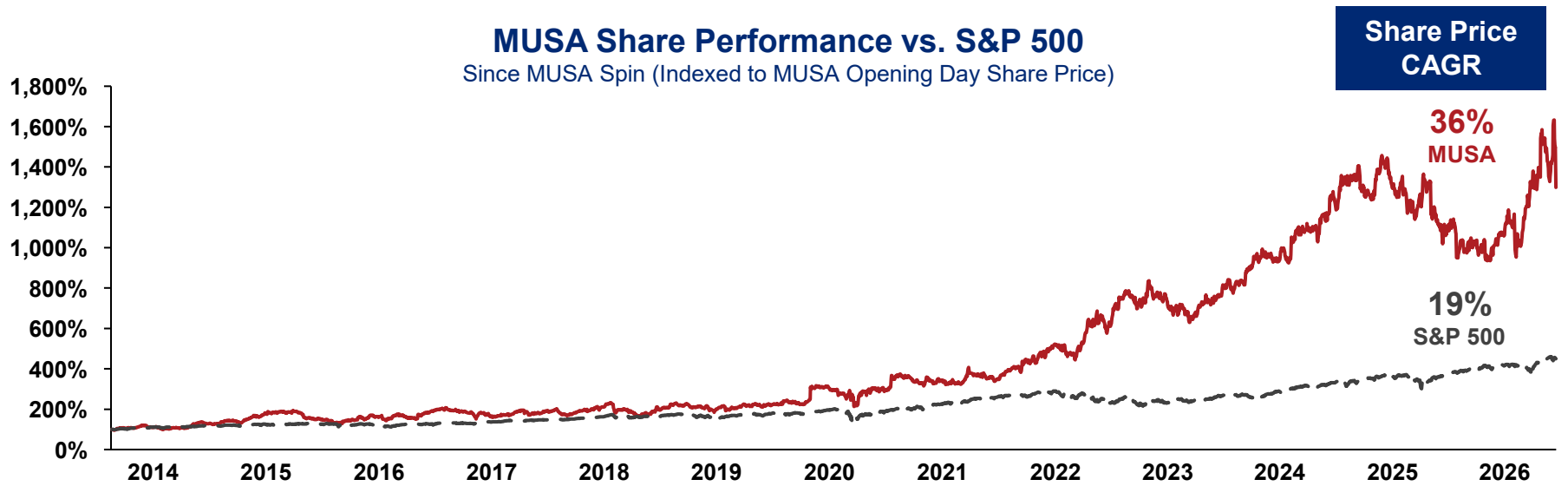
**Strategy 4:
Create
Advantage from
Market Volatility**



**Strategy 5:
Invest for the
Long Term**



Delivering Strong Performance Since Our Spin



Our Success Enables Investment in Our Communities

Fueling Communities & Empowering Futures

Our Giving Strategy

At Murphy USA, we know our principles cultivate a culture of being Big-Hearted, Empowered, and United. These characteristics drive our Giving Strategy of Hometown Giving & Quality of Life, Youth Causes & Education, Healthcare Accessibility, and Food Insecurity.

Our Giving Strategy reflects our “We Are Murphy USA” brand in a way that represents who we are today and in the legacy we hope to leave in the future.

Since 2023



\$5.9M

Hometown Giving & Quality of Life

Investments in this pillar strengthen the vitality of El Dorado, supporting initiatives that enhance community infrastructure, culture, and economic development.



\$12.1M

Youth Causes & Education

Our largest investment area supports youth development and educational opportunities across our network with +\$9M supporting Boys & Girls Clubs of America.



\$680K

Healthcare Accessibility

Murphy USA supports access to quality healthcare in our hometown through partnerships with our local healthcare facilities and programs including cancer screenings and nursing programs



\$295K

Food Insecurity

Murphy USA partners with regional food banks, Meals on Wheels programs, and local community food organizations to help combat hunger across the communities we serve.

Note: Murphy USA Philanthropy Annual Report; Murphy USA internal data; funding supported through direct donations, company gift matching, and customer round-up campaigns



Arkansas is Our Home – and Our Investment Reflects that



**Headquartered in
El Dorado, Arkansas**
since our spin in
2013

A long-standing company in the same town of our founder's first entry into the Oil and Gas business



Arkansas's Varied Economic Impact



~2,000
Arkansas
Employees



~\$65M
Annual Tax
Contributions



70
Arkansas
Stores

Investing in Our Arkansas Communities

Since 2023



**Quality of Life &
Hometown Giving**

\$5.9M

United Way of Union County, local arts & cultural organizations, parks & tourism, and other community initiatives



**Youth Causes &
Education**

\$2.6M

Local contributions to Boys & Girls Club of America and local education initiatives and institutions



**Healthcare
Accessibility**

\$680K

Supporting quality care in our hometown through partnerships with local programs and clinics



**Food
Insecurity**

\$25K

Addressing hunger through donations to regional & community food banks

Our People Make the Difference



\$2.4M
To Employees in
Need through
MEDRF

+\$9M
To United Way of
Union County
since Spin

We are Proud to be an Arkansas company – investing in our people, supporting our communities, and building a stronger future for generations to come

Note: Showing Arkansas community investments since 2023; funding supported through direct donations, company gift matching, and customer round-up campaigns



A 100-Year Commitment to El Dorado



El Dorado



Mystic Creek Golf Club

Capital Project Investment in El Dorado since our spin **Over \$80M!**



South Arkansas Regional Hospital



MAD MURPHY ARTS DISTRICT



MURPHY USA



MAD MURPHY ARTS DISTRICT





Murphy USA: Rooted in Arkansas, Serving Communities Nationwide

June 2026

