EXHIBIT C



Arkansas National Guard 101 Brief

Arkansas National Guard | Military Department of Arkansas



Always ready. Always there.



Our Heritage

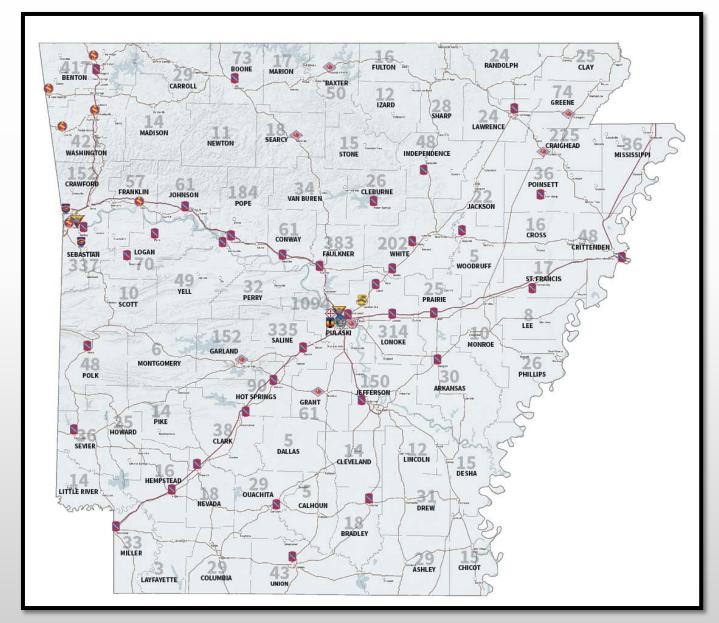
Answering the call since 1804

The First Muster

The military organization we know today as the National Guard came into existence with the forming Of the militia in the Massachusetts Bay colony in the early 17th century. On Dec. 13, 1636, a direct declaration established that all able-bodied men between the ages of 16 and 60 were required to join the militia.

The Arkansas militia was formed in 1804.

Arkansas Territory was created in 1819, with Arkansas formally becoming a state on June 15, 1836.



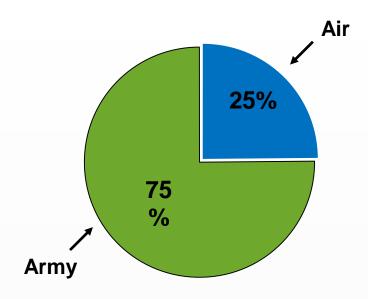
Community Based Our community base is our people, not facilities!

85 UNITS IN 39 COUNTIES

OUR MAJOR COMMANDS

39th Infantry Brigade Combat Team 77th Theater Aviation Brigade 87th Troop Command 142nd Field Artillery Brigade 188th Wing **189th Airlift Wing**

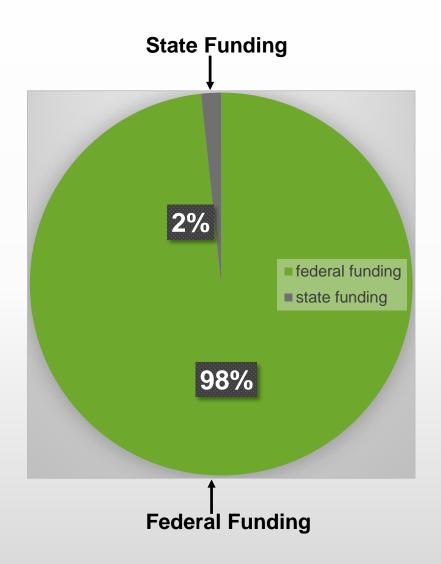
Robinson Maneuver Training Center Fort Chaffee Joint Maneuver Training Center Ebbing Air National Guard Base Little Rock Air Force Base



Our Workforce

8,660 Total Soldiers & Airmen Authorized
2,017 Full-time Federal Soldiers, Airmen & Civilians Authorized (23%)
406 Department of the Military Personnel





Cost Effective

Federal Fiscal 2020 Total Operating Budget approx. **\$475 Million**

State funding for payroll, operations, and maintenance. **\$7.7 Million**







39th Infantry Brigade Combat Team

3,219 Soldiers, 26 Units, 37 Locations













1,009 Soldiers & 2 Heavy Artillery Systems: 155mm Paladin & Multiple Launch Rocket System







87th Troop Command

1,022 Soldiers & Airmen, 13 Units in 8 Communities













77th Theater Aviation Brigade

1,257 Soldiers:

Primary Aircraft: UH-60 Black Hawk (19) Homeland Security Mission: UH-72 Lakota (7)









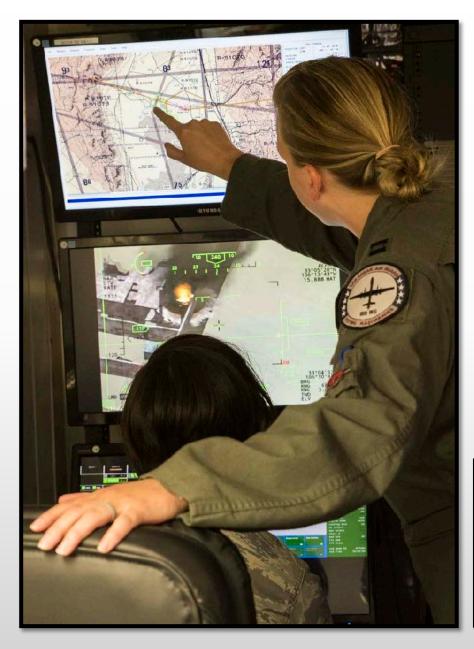




189th Airlift Wing

1,140 Airmen:

- C-130H (12) Formal Training Unit (FTU) - C-130J FTU in FY23-FY25
- RANDOLPH FUITOR BAXTER CARROLI GREEN LAWRENCE NEWTON INDEDENDENCI CRAWFO POINSETT FRANKLIN IOHNSON CLEBURNI VAN BUREN POPE JACKSON CROSS CONWAY FAULKNER SERASTIA ST. FRANCIS + + LEE LONOKE MONRO GARLAND MONTGOMERY PHILLIPS POLK ARKANSAS HOTSPRINGS GRANT PIKE SEVIER DALLAS LINCOLN CLEVELAND HEMPSTEAL LITTLE RIVER OUACHITA CALHOUN eners DREW BRADLEY MILLER CHIC ASHLEY COLUMBIA LAYFAYETTE UNION











188th Wing

1,013 Airmen:

- Current Mission: MQ-9 Reaper (via Remote Ops) Future Location Site:

- Singapore AF F-16/F-35 Training



Facilities & Installations



Camp Joseph T. Robinson North Little Rock



Ebbing Air National Guard Base Fort Smith



Not on an Installation 45 Army Units in Local Communities



Fort Chaffee Fort Smith



Little Rock Air Force Base (Tenant) Jacksonville

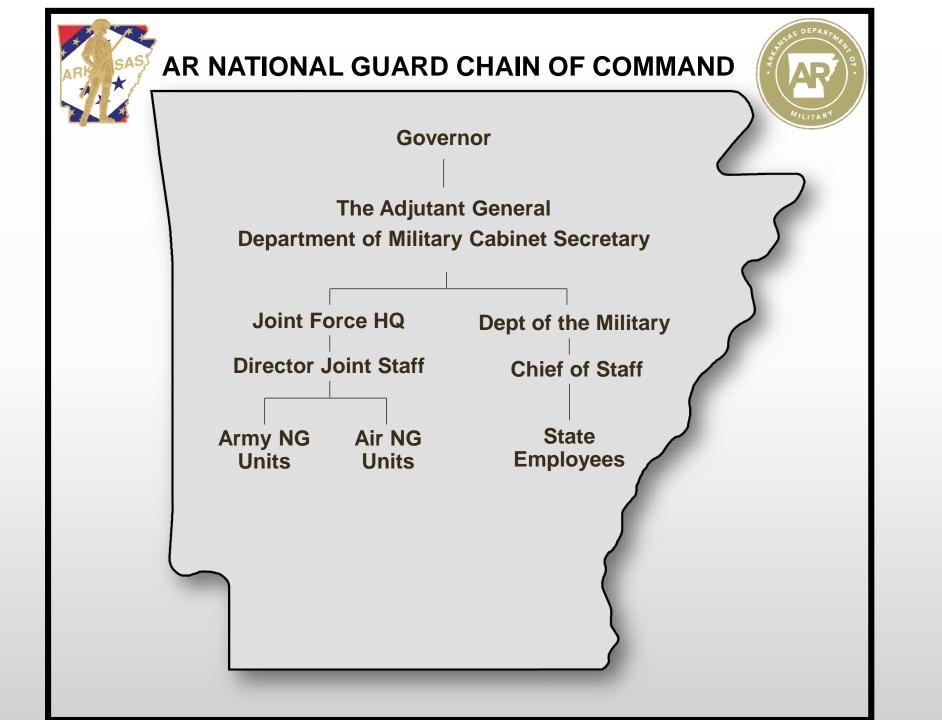


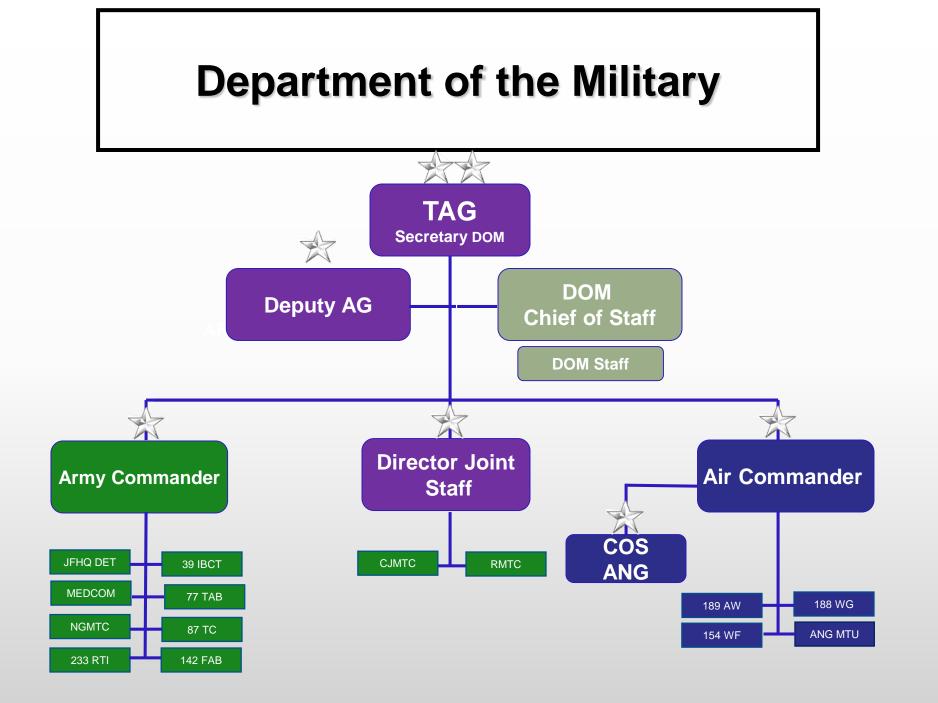
Your National Guard

The Governor is the Commander-in-Chief Except when called into service of the United States

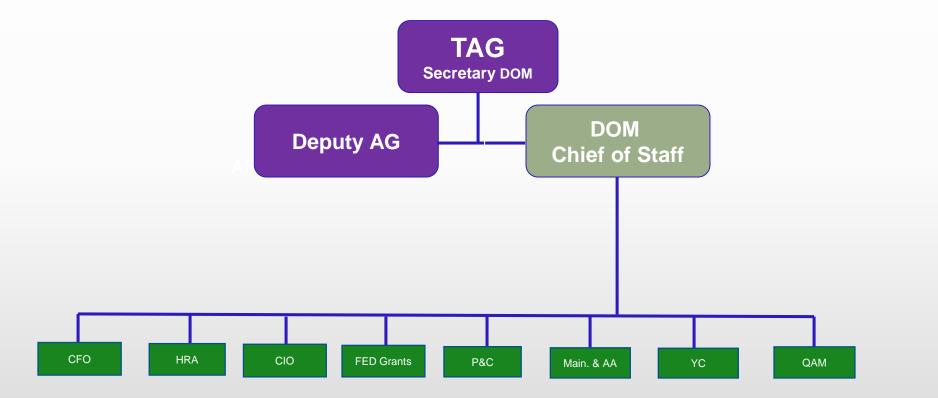
The National Guard of the state, when not in the service of the United States, shall be governed and its affairs administered pursuant to law, by the governor, as commander-in-chief, through the adjutant general's department, of which the adjutant general shall be the executive head. A.C.A 12-61-102







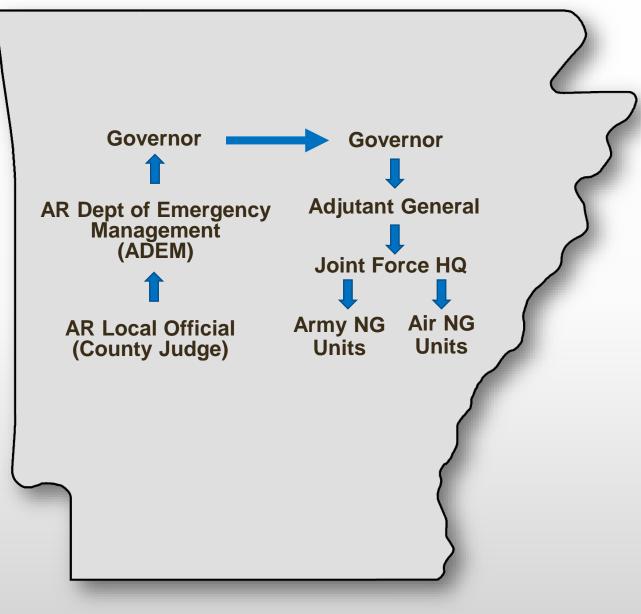
Department of the Military Staff



DOM Personnel and Budget

State Employees - 406 Total
Camp J. T. Robinson : 262
Fort Chaffee: 90
Little Rock Air Force Base: 10
Ebbing Air National Guard Base (Ft. Smith) 44
FY 22-23 State Budget \$7.7 million
FY 22-23 Federal Appropriation \$60 million

AR NATIONAL GUARD SUPPORT REQUEST FLOW



National Guard Support to Domestic Authorities

Support provided by the National Guard to civil authorities for Domestic Emergencies.

Civil Disturbance



COVID-19 Response



Natural Disasters



Response capabilities include:

- Natural disasters:

Tornadoes, floods, earthquakes, winter storms, and wildfires...

- Manmade disasters:

Search and rescue, civil disturbance, pandemics, and terrorism...

- Covid-19 Operations (2020-2022) 670 AR guardsmen activated to support
- Planning support to other cabinet departments

61st Civil Support Team (CST)

22 active guardsmen who support civil authorities at a Domestic incident site with the potential use or threatened use of a WMD; nuclear, biological, radiological, or toxic or poisonous chemicals; or natural or manmade disasters in The United States that could result in the catastrophic loss of life or property.

Youth Challenge

Non-adjudicated youth 16 to 18 years old 22-week resident course 12-month post-resident



Adding Value at Home and Abroad







The Future

Deployments

Support Wartime Taskings Around the World

Mobilizations – Army (current and next 12-months)

- 9JUN22-29JUN23, AVN Task Force, 36th ECAB, Middle East
- 70CT22-18NOV23, 875th HQ, Southwest Border, TX
- 2FEB23-24MAR24, 39th IBCT, Middle East
- 21MAR23-1APR24, 39th IBCT, Europe

Mobilizations – Air (current and next 12-months)

- OCT21-31JAN23, 188th Wing, In-Place, Middle East, Europe, Indo-Pacific
- 9AUG21-31OCT23, 189th Airlift Wing, Middle East, Africa, South/Central America

Efficiencies in the Arkansas National Guard

- C-130J schoolhouse for the Air National Guard
- F-16 and F-35 basing at Ebbing ANGB in Fort Smith



Always ready. Always there.

THANK YOU!

Questions or Comments