

EXHIBIT F

COMPASSION • HEALING • HOPE

CHILDREN'S ADVOCACY CENTERS OF ARKANSAS

2025 Annual Report to the 95th General Assembly

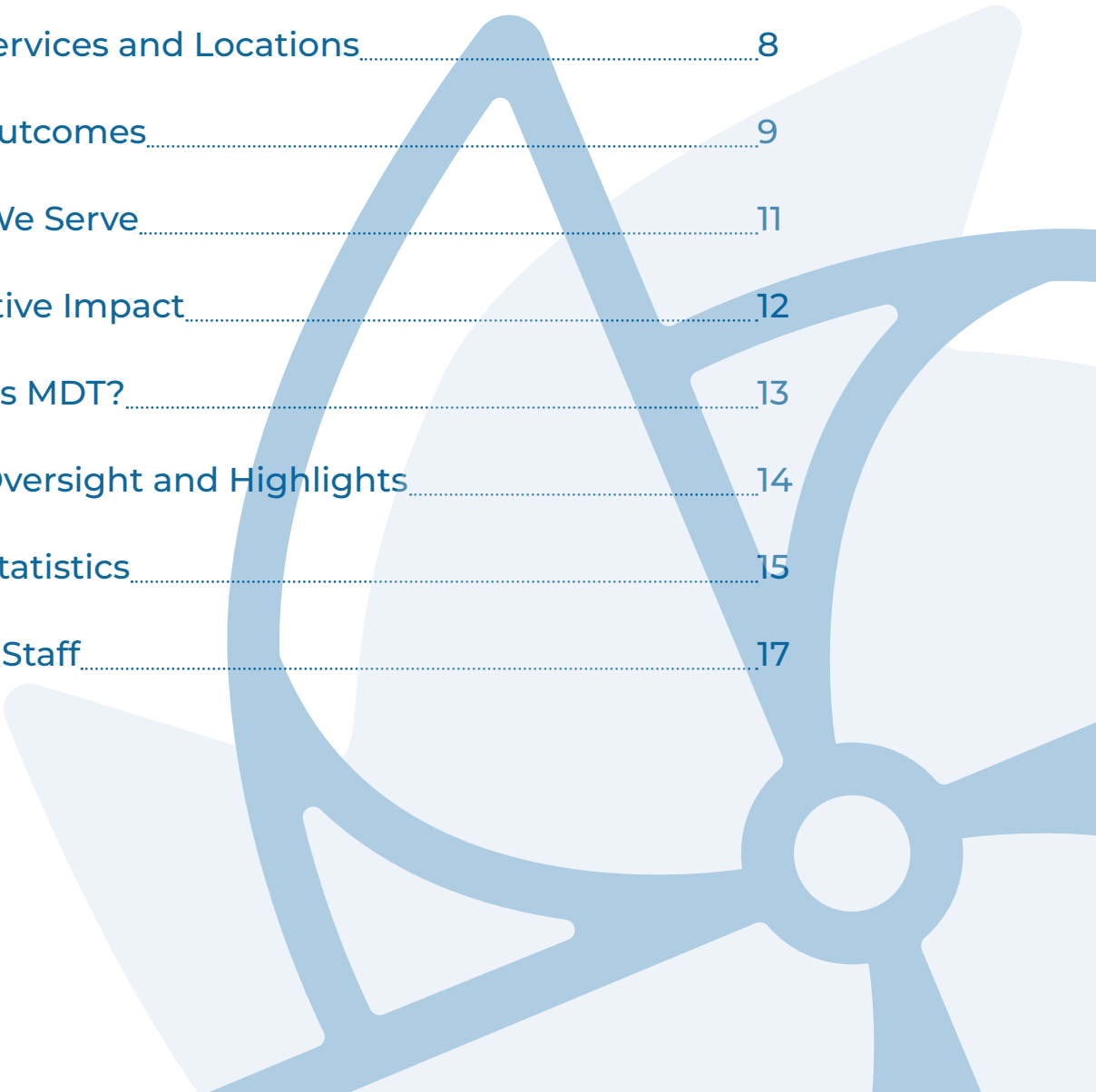
In compliance with Ark. Code Ann. § 9-5-113



CACar
CHILDREN'S ADVOCACY CENTERS
OF ARKANSAS

Table of Contents

Board of Directors.....	3
Introduction.....	3
CACar State Chapter.....	4
The Work of the State Chapter.....	6
What is a CAC?.....	7
CAC Services and Locations.....	8
CAC Outcomes.....	9
Who We Serve.....	11
Collective Impact.....	12
What is MDT?.....	13
MDT Oversight and Highlights.....	14
MDT Statistics.....	15
CACar Staff.....	17



BOARD OF DIRECTORS

President: Stephanie Morris

Vice-President: Clark Ellison

Treasurer: Tammy Lee

Secretary: Dr. Kathy Helpenstill

Community Members:

Dr. Yousef Fahoum

Alex Flemister

CAC Liaisons:

Darby Gaines

Laurie Burnett

The Children's Advocacy Center (CAC) model is the nationally preferred, evidence-based response to child abuse. By bringing together law enforcement, child protective services, prosecutors, and medical professionals into one coordinated effort, we ensure the child's needs remain the priority.

In 2025, CACar focused on moving from awareness to measurable action. Through our multidisciplinary team (MDT) partnerships and commitment to trauma-informed care, we are ensuring that every child victim in Arkansas has a clear path toward healing and justice.

"The CAC helps us do our job more effectively by providing a coordinated, child-centered setting for forensic interviews and multidisciplinary case collaboration. This streamlines investigations, reduces trauma to victims, and allows our agency to gather reliable information more efficiently."

*Shawn Davis
Chief of Police, Pine Bluff Police
Department*





CACar provides **CAC and MDT development, quality assurance, standards, best practices and policies, training, and sustainability.**



Arkansas County MDT
 Baxter County MDT
 Benton County MDT
 Boone County MDT
 Calhoun County MDT
 Carroll County MDT
 Clark County MDT
 Clay County MDT
 Cleburne County MDT
 Conway County MDT
 Craighead County MDT
 Crawford County MDT
 Crittenden County MDT
 Drew County MDT
 Faulkner County MDT
 Franklin County MDT
 Fulton County MDT
 Garland County MDT
 Grant County MDT
 Greene County MDT
 Hempstead County MDT
 Hot Spring County MDT

Howard County MDT
 Independence County MDT
 IZard County MDT
 Jefferson County MDT
 Johnson County MDT
 Lawrence County MDT
 Lincoln County MDT
 Little River County MDT
 Logan County MDT
 Lonoke County MDT
 Madison County MDT
 Marion County MDT
 Miller County MDT
 Mississippi County MDT
 Monroe County MDT
 Montgomery County MDT
 Nevada County MDT
 Newton County MDT
 Ouachita County MDT
 Perry County MDT
 Phillips County MDT
 Pike County MDT

Poinsett County MDT
 Polk County MDT
 Pope County MDT
 Pulaski County MDT
 Randolph County MDT
 Saline County MDT
 Scott County MDT
 Searcy County MDT
 Sebastian County MDT
 Sevier County MDT
 Sharp County MDT
 St Francis County MDT
 Stone County MDT
 Union County MDT
 Van Buren County MDT
 Washington County MDT
 White County MDT
 Woodruff County MDT

ABOUT CHILDREN'S ADVOCACY CENTERS OF ARKANSAS

Children's Advocacy Centers of Arkansas (CACar) leads the state's collaborative response to child abuse by setting standards, aligning systems, and strengthening a statewide network of 18 Child Advocacy Centers (CACs) and 64 Multidisciplinary Teams (MDTs) to ensure every child receives a consistent, trauma-informed response, no matter where they live. As an accredited chapter of the National Children's Alliance, CACar provides oversight and support to its member centers and equips both CAC staff and MDT partners with training, tools, and program guidance to promote best practices and effective intervention.

OUR PURPOSE

Protecting Arkansas' children by investing in CACs and MDTs.

OUR HISTORY

The Children's Advocacy Centers of Arkansas initially began as a network of three CACs called the Arkansas Association of Children's Advocacy Centers in 1999. In 2003, the organization changed its name to Children's Advocacy Centers of Arkansas. Our purpose and mission has remained the same: to assist and support the state's local CACs and communities.

Act 975 of 2021 transferred administration of the MDT Program to CACar. As CACar has evolved, our purpose of protecting Arkansas children remains steadfast as the leading resource within the State dedicated to a coordinated and comprehensive response to child abuse.

"Both of the Child Advocacy Centers in my judicial district provide essential services which allow me in my role as a prosecutor to tailor our approach and response to child abuse at critical stages of the investigation and prosecution. Without their services and collaboration, this office would lose the ability to evaluate cases at an early stage and proactively respond both with services for the victim and an appropriate law enforcement response for the offender. Simply put, CAC's are essential to prosecutors being able to do their job as it relates to protecting abused children from predators."

Brandon Carter
Prosecuting Attorney, Arkansas 4th Judicial District



The Work of the CACar

CACar provided ongoing and specialized training and support to CAC and MDT professionals statewide.

CACar provided 259 trainings for 1,273 professionals in 2025.

Available trainings include:

CHILDFIRST® ARKANSAS
ADVOCACY 101
ADVOCACY 201
AR-MDT MISSION AND VISION
ROLE OF THE FACILITATOR
ANALYZING YOUR TEAMS EFFECTIVENESS
CONFLICT RESOLUTION
WHAT TO EXPECT WHEN WORKING CHILD ABUSE CASES
BEYOND THE REPORT
PROJECT FORECAST SIMULATIONS
BOARD TRAINING
CAC FINANCIAL TRAINING
DATA STANDARDS AND REPORTING
NEW DIRECTOR ORIENTATION
MEDICAL PRECEPTORSHIP
ADVOCACY PEER REVIEW
FORENSIC INTERVIEW PEER REVIEW

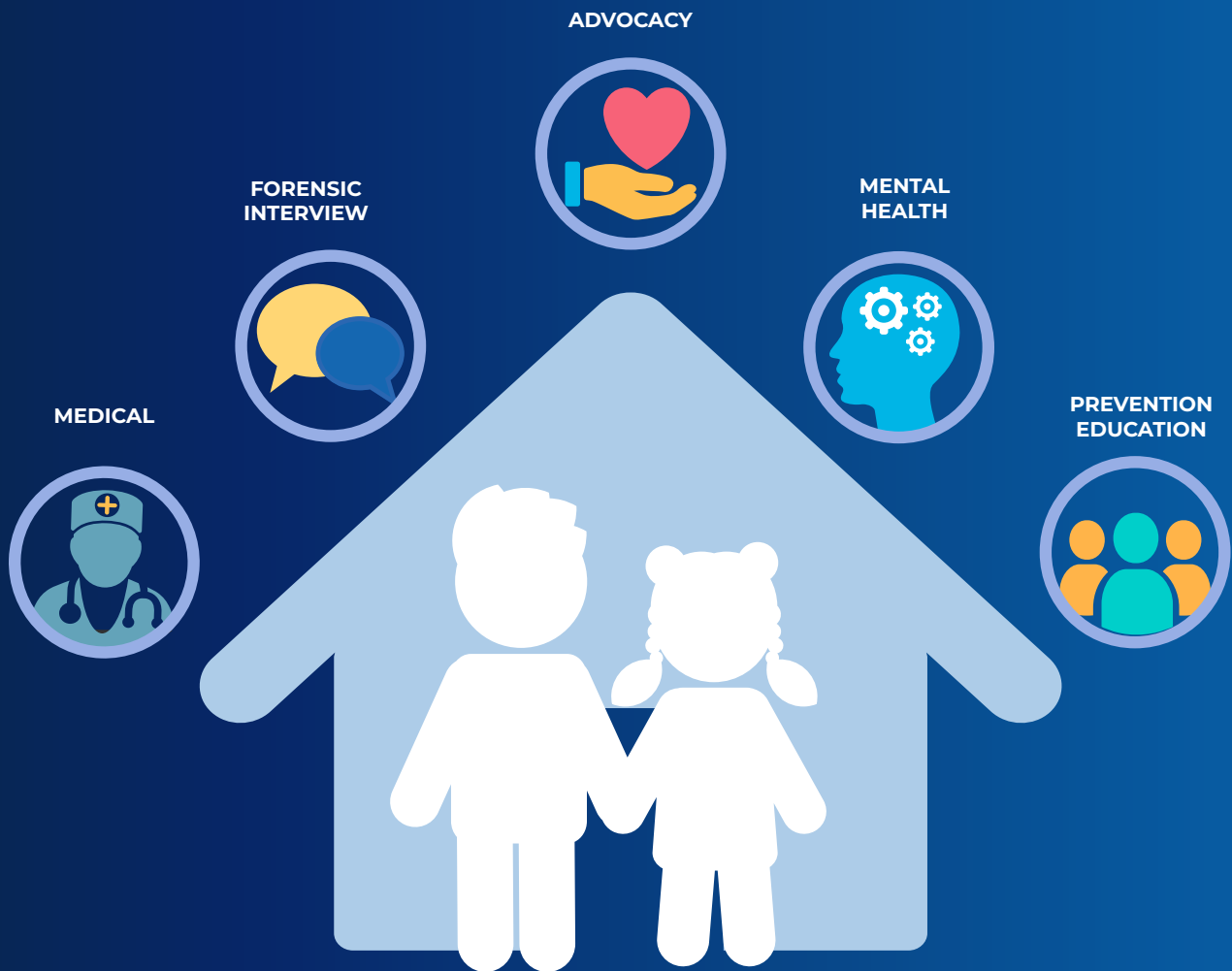
2025 CACar Highlights

- CACar hosted the 2025 Data Day bringing CAC and investigative partners together to review performance indicators, identify barriers to CAC utilization, and implement measurable system improvements.
- To enhance statewide coordination, CACar added a dedicated Program Manager position, increasing capacity for protocol implementation, training delivery, performance monitoring, and direct technical assistance to local CACs and MDTs.
- CACar's Growth & Development - CACar launched a statewide initiative to develop CAC best practices, reinforcing our commitment to growth and innovation in child abuse response.



“As a law enforcement officer, I believe Hamilton House CAC is amazing. As a small department, we are neither equipped nor qualified to talk...”

Shannon Gregory
Chief of Police, Mulberry
Police Department



WHAT IS A CHILDREN'S ADVOCACY CENTER?

A child advocacy center (CAC) is “a nonprofit child-friendly facility that provides a location for forensic interviews and forensic medical examinations and ensures access for specialized mental health services during the course of a child maltreatment investigation.” Ark. Code Ann. § 9-5-103(a)(3). CACs “receive, review, and track reporting from the Department of Human Services relating to the alleged abuse or neglect of a child in order to ensure a consistent and comprehensive approach to providing services to a child and the family of a child who is the victim of alleged abuse or neglect.” Ark. Code Ann. § 9-5-104(d)(1). CACs, as community-based and trauma-informed organizations, coordinate a multidisciplinary response to child abuse or neglect, and offer evidence-based intervention and support directly to children and families at no cost.

ADVOCACY

- Needs based assessment
- Ongoing family support
- Support throughout investigation
- Court support
- Connection to community resources such as, mental health, food, shelter, clothing, legal, and immigration

FORENSIC INTERVIEWS

- Trained interview professionals
- Adheres to Childfirst® Protocol
- Audio/visual recorded

MENTAL HEALTH

- Trauma assessment
- Crisis intervention
- Trauma-informed mental health services

MEDICAL EXAMS

- Providers with child abuse expertise (Sexual Assault Nurse Examiners- SANEs)
- Specialized medical exams
- Documenting physical and forensic findings
- Diagnosing and treating medical conditions related to sexual abuse
- Evidence collection

COMMUNITY AWARENESS & EDUCATION

- Mandated reporter trainings
- Prevention
- Body safety
- Internet safety
- Empower me
- Churches, child care facilities, schools, businesses, and community organizations

OUTCOMES

- Forensic interviews enhance investigations and prosecutions
- Advocacy builds child and family resilience
- Mental health reduces long term effects of traumatic experiences
- Medical exams ensure health and safety of a child
- Prevention education brings awareness and empowers communities

CAC Locations



- 🏠 CAC of Independence County
- 🏠 CAC of South Arkansas
- 🏠 CAC of SouthEast Arkansas
- 🏠 Central Arkansas CAC
- ♥ Van Buren County
- 🏠 Child Safety Center of White County
- 🏠 Children and Family Advocacy Center
- ♥ Western Benton County
- 🏠 Children's Protection Center
- ♥ North Pulaski County
- 🏠 Children's Safety Center of Washington County
- 🏠 Cooper-Anthony Mercy CAC
- ♥ Saline County
- 🏠 Grandma's House CAC
- ♥ Baxter County
- ♥ Carroll County
- ♥ Madison County
- 🏠 Hamilton Center for Child Advocacy
- 🏠 Mending Hearts CSC of Eastern Arkansas
- ♥ St. Francis County
- 🏠 Northeast Arkansas CAC
- 🏠 Ouachita Children's Safety Center
- 🏠 Percy & Donna Malone CSC
- ♥ Hot Spring County
- ♥ Nevada County
- 🏠 River Valley CAC
- ♥ Johnson County
- 🏠 Texarkana CAC
- 🏠 Wade Knox CAC

🏠 Home CAC ♥ Additional CAC Location

Community-based CAC location accessible, upon request, 24/7.

CAC Network | Better Together

In 2025, CACs provided 145,325 direct services to 13,568 children and their families.



Advocacy and Victim Support

11,788 children and families received nearly 110,000 advocacy services.

Advocates provide crisis assessment and intervention, safety planning, referrals for additional services, ongoing support, information and case updates, and court advocacy.



Forensic Interview

7,812 children were forensically interviewed.

Forensic interviews were conducted using the evidence-based ChildFirst® protocol to ensure legally sound, child-focused evidence that enhances both investigative integrity and prosecution outcomes.



Trauma Focused Therapy

7,521 children and families received mental health services.

Mental health providers ensure trauma-informed and culturally relevant assessment, treatment, and related services.



Medical Evaluations

820 children received specialized medical exams.

Medical exams are performed by specially trained sexual abuse medical providers.



Educating our Communities

65,602 children and adults attended 816 prevention and awareness trainings.

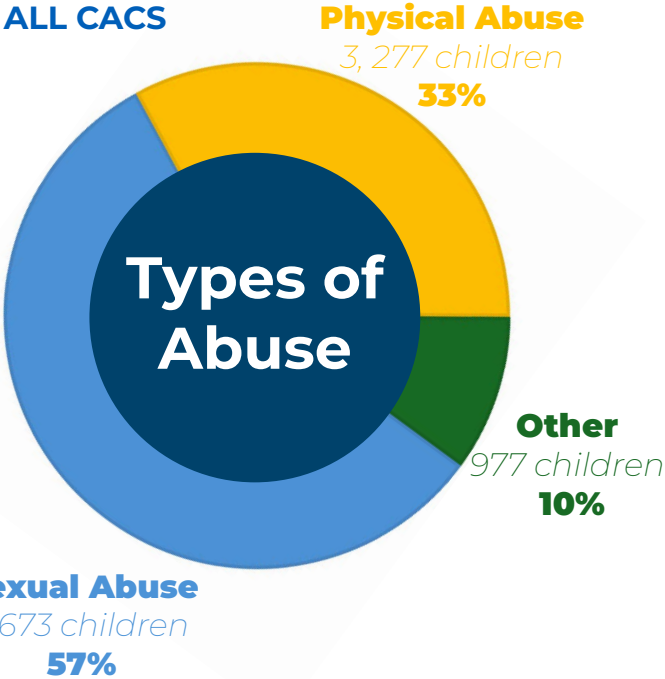
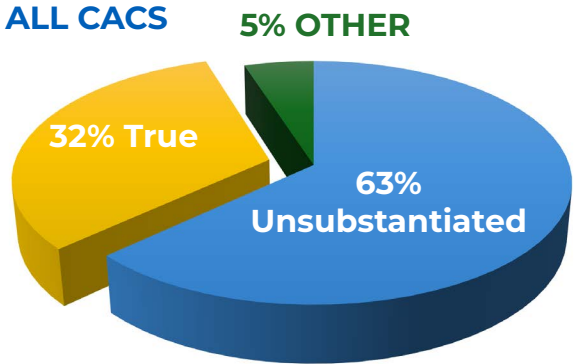
Prevention Educators provide community based training for children, parents, and professionals using evidence based curriculum about the prevention of child abuse.



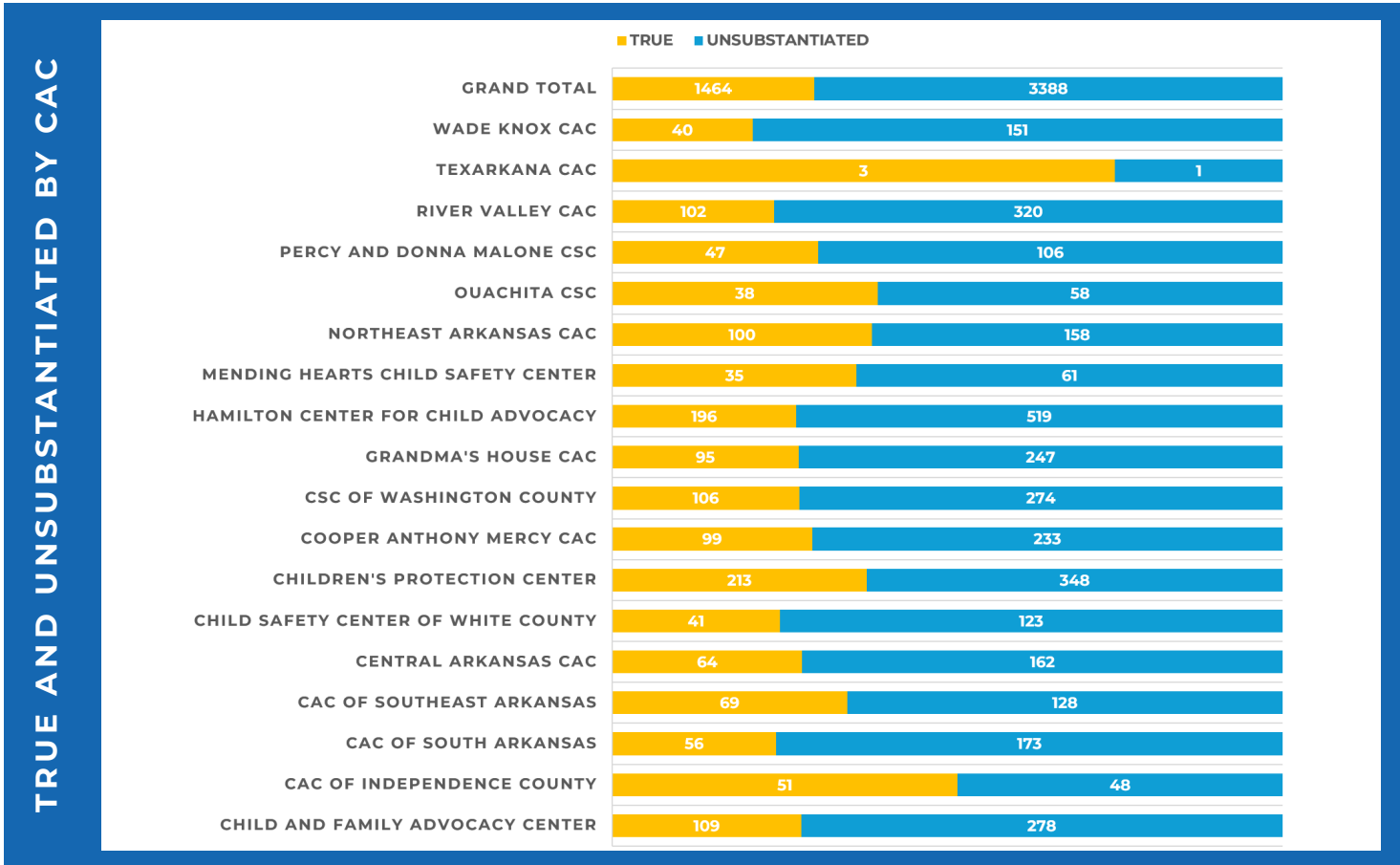
CACs collect and maintain data which reflects the number of children seen and services provided. These numbers are inclusive only of those children seen at one of the locations within the CAC network and do not reflect the total number of instances of abuse statewide.

Outcomes

CACD/DCFS Investigative findings for children seen at a CAC



The following data reflects known CACD/DCFS investigative findings by for children served by the 18 primary centers. This outcome-based reporting distinguishes between “True” findings and those deemed “Unsubstantiated” following a coordinated MDT investigation.



Who We Serve

12,204

Child Victims of Abuse in Arkansas

Ages of Children

0-5	18%
6-12	47%
13-18	35%

Race

White Non-Latino or Caucasian	65%
Black or African American	16%
Hispanic or Latino	7%
Biracial	7%
Asian	<1%
Nat. Hawaiian /Pacific Islander	< 1%
American/Alaskan Indian	< 1%
Other/ Unknown	2%

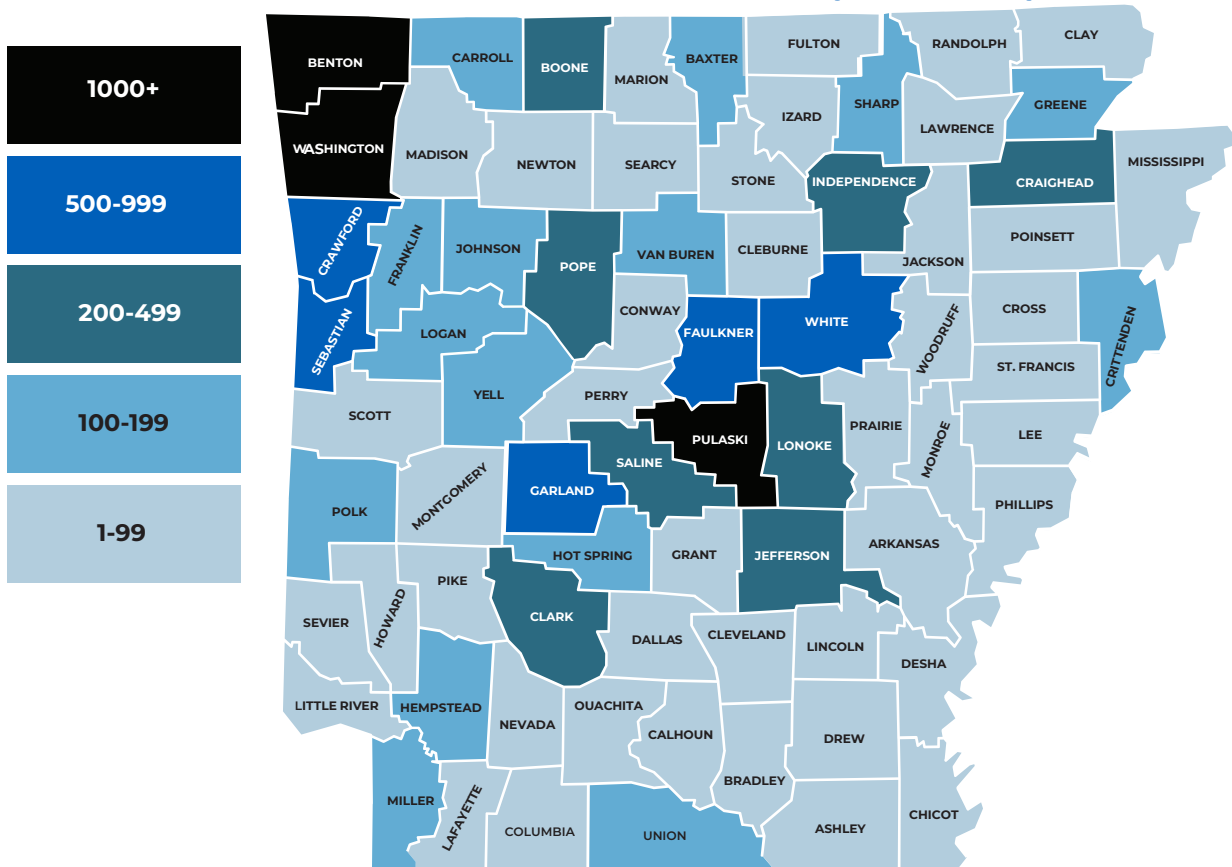
Biological Sex



Other/Unknown 4%

Statistics compiled from Jan. 1-Dec 31, 2025

Individuals served at a CAC by county of residence



Collective Impact

29 locations
serving
Arkansas

Spotlight on Child Advocacy Centers

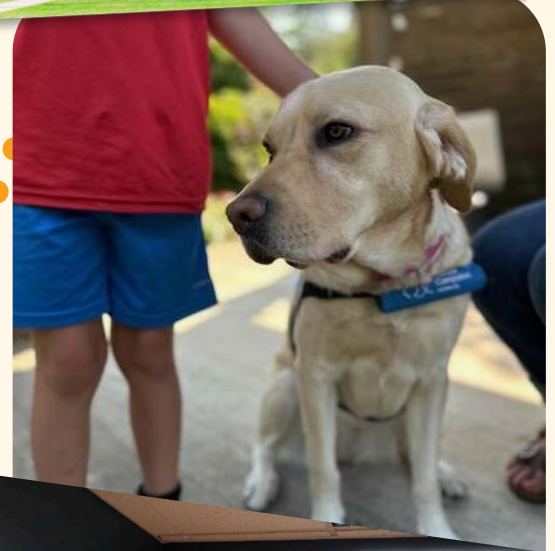
Independence County Accreditation:

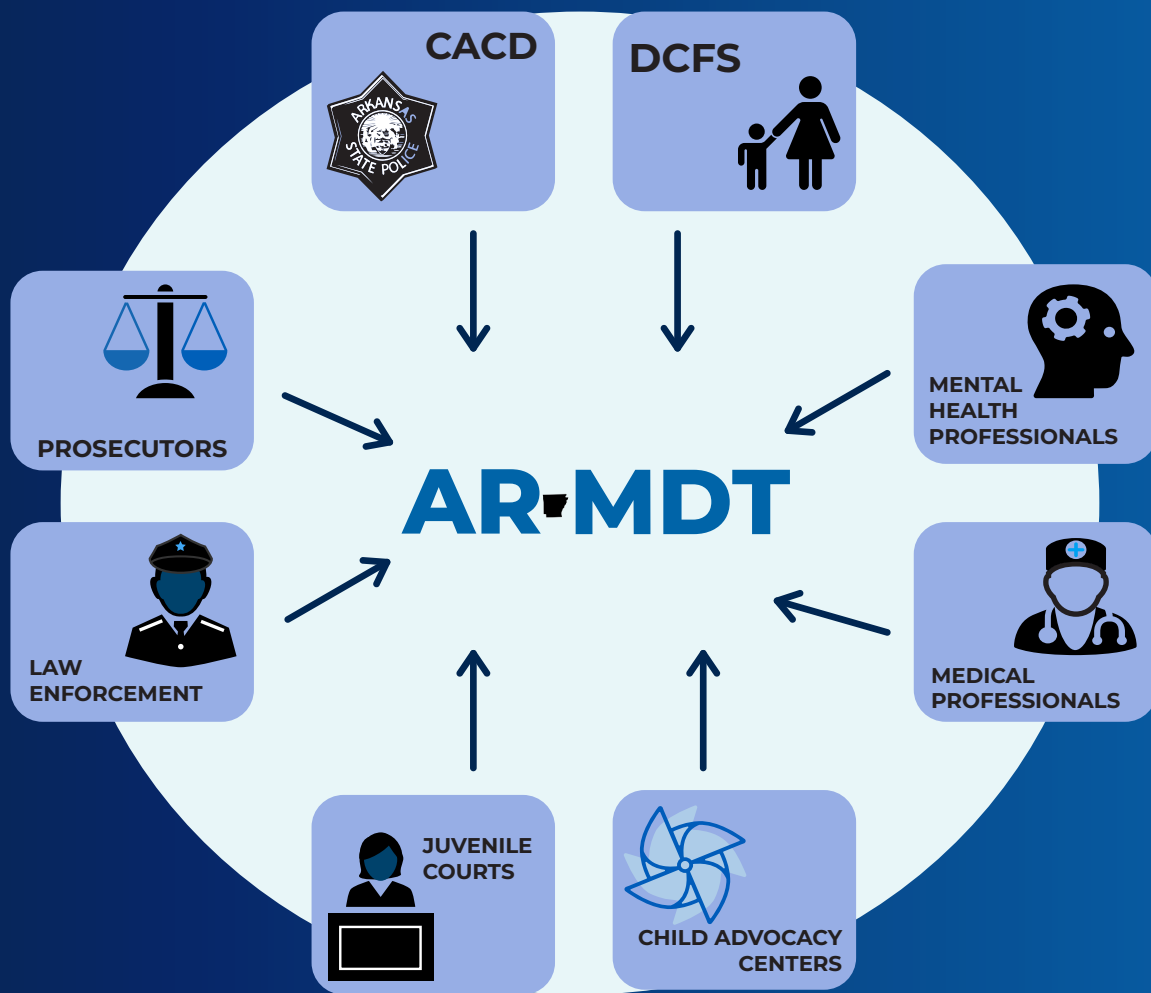
Children's Advocacy Center of Independence County achieved first-time accreditation through the National Children's Alliance (NCA), confirming the center's compliance with rigorous national standards for forensic interviewing, victim advocacy, medical and mental health referrals, multidisciplinary team coordination, and organizational governance.

Expanded Trauma Support: Percy and Donna Malone Child Safety Center integrated a certified facility dog, Flossie, into its CAC to provide critical emotional regulation and comfort for children during forensic interviews, medical exams, and the court process.

Hamilton Center Facility Expansion: Hamilton Center for Child Advocacy relocated to a larger, high-capacity facility to better meet regional service demands and provide a more secure, welcoming environment for coordinated investigations and family advocacy.

Youth Human Trafficking Pilot: Children's Protection Center in Pulaski County launched a pilot project focused specifically on identifying and serving youth at high risk of human trafficking. This initiative enhances early identification efforts and develops a coordinated, multidisciplinary response tailored to the unique needs of trafficked and at-risk youth. Through strengthened collaboration among law enforcement, prosecutors, child welfare, medical providers, and victim advocates, the pilot is building a structured, trauma-informed approach designed to improve safety, case outcomes, and long-term stability. The project also serves as a framework to inform sustainable, community-based solutions to address youth trafficking moving forward.





WHAT IS MDT?

MDT is the child abuse response team.

The Multidisciplinary Team (MDT) approach is a nationally recognized, evidence-based response to child abuse that brings agencies and professionals together into one coordinated effort. It is a core component of the CAC Model and has been the national standard since the 1980s. MDTs unite professionals—as a child abuse response team—at the outset of a case to align investigation, protection, treatment, intervention and advocacy.

AR-MDT

Every child matters. Every service matters. Every member matters.

MDT OVERSIGHT COMMITTEE

Major Jeffrey Drew
CACD Division
Commander (ASP)

Tiffany Wright
DCFS Director

Michelle Lawrence
Prosecutors Association

Sufna John, Ph.D
Mental Health

Dr. Liza Murray
Medical

Sheriff Scott Sawyer
Sheriffs

Asst Chief Lynn Waterworth
Police Chiefs

Elizabeth Pulley
CACar

Brooke Steen
Juvenile Justice

Laura Robertson
ACCARDV

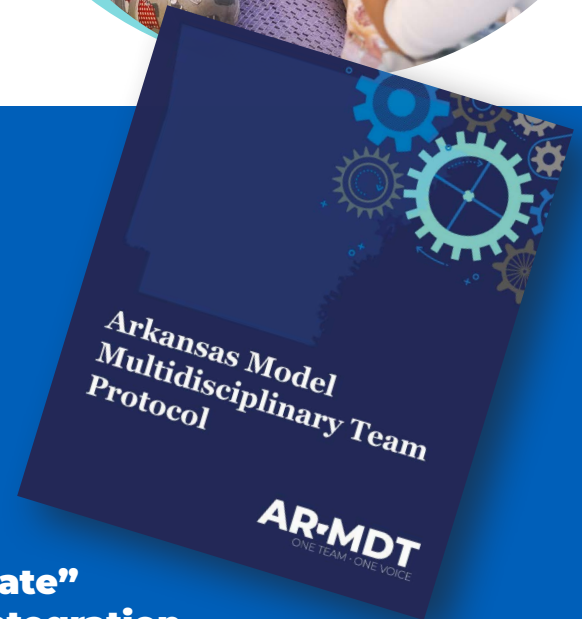
Senator Alan Clark
Child Maltreatment Chair



2025 MDT HIGHLIGHTS

Arkansas Model MDT Protocol

Developed a statewide model MDT protocol designed to establish clearer standards for joint investigations, case review practices, and partner accountability. Implementation beyond pilot counties has been temporarily paused to allow for additional stakeholder engagement and multidisciplinary review. Feedback from pilot sites and partner disciplines is informing refinements prior to broader statewide implementation, ensuring consistency, efficiency, shared ownership, and a child-centered response across disciplines and jurisdictions.



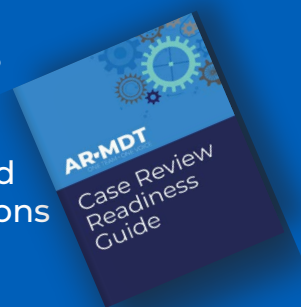
“Collaborate”

System Integration

Advanced enhancements to the Collaborate platform, bridging the MDT case tracking and CAC client management systems. This integration reduces duplicate data entry and provides real-time case coordination for frontline professionals.

Case Review Readiness

Focused efforts on strengthening cross-system communication and clarifying referral expectations to reduce case delays to improve outcomes.



One Team•One Voice

MDT Facilitators collect and maintain data which reflects the number of investigations meeting criteria and these numbers do not reflect the total number of instances of abuse statewide.

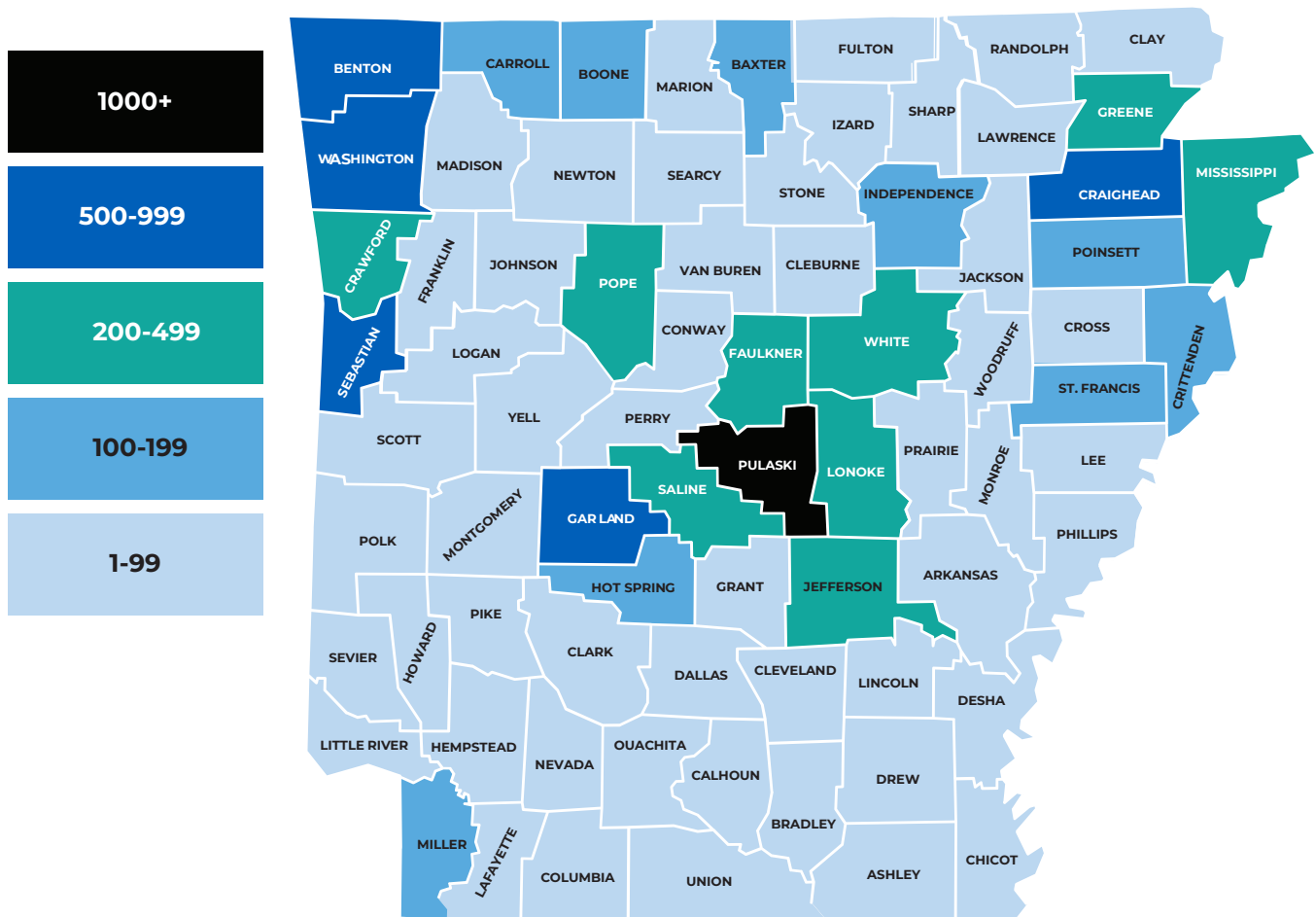
11,289

Child Maltreatment Investigations referred to local MDTs for a coordinated response and case review

35 MDT Facilitators

64 County Based Teams

MDT cases by county of incident





“The CAC helps provide services that are crucial to the prosecution of cases by providing forensic interviews, medical exams, and an advocate to help the child through the process. They are there every step of the way for the victim’s and their families which sometimes is forgotten after an arrest is made, but is an important thing for the families involved. I can concentrate on getting justice for the victim and be confident that the family is getting what they need through the whole process. As an investigator, I can become more focused on the suspect and making an arrest which is important but at the end of the day the child’s recovery is most important. Without the CAC I could not properly do my job when it comes to investigating crimes against children effectively.”

***Shelly Rowland
Sergeant, El Dorado Police
Department***

“I’ve been in law enforcement for thirty years and I remember the time that we didn’t have access to CAC and had no knowledge of what a CAC was. I remember conducting interviews with a victim and the difficulty of asking questions that needed to be asked with the least amount of embarrassment for the victim. I also remember having no resources to provide a victim and/or their family during this time. Fast forward to current time and the close working relationships we have with our CAC allows me to know that victims in Clark County that are experiencing such a horrible situation are being placed with the absolute best people available. Our CAC is staffed with experts that know and understand the severity of the situation, what questions to ask, what to observe if a victim has been intimidated or told to not disclose the truth and valuable resources from the time of notification till long past the court adjudication process. As a sheriff I can assure a parent and our community that children that are victims of such tragic situations are provided the absolute best that Clark County and the State of Arkansas have to offer!”

***Jason Watson
Sheriff and Collector, Clark County***

CACar Staff



Elizabeth Pulley
Executive Director



Lisa Breeding
Grants Administrator



Robin Connell
Director of CAC
Initiatives



*Markett
Humphries*
Director of MDT
Program



Emily Ingram
Development
Specialist



Dawn Meyer
IT Operations
Manager



*Savannah
Robbins*
Program Coordinator



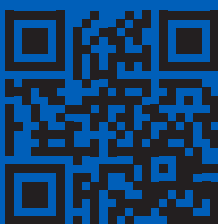
*Jennifer
Williams*
Program Manager

Reach out to CACar

Children's Advocacy Centers of Arkansas
124 W. Capitol Ave. Suite 1630
Little Rock, AR 72201

501.615.8633 • cacarkansas.org

For more information email info@cacark.org



Scan above to visit our
website at cacarkansas.org



facebook.com/cacarkansas



instagram.com/cacarkansas



twitter.com/cacarkansas



linkedin.com/cacarkansas



**CHILDREN'S
ADVOCACY
CENTERS
OF ARKANSAS**

Compassion. Healing. Hope.

