

STATISTICS

Powerful Healthcare Data to Help Connect the Dots

"Numbers have an important story to tell. They rely on you to give them a clear and convincing voice."

~ Stephen Few, author,

Signal: Understanding What Matters in a World of Noise

Each year, we present your Statistical Resource in the summer edition of Arkansas Hospitals magazine. This pull-out guide is your main source for comparative statistics that detail how Arkansas hospitals compare to other providers nationwide. It helps you connect the dots between national data, state data and even local data. It's also full of Arkansas-specific information that can fuel your communications with healthcare stakeholders in your community, as well as at the Statehouse and our nation's Capitol.

Utilize its many charts and explanatory graphics to help explain what's happening with American healthcare, how lower-than-cost reimbursements affect our state's hospitals and how our hospitals not only serve as a vital economic foundation to Arkansas, but also serve as the main economic drivers in many of our communities.

As a special bonus this year, we are able to provide preliminary statistics on how the Arkansas Private Option is working...how many formerly uninsured citizens have been able to buy healthcare insurance and live healthier lives due to the APO, and how serving these now-insured citizens is positively affecting your hometown hospital. Many hospitals are able to continue serving local citizens only because the APO offsets a portion of federally-mandated Medicare reimbursement cuts.

Telling your hospital's story, sometimes repeatedly, is the only way you can help people understand what today's complex reimbursement system is doing to our hospitals' ability to function well. This information will help you help others "connect the dots," leading to a clear understanding of today's healthcare terrain.

Distribution of Arkansas Licensed Hospitals By Type, Size & Control, 2015

BED SIZE	Community Hospitals		Psychiatric Hospitals		Rehabilitation Hospitals		Specialty Hospitals**		LTAC Hospitals		All Hospitals	
	NUMBER	LICENSED BEDS	NUMBER	LICENSED BEDS	NUMBER	LICENSED BEDS	NUMBER	LICENSED BEDS	NUMBER	LICENSED BEDS	NUMBER	LICENSED BEDS
0-49*	33	924	0	0	2	41	2	70	6	178	43	1,213
50-99	10	709	5	354	4	267	2	137	1	55	22	1,522
100-199	14	2,122	3	341	1	120	1	110	0	0	19	2,693
200-299	5	1,218	0	0	0	0	1	280	0	0	6	1,498
300-399	2	702	1	321	0	0	0	0	0	0	3	1,023
400 +	8	4,141	0	0	0	0	1	551	0	0	9	4,692
HOSPITAL CONTROL												
Not-for-Profit	46	6,828	1	60	4	266	1	280	4	134	56	7,568
Investor-owned	15	2,077	7	635	3	162	4	244	3	99	32	3,217
Governmental	11	911	1	321	0	0	2	624	0	0	14	1,856
TOTAL	72	9,816	9	1,016	7	428	7	1,148	7	233	102	12,641

Source: Arkansas Hospital Association

*Includes 29 Critical Access Hospitals

** Includes Pediatric, Cardiac, Women's, Surgical and VA Facilities

A Snapshot of Arkansas Hospital Association Members (2015):

Number of Arkansas-licensed AHA Member Hospitals:

General Med-Surg	42	Psychiatric	9	93
Urban (22)		Long Term Care	4	
Rural (20)		Rehabilitation	4	
Critical Access	28	Special Focus*	6	
Number of Arkansas-based non-hospital AHA-member organizations ²				+3
Arkansas-based AHA-member organizations				96
Number of AHA member organizations per Congressional District				
1st District	23	3rd District	21	
2nd District	27	4th District	25	
Number of out-of-state border city AHA-member hospitals ¹				+2
Total AHA member organizations				98
Other Arkansas-licensed hospitals (non-AHA members)				+9
General Med-Surg (1)		Special Purpose (1)		
Critical Access (1)		Long Term Care Hospitals (3)		
Rehabilitation hospitals (3)				
Total Arkansas licensed hospitals				102

Source: American Hospital Association, AHA Statistics 2015

*Cardiac, Pediatric, Surgical, Women's, VA (2)

¹CHRISTUS St. Michael Health System (Texarkana), Regional One Health (Memphis)

²CARTI, 19th Medical Group (LRAFB), Arkansas Hospice

Arkansas Hospitals:

Numbers Tell the Story

102	Hospitals of all types are located in cities, towns and communities throughout Arkansas. That group is composed of 72 general acute care community hospitals (including 29 Critical Access Hospitals); 7 long term acute care hospitals; 9 psychiatric hospitals; 7 rehabilitation hospitals; 2 hospitals that provide specialized surgical procedures; 2 Veterans Affairs hospitals; as well as a pediatric hospital, a cardiac hospital and a women's hospital.																								
98	Hospitals and other healthcare organizations belong to the Arkansas Hospital Association. They include 93 Arkansas hospitals, 2 out-of-state, border city hospitals (Memphis and Texarkana), an outpatient cancer treatment facility, an inpatient hospice facility and a U.S. Air Force facility.																								
41	Arkansas counties are served by a single hospital. That includes 19 counties served by a single Critical Access Hospital.																								
43	Arkansas community hospitals have fewer than 100 beds, with 29 of them designated by the federal government as Critical Access Hospitals, having no more than 25 acute care beds.																								
22	<p>Of Arkansas's counties – almost 30% of all counties in the state – do not have a local hospital (however, 2 hospitals are located in Bowie County, Texas, which borders Miller County, Arkansas). Those counties without a hospital are:</p> <table><tr><td>Calhoun</td><td>Lafayette</td><td>Madison</td><td>Montgomery</td><td>Pike</td><td>Sharp</td></tr><tr><td>Crittenden</td><td>Lee</td><td>Marion</td><td>Nevada</td><td>Poinsett</td><td>Woodruff</td></tr><tr><td>Cleveland</td><td>Lincoln</td><td>Miller</td><td>Newton</td><td>Prairie</td><td></td></tr><tr><td>Grant</td><td>Lonoke</td><td>Monroe</td><td>Perry</td><td>Searcy</td><td></td></tr></table>	Calhoun	Lafayette	Madison	Montgomery	Pike	Sharp	Crittenden	Lee	Marion	Nevada	Poinsett	Woodruff	Cleveland	Lincoln	Miller	Newton	Prairie		Grant	Lonoke	Monroe	Perry	Searcy	
Calhoun	Lafayette	Madison	Montgomery	Pike	Sharp																				
Crittenden	Lee	Marion	Nevada	Poinsett	Woodruff																				
Cleveland	Lincoln	Miller	Newton	Prairie																					
Grant	Lonoke	Monroe	Perry	Searcy																					
5	Arkansas community hospitals have closed their doors since January 2004.																								
50%	Of AHA member hospitals are charitable, not-for-profit organizations, while 36% of the hospitals are owned and operated by private, for-profit companies, and 14% are public hospitals owned and operated by a city, county, state or federal government.																								
14,975	Arkansans sought inpatient or outpatient care from Arkansas's hospitals each day in 2013 for illnesses, injuries and other conditions requiring medical attention.																								
36,313	Newborns were delivered in Arkansas hospitals in 2013. The Arkansas Medicaid program covered almost 65% of them.																								
43,825	Arkansans are employed in full- and part-time capacities by hospitals across the state, which have a combined annual payroll of \$2.5 billion that helps to support about 7.7% of all non-farm jobs in the state through direct and indirect purchases of goods and services.																								
32,700	Other jobs in local communities across Arkansas are supported through hospital employees' personal purchases of groceries, clothing, cars, appliances, housing and many other goods and services.																								
\$385 Million	Was spent by Arkansas hospitals in 2013 providing uncompensated care for patients who could not afford to pay for the cost of their services.																								
\$10.3 Billion	Is the estimated overall annual economic impact in 2013 that Arkansas hospitals provided for the state, based on direct spending on goods and services, their impact on other businesses throughout the economy, jobs, and employees' spending.																								

AHA Member Organizations

CITY	HOSPITAL	CONTROL	TYPE OF HOSPITAL	MEDICARE PMT. STATUS	LICENSED BEDS	ADDITIONAL DPUS/SERVICES OFFERED
Arkadelphia	Baptist Health Medical Center - Arkadelphia	PNP	Medical-Surgical	CAH	25	SB/HH
Ashdown	Little River Memorial Hospital	County	Medical-Surgical	CAH	25	SB/HH/IMF
Barling	Valley Behavioral Health System	Corporate	Psychiatric	IP Psych	75	
Batesville	White River Medical Center	PNP	Medical-Surgical	RRC/SCH	235	SNF/Psych/Rehab
Benton	Rivendell Behavioral Health Services	Corporate	Psychiatric	IP Psych	77	
Benton	Saline Memorial Hospital	PNP	Medical-Surgical	Urban	167	Psych/Rehab/HH
Bentonville	Northwest Medical Center - Bentonville	Corporate	Medical-Surgical	Urban	177	HH
Berryville	Mercy Hospital Berryville	PNP	Medical-Surgical	CAH	25	HH/SB
Blytheville	Great River Medical Center	County	Medical-Surgical	Rural	168	
Booneville	Mercy Hospital Booneville	PNP	Medical-Surgical	CAH	25	SB/HH
Calico Rock	Community Medical Center of Izard County	PNP	Medical-Surgical	CAH	25	SB/HH
Camden	Ouachita County Medical Center	PNP	Medical-Surgical	Rural/SCH	98	SB/SNF/Psych/Rehab/HH
Clarksville	Johnson Regional Medical Center	PNP	Medical-Surgical	Rural/MDH	80	SB/SNF/Psych/Rehab/HH
Clinton	Ozark Health Medical Center	PNP	Medical-Surgical	CAH	25	SB/HH/IMF
Conway	Conway Regional Medical Center	PNP	Medical-Surgical	Urban	154	Psych/Rehab/HH
Conway	Conway Regional Rehabilitation Hospital	PNP	Rehabilitation	IRF	26	
Crossett	Ashley County Medical Center	PNP	Medical-Surgical	CAH	33	SB/Psych/HH
Danville	Chambers Memorial Hospital	PNP	Medical-Surgical	Rural	41	SB/HH
Dardanelle	River Valley Medical Center	Corporate	Medical-Surgical	CAH	35	SB/Psych/HH
DeWitt	DeWitt Hospital	PNP	Medical-Surgical	CAH	25	SB/HH/IMF
Dumas	Delta Memorial Hospital	PNP	Medical-Surgical	CAH	25	HH/SB
El Dorado	Medical Center of South Arkansas	Corporate	Medical-Surgical	RRC/SCH	166	Rehab
Eureka Springs	Eureka Springs Hospital	Corporate	Medical-Surgical	CAH	15	SB/HH
Fayetteville	HEALTHSOUTH Rehab. Hospital of Fayetteville	Corporate	Rehabilitation	IRF	60	
Fayetteville	Physicians' Specialty Hospital	Corporate	Medical-Surgical	Urban	21	
Fayetteville	Springwoods Behavioral Health	Corporate	Psychiatric	IP Psych	80	
Fayetteville	Washington Regional Medical Center	PNP	Medical-Surgical	Urban	366	HH
Fayetteville	Veterans Healthcare System of the Ozarks	Federal	Veterans Admin.		73	Psych
Fayetteville	Vantage Point of NWA	Corporate	Psychiatric	IP Psych	114	
Fordyce	Dallas County Medical Center	County	Medical-Surgical	CAH	25	SB/HH
Forrest City	Forrest City Medical Center	Corporate	Medical-Surgical	Rural/SCH	118	Psych/HH
Fort Smith	CHRISTUS Dubuis Hospital of Fort Smith	PNP	Long Term Care	LTCH	25	
Fort Smith	Sparks Regional Medical Center	Corporate	Medical-Surgical	Urban	492	HH
Fort Smith	Mercy Hospital Fort Smith	PNP	Medical-Surgical	Urban	336	SNF/Rehab/HH
Gravette	Ozarks Community Hospital	Corporate	Medical-Surgical	CAH	25	
Harrison	North Arkansas Regional Medical Center	PNP	Medical-Surgical	RRC/SCH	174	HH/Psych/DPU
Heber Springs	Baptist Health Medical Center - Heber Springs	PNP	Medical-Surgical	CAH	25	SB/HH
Helena	Helena Regional Medical Center	Corporate	Medical-Surgical	Rural	155	SB/Rehab/HH
Hot Springs	CHRISTUS Dubuis Hospital of Hot Springs	PNP	Long Term Care	LTCH	27	
Hot Springs	Levi Hospital	PNP	Medical-Surgical	Urban	50	Psych/Rehab
Hot Springs	National Park Medical Center	Corporate	Medical-Surgical	RRC	166	Rehab
Hot Springs	CHI St. Vincent Hot Springs	PNP	Medical-Surgical	Urban	282	Psych/Rehab/HH
Jacksonville	North Metro Medical Center	Corporate	Medical-Surgical	Urban	73	Psych/Rehab/HH
Johnson	Willow Creek Women's Hospital	Corporate	Med-Surg (OB)	Urban	64	
Jonesboro	NEA Baptist Memorial Hospital	PNP	Medical-Surgical	RRC	181	

CITY	HOSPITAL	CONTROL	TYPE OF HOSPITAL	MEDICARE PMT. STATUS	LICENSED BEDS	ADDITIONAL DPU/SERVICES OFFERED
Jonesboro	St. Bernards Medical Center	PNP	Medical-Surgical	RRC	438	Psych/HH
Lake Village	Chicot Memorial Medical Center	PNP	Medical-Surgical	CAH	25	SB/HH
Little Rock	Arkansas Children's Hospital	PNP	Med-Surg (Ped)	Children's	280	Rehab
Little Rock	Arkansas Heart Hospital	Corporate	Med-Surg (Cardiac)	Urban	112	
Little Rock	Arkansas State Hospital	State	Psychiatric	IP Psych	321	
Little Rock	Baptist Health Extended Care Hospital	PNP	Long Term Care	LTCH	55	
Little Rock	Baptist Health Medical Center - Little Rock	PNP	Medical-Surgical	Urban	843	SNF/Psych/HH
Little Rock	Baptist Health Rehabilitation Institute	PNP	Rehabilitation	IRF	120	
Little Rock	CARTI	PNP	OP Cancer Center		0	
Little Rock	Central Arkansas Veterans Healthcare System	Federal	Veterans Affairs		551	Psych/Rehab
Little Rock	Pinnacle Pointe Hospital	Corporate	Psychiatric	IP Psych	124	Outpt. Psych
Little Rock	CHI St. Vincent Infirmary Medical Center	PNP	Medical-Surgical	Urban	615	Psych/HH
Little Rock	UAMS Medical Center	State	Medical-Surgical	Urban	430	
Magnolia	Magnolia Regional Medical Center	City	Medical-Surgical	Rural/SCH	49	SB/HH
Malvern	Baptist Health Medical Center - Hot Spring Cty	PNP	Medical-Surgical	Rural/MDH	72	Psych/HH
Maumelle	Methodist Behavioral Hospital	PNP	Psychiatric	IP Psych	60	
McGehee	McGehee Hospital	PNP	Medical-Surgical	CAH	25	SB/HH
Memphis, TN	Regional Medical Center at Memphis	PNP	Medical-Surgical	Urban (TN)	631	
Mena	Mena Regional Health System	City	Medical-Surgical	Rural/SCH	65	SB/Psych/Rehab
Monticello	Drew Memorial Hospital	County	Medical-Surgical	Rural/SCH	49	SB/HH
Morrilton	CHI St. Vincent Morrilton	PNP	Medical-Surgical	CAH	25	SB/HH
Mountain Home	Baxter Regional Medical Center	PNP	Medical-Surgical	RRC/SCH	268	Psych/Rehab/HH
Mountain View	Stone County Medical Center	PNP	Medical-Surgical	CAH	25	SB
Nashville	Howard Memorial Hospital	PNP	Medical-Surgical	CAH	20	SB/HH
Newport	Unity Health - Harris Medical Center	PNP	Medical-Surgical	Rural	133	SB/Psych
North Little Rock	Arkansas Hospice	PNP	Inpatient Hospice		40	
North Little Rock	Baptist Health Medical Center - NLR	PNP	Medical-Surgical	Urban	225	Rehab/HH
North Little Rock	The BridgeWay	Corporate	Psychiatric	IP Psych	103	
Osceola	SMC Regional Medical Center	County	Medical-Surgical	CAH	25	SB/Psych
Ozark	Mercy Hospital Ozark	PNP	Medical-Surgical	CAH	25	SB
Paragould	Arkansas Methodist Medical Center	PNP	Medical-Surgical	RRC	129	SB/Rehab/HH
Paris	Mercy Hospital Paris	PNP	Medical-Surgical	CAH	16	SB
Piggott	Piggott Community Hospital	City	Medical-Surgical	CAH	25	SB/HH
Pine Bluff	Jefferson Regional Medical Center	PNP	Medical-Surgical	Urban/SCH	471	SNF/Psych/Rehab/HH
Pocahontas	Five Rivers Medical Center	PNP	Medical-Surgical	Rural/SCH	50	Psych/HH
Rogers	Mercy Hospital Northwest Arkansas	PNP	Medical-Surgical	Urban	208	Psych/HH
Russellville	Saint Mary's Regional Medical Center	Corporate	Medical-Surgical	RRC	170	Psych/Rehab
Salem	Fulton County Hospital	County	Medical-Surgical	CAH	25	SB
Searcy	Advanced Care Hospital of White County	PNP	Long Term Care	LTCH	27	
Searcy	Unity Health - White County Medical Center	PNP	Medical-Surgical	RRC/SCH	438	Psych/Rehab/HH
Sherwood	CHI St. Vincent North	PNP	Medical-Surgical	Urban	69	
Sherwood	St. Vincent Rehabilitation Hospital	Corporate	Rehabilitation	IRF	60	
Siloam Springs	Siloam Springs Regional Hospital	Corporate	Medical-Surgical	Urban	73	SB
Springdale	Northwest Medical Center - Springdale	Corporate	Medical-Surgical	Urban	414	Psych/Rehab/HH
Stuttgart	Baptist Health Medical Center - Stuttgart	PNP	Medical-Surgical	Rural/MDH	49	SB
Texarkana	Riverview Behavioral Health	Corporate	Psychiatric	IP Psych	62	
Texarkana, TX	CHRISTUS St. Michael Health System	PNP	Medical-Surgical	Urban (TX)	312	
Van Buren	Sparks Medical Center - Van Buren	Corporate	Medical-Surgical	Urban	103	
Waldron	Mercy Hospital Waldron	PNP	Medical-Surgical	CAH	24	SB
Walnut Ridge	Lawrence Memorial Hospital	County	Medical-Surgical	CAH	25	SB/IMF+G38
Warren	Bradley County Medical Center	PNP	Medical-Surgical	CAH	33	SB/Psych/HH
Wynne	CrossRidge Community Hospital	PNP	Medical-Surgical	CAH	25	SB/HH

PNP=Private Non-Profit; CAH=Critical Access Hospital; RRC=Rural Referral Center; SCH=Sole Community Hospital
MDH=Medicare Dependent Hospital; SB=Swing Beds; DPU=Distinct Part Unit; HH=Home Health

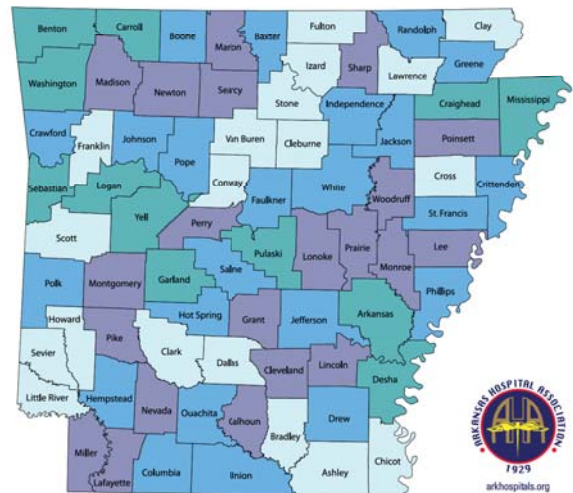
Designated Trauma Centers

HOSPITAL NAME	CITY/STATE	DESIGNATION DATE	HOSPITAL NAME	CITY/STATE	DESIGNATION DATE
LEVEL I (5)					
Arkansas Children's Hospital	Little Rock, AR	September 21, 2014	Baptist Health Medical Center – Heber Springs	Heber Springs, AR	December 13, 2011
Le Bonheur Children's Hospital	Memphis, TN	June 11, 2014	Baptist Health Medical Center – Hot Spring County	Malvern, AR	November 2, 2011
Mercy Hospital Springfield	Springfield, MO	January 28, 2011	Baptist Health Medical Center – Stuttgart	Stuttgart, AR	December 14, 2012
Regional Medical Center	Memphis, TN	September 28, 2010	NEA Baptist Memorial Hospital	Jonesboro, AR	May 25, 2011
University of Arkansas for Medical Sciences (UAMS)	Little Rock, AR	September 22, 2014	Chambers Memorial Hospital	Danville, AR	May 20, 2011
LEVEL II (4)			CHI St. Vincent Morrilton	Morrilton, AR	September 21, 2011
Baptist Health Medical Center	Little Rock, AR	December 20, 2010	CHI St. Vincent North Little Rock	North Little Rock, AR	September 14, 2011
CHI St. Vincent Hot Springs	Hot Springs, AR	October 10, 2011	Community Medical Center of Izard County	Calico Rock, AR	January 10, 2012
CHI St. Vincent Infirmary	Little Rock, AR	May 3, 2011	CrossRidge Community Hospital	Wynne, AR	September 24, 2012
Washington Regional Medical Center	Fayetteville, AR	March 27, 2012	Dallas County Medical Center	Fordyce, AR	March 1, 2012
LEVEL III (19)			DeWitt Hospital	DeWitt, AR	March 13, 2013
Baptist Health Medical Center – NLR	North Little Rock, AR	May 12, 2011	Eureka Springs Hospital	Eureka Springs, AR	March 28, 2012
Baxter Regional Medical Center	Mountain Home, AR	December 5, 2011	Five Rivers Medical Center	Pocahontas, AR	May 25, 2011
Chicot Memorial Medical Center	Lake Village, AR	March 2, 2012	Forrest City Medical Center	Forrest City, AR	January 20, 2012
CHRISTUS Saint Michael Health System	Texarkana, TX	March 1, 2011	Fulton County Hospital	Salem, AR	May 25, 2011
Conway Regional Medical Center	Conway, AR	September 21, 2011	Great River Medical Center	Blytheville, AR	January 8, 2013
Jefferson Regional Medical Center	Pine Bluff, AR	August 20, 2014	Helena Regional Medical Center	Helena, AR	March 5, 2013
Johnson Regional Medical Center	Clarksville, AR	January 9, 2012	Howard Memorial Hospital	Nashville, AR	May 25, 2011
Medical Center of South Arkansas	El Dorado, AR	March 8, 2013	Lawrence Memorial Hospital	Walnut Ridge, AR	December 16, 2011
Mercy Hospital Fort Smith	Fort Smith, AR	March 6, 2012	Little River Memorial Hospital	Ashdown, AR	May 25, 2011
Mercy Hospital Northwest Arkansas	Rogers, AR	February 22, 2012	Magnolia Regional Medical Center	Magnolia, AR	December 14, 2011
North Arkansas Regional Medical Center	Harrison, AR	March 1, 2013	McGehee Hospital	McGehee, AR	October 25, 2012
Northwest Medical Center – Bentonville	Bentonville, AR	February 24, 2012	Mena Regional Health System	Mena, AR	January 27, 2012
Northwest Medical Center – Springdale	Springdale, AR	July 10, 2013	Mercy Hospital Berryville	Berryville, AR	October 12, 2011
Saint Mary's Regional Medical Center	Russellville, AR	August 3, 2011	Mercy Hospital Booneville	Booneville, AR	November 27, 2012
Saline Memorial Hospital	Benton, AR	January 11, 2012	Mercy Hospital Ozark	Ozark, AR	January 5, 2012
St. Bernards Medical Center	Jonesboro, AR	August 15, 2012	Mercy Hospital Paris	Paris, AR	May 25, 2011
Unity Health – White County Medical Center	Searcy, AR	October 24, 2011	Mercy Hospital Waldron	Waldron, AR	March 8, 2012
Wadley Regional Medical Center	Texarkana, TX	January 6, 2012	North Metro Medical Center	Jacksonville, AR	January 22, 2013
White River Medical Center	Batesville, AR	January 24, 2012	Ouachita County Medical Center	Camden, AR	November 16, 2011
LEVEL IV (41)			Ozark Health Medical Center	Clinton, AR	June 24, 2011
Arkansas Methodist Medical Center	Paragould, AR	May 30, 2012	Piggott Community Hospital	Piggott, AR	November 10, 2011
Ashley County Medical Center	Crossett, AR	February 22, 2013	River Valley Medical Center	Dardanelle, AR	March 14, 2012
Baptist Health Medical Center – Arkadelphia	Arkadelphia, AR	May 25, 2011	Siloam Springs Regional Hospital	Siloam Springs, AR	March 25, 2013
			South Mississippi County Regional Medical Center	Osceola, AR	January 7, 2013
			Stone County Medical Center	Mountain View, AR	August 4, 2011
			Sparks Medical Center – Van Buren	Van Buren, AR	March 28, 2012
			Unity Health – Harris Hospital	Newport, AR	March 28, 2013

Source: Arkansas Department of Health (Last updated January 30, 2015)

Distribution of Arkansas Community Hospitals by County

	No Hospital (22)	Single Critical Access Hospital (19)	Single Non-CAH Hospital (22)	Multiple Hospitals (12)		No Hospital (22)	Single Critical Access Hospital (19)	Single Non-CAH Hospital (22)	Multiple Hospitals (12)
Arkansas				•	Newton	•			
Ashley		•			Ouachita			•	
Baxter			•		Perry	•			
Benton				•	Phillips			•	
Boone			•		Pike	•			
Bradley		•			Poinsett	•			
Calhoun	•				Polk			•	
Carroll				•	Pope			•	
Chicot		•			Prairie	•			
Clark		•			Pulaski				•
Clay		•			Randolph			•	
Cleburne		•			Saline			•	
Cleveland	•				Scott		•		
Columbia			•		Searcy	•			
Conway		•			Sebastian				•
Craighead				•	Sevier		•		
Crawford			•		Sharp	•			
Crittenden	•				St. Francis			•	
Cross		•			Stone		•		
Dallas		•			Union			•	
Desha				•	Van Buren		•		
Drew			•		Washington				•
Faulkner			•		White			•	
Franklin		•			Woodruff	•			
Fulton		•			Yell				•
Garland				•					
Grant	•								
Greene			•						
Hempstead			•						
Hot Spring			•						
Howard		•							
Independence			•						
Izard		•							
Jackson			•						
Jefferson			•						
Johnson			•						
Lafayette	•								
Lawrence		•							
Lee	•								
Lincoln	•								
Little River		•							
Logan				•					
Lonoke	•								
Madison	•								
Marion	•								
Miller	•								
Mississippi				•					
Monroe	•								
Montgomery	•								
Nevada	•								



ARKANSAS COUNTIES WITH NO HOSPITAL
 ARKANSAS COUNTIES WITH SINGLE NON-CAH HOSPITAL
 ARKANSAS COUNTIES WITH A SINGLE CRITICAL ACCESS HOSPITAL
 ARKANSAS COUNTIES WITH MULTIPLE HOSPITALS

Arkansas Investor-Owned, Operated or Managed Hospitals, 2015

	CORPORATE OWNER/MANAGER										
	Acadia Healthcare	Allegiance Health Management	ARK-MED, LLC	Arkansas Surgical Hospital, LLC	Capella Healthcare	Community Health Systems, Inc.	HealthSouth Corporation	JCE Healthcare Group	OCH Health System	Physicians' Specialty Hospital, LLC	Regency Hospital Company
Arkansas Heart Hospital, Little Rock			•								
Arkansas Surgical Hospital, North Little Rock [#]				•							
Cornerstone Hospital of Little Rock		•									
DeQueen Regional Medical Center, Inc. [#]								•			
Eureka Springs Hospital, Eureka Springs		•									
Forrest City Medical Center, Forrest City						•					
HealthSouth Rehab. Hospital of Fayetteville [*]							•				
HealthSouth Rehab. Hospital of Fort Smith [#]							•				
HealthSouth Rehab. Hospital of Jonesboro [#]							•				
Helena Regional Medical Center, Helena						•					
Medical Center of South Arkansas, El Dorado						•					
National Park Medical Center, Hot Springs					•						
North Metro Medical Center, Jacksonville		•									
Northwest Medical Center – Bentonville						•					
Northwest Medical Center – Springdale						•					
Ozarks Community Hospital, Gravette									•		
Physicians' Specialty Hospital, Fayetteville										•	
Pinnacle Point Hospital, Little Rock, Benton											•
Regency Hospital, Springdale											•
Rivendell Behavioral Health Services, Benton											•
River Valley Medical Center, Dardanelle		•									
Riverview Behavioral Health, Texarkana	•										
Saint Mary's Regional Medical Center, Russellville					•						
Select Specialty Hospital – Fort Smith [#]											•
Siloam Springs Regional Hospital						•					
Sparks Health System, Fort Smith						•					
Sparks Medical Center – Van Buren						•					
Springwoods Behavioral Health, Fayetteville											•
The BridgeWay, North Little Rock											•
Valley Behavioral Health System, Barling	•										
Vantage Point of NWA, Fayetteville	•										
Willow Creek Women's Hospital, Johnson						•					

[#]Not an AHA-member hospital ^{*}Partnership with Washington Regional Medical System

Members and Affiliates of Non-Profit, Multi-Hospital Systems, 2015

	NOT-FOR-PROFIT SYSTEM								
	Baptist Health	Baptist Memorial Healthcare Corp.	Catholic Health Initiatives	Conway Regional Health System	CHRISTUS Dubuis Health System	Olivetan Benedictine Sisters	Sisters of Mercy Health System	Wadley Health System	Unity Health
Advanced Care Hospital of White County, Searcy									•
Baptist Health Extended Care Hospital, Little Rock	•								
Baptist Health Medical Center – Arkadelphia	•								
Baptist Health Medical Center – Heber Springs	•								
Baptist Health Medical Center – Hot Spring County	•								
Baptist Health Medical Center – Little Rock	•								
Baptist Health Medical Center – North Little Rock	•								
Baptist Health Medical Center – Stuttgart	•								
Baptist Health Rehabilitation Institute, Little Rock	•								
CHI St. Vincent Hot Springs			•						
CHI St. Vincent Infirmary Medical Center, Little Rock			•						
CHI St. Vincent Morrilton			•						
CHI St. Vincent North, Sherwood			•						
CHRISTUS Dubuis Hospital of Fort Smith*					•				
CHRISTUS Dubuis Hospital of Hot Springs					•				
Conway Regional Medical Center				•					
Conway Regional Rehabilitation Hospital				•					
CrossRidge Community Hospital, Wynne						•			
Lawrence Memorial Hospital, Walnut Ridge						•			
Mercy Hospital Berryville							•		
Mercy Hospital Booneville							•		
Mercy Hospital Fort Smith							•		
Mercy Hospital Northwest Arkansas							•		
Mercy Hospital Ozark							•		
Mercy Hospital Paris							•		
Mercy Hospital Waldron							•		
NEA Baptist Memorial Hospital, Jonesboro		•							
St. Bernards Medical Center, Jonesboro						•			
St. Vincent Rehabilitation Hospital, Sherwood*			•						
Stone County Medical Center, Mountain View									•
Unity Health – Harris Medical Center, Newport									•
Unity Health – White County Medical Center, Searcy									•
Wadley Regional Medical Center, Hope#								•	
White River Medical Center, Batesville									•

*Not an AHA-member hospital *A joint venture between CHI St. Vincent and HealthSouth

Arkansas Community Hospital

Financial And Utilization Indicators, 2007-2013

% CHANGE
2007
-2013

INDICATOR	2007	2008	2009	2010	2011	2012	2013	% CHANGE 2007 -2013
BEDS AVAILABLE	9,502	9,686	9,565	9,451	9,425	9,417	9,452	-0.89%
ADMISSIONS	366,452	376,158	380,478	370,401	363,516	352,752	352,362	-3.74%
PATIENT DAYS	1,908,909	1,989,969	1,957,556	1,908,843	1,882,912	1,845,443	1,817,099	-3.32%
AVG. LENGTH OF STAY	5.21	5.29	5.14	5.15	5.18	5.23	5.16	0.43%
NON-EMERGENCY OP VISITS	3,942,397	3,671,422	3,692,949	3,645,562	3,419,087	3,743,252	3,674,902	-5.05%
OUTPATIENT VISITS	5,236,516	4,972,752	5,047,981	5,022,211	4,810,624	5,125,435	5,113,519	-2.12%
NON-EMERGENCY AS % OF TOTAL OP VISITS	75.3%	73.8%	73.2%	72.6%	71.1%	73.0%	71.9%	-2.99%
ADJUSTED PATIENT DAYS	3,153,839	3,332,945	3,385,902	3,376,921	3,414,948	3,448,184	3,448,184	9.33%
OCCUPANCY RATE	55.0%	56.3%	56.1%	55.3%	54.7%	53.7%	52.7%	-2.45%
INPATIENT SURGERIES	116,019	102,681	101,681	104,912	102,964	101,156	95,834	-12.81%
OUTPATIENT SURGERIES	147,222	136,565	143,094	155,784	160,223	174,095	174,981	18.25%
TOTAL SURGERIES	263,241	239,246	244,775	260,696	263,187	275,251	270,815	4.56%
OUTPATIENT AS % OF TOTAL SURGERIES	55.93%	57.08%	58.46%	59.76%	60.88%	63.25%	64.61%	13.09%
TOTAL FTE EMPLOYEES	42,540	43,727	43,933	44,300	44,681	44,912	42,795	5.58%
FTEs PER ADJUSTED OCCUPIED BED	4.92	4.79	4.74	4.79	4.78	4.75	4.53	-3.44%
GROSS REVENUE, INPATIENT	\$7,750,748,662	\$8,250,771,568	\$8,800,185,973	\$9,211,448,957	\$9,587,181,461	\$9,975,710,168	\$10,391,798,234	28.71%
GROSS REVENUE, OUTPATIENT	\$5,054,791,861	\$5,568,220,057	\$6,421,124,915	\$7,084,460,315	\$7,800,635,792	\$8,663,764,850	\$9,513,953,822	71.40%
GROSS PATIENT REVENUE	\$12,805,540,523	\$13,818,991,625	\$15,221,310,888	\$16,295,909,272	\$17,387,817,253	\$18,639,475,018	\$19,905,752,056	45.56%
BAD DEBTS	\$628,063,918	\$694,032,836	\$763,238,417	\$836,094,643	\$907,511,670	\$944,515,460	\$991,141,593	50.39%
CHARITY	\$326,126,835	\$359,231,835	\$376,548,005	\$430,034,656	\$487,626,273	\$517,122,215	\$586,854,937	58.56%
TOTAL DEDUCTIONS	\$8,220,632,392	\$9,011,385,599	\$10,164,398,525	\$11,007,346,255	\$12,106,848,283	\$12,820,230,814	\$14,135,092,803	55.95%
MEDICARE, MEDICAID & OTHER PAYER WRITEOFFS	\$7,266,441,639	\$7,958,120,928	\$9,024,612,103	\$9,741,216,956	\$10,711,710,340	\$11,358,593,139	\$12,557,096,273	56.32%
NET PATIENT REVENUE	\$4,584,908,131	\$4,807,606,026	\$5,056,912,363	\$5,288,563,017	\$5,280,968,970	\$5,819,244,204	\$5,770,659,253	26.92%
OTHER OPERATING REVENUE	\$162,135,731	\$169,341,834	\$193,955,665	\$221,189,649	\$220,871,438	\$256,162,838	\$269,134,329	57.99%
NON-OPERATING REVENUE	\$56,666,788	\$31,674,701	\$73,678,302	\$69,605,801	\$52,395,249	\$85,908,563	\$87,213,991	51.60%
TOTAL NET REVENUE	\$4,803,710,650	\$5,008,622,561	\$5,324,546,330	\$5,579,358,467	\$5,554,235,657	\$6,161,315,605	\$6,127,007,573	28.26%
PAYROLL EXPENSE	\$1,825,435,512	\$1,956,438,729	\$2,051,043,227	\$2,086,427,649	\$2,207,878,125	\$2,457,349,493	\$2,526,671,404	34.62%
TOTAL EXPENSE	\$4,585,732,810	\$4,921,858,438	\$5,161,176,256	\$5,246,234,974	\$5,236,539,234	\$5,759,240,612	\$5,917,263,241	25.59%
PATIENT REVENUE MARGIN	-0.02%	-2.38%	-2.06%	0.80%	0.84%	1.03%	-2.54%	
TOTAL MARGIN	4.54%	1.73%	3.07%	5.97%	5.72%	6.53%	3.42%	
CHARGE PER ADJUSTED INPATIENT DAY	\$4,060.30	\$4,146.18	\$4,495.50	\$4,825.67	\$5,091.68	\$5,405.59	\$5,772.82	33.13%
RECEIPTS PER ADJUSTED INPATIENT DAY	\$1,453.75	\$1,442.45	\$1,493.52	\$1,566.09	\$1,546.43	\$1,687.63	\$1,673.54	16.09%
EXPENSE PER ADJUSTED INPATIENT DAY	\$1,454.02	\$1,476.73	\$1,524.31	\$1,553.56	\$1,533.42	\$1,670.22	\$1,716.05	14.87%
PAYROLL PER ADJUSTED INPATIENT DAY	\$578.80	\$587.00	\$605.76	\$617.85	\$646.53	\$712.65	\$732.75	23.13%
PAYROLL AS % OF TOTAL EXPENSE	39.8%	39.8%	39.7%	39.8%	42.2%	42.7%	42.7%	7.19%
BAD DEBT AND CHARITY AS % OF TOTAL CHARGE	7.5%	7.6%	7.5%	7.8%	8.0%	7.8%	7.9%	5.24%
TOTAL DEDUCTIONS AS % OF TOTAL CHARGE	64.2%	65.2%	66.8%	67.5%	69.6%	68.8%	71.0%	7.14%
OUTPT. REVENUE AS % OF TOTAL PATIENT REVENUE	39.5%	40.3%	42.2%	43.5%	44.9%	46.5%	47.8%	17.75%
ADMISSIONS PER BED	38.6	38.8	39.8	39.2	38.6	37.5	37.3	-2.87%
PATIENT DAYS PER 1,000 POPULATION	679.1	697.0	677.6	656.0	640.9	625.8	614.1	-7.85%
ADMISSIONS PER 1,000 POPULATION	130.4	131.8	131.7	127.3	123.7	119.6	119.1	-8.24%
POPULATION (000's)	2,811	2,855	2,889	2,910	2,938	2,949	2,959	4.91%

Source: American Hospital Association, Hospital Statistics, 2015

Arkansas Publicly Owned/ Operated Hospitals

HOSPITAL	GOVERNMENT ENTITY	HOSPITAL	GOVERNMENT ENTITY
Magnolia Regional Medical Center	City of Magnolia	Little River Memorial Hospital	Little River County
Mena Regional Health System	City of Mena	SMC Regional Medical Center	Mississippi County
Piggott Community Hospital	City of Piggott	Arkansas State Hospital	State of Arkansas
Dallas County Medical Center	Dallas County	UAMS Medical Center	State of Arkansas
Drew Memorial Hospital	Drew County	Central Arkansas Veterans Healthcare System	United States
Fulton County Hospital	Fulton County	Veterans Healthcare System of the Ozarks	United States
Great River Medical Center	Mississippi County		
Lawrence Memorial Hospital	Lawrence County		

Arkansas Hospitals Receiving Local Tax Support, 2015

	TAX	RATE	MILLAGE	RATE	YEAR APPROVED	ANNUAL AMOUNT ESTIMATE
Ashley County Medical Center	Yes	0.25%			2009	\$600,000
Baptist Health Medical Center – Hot Spring County	Yes	0.5%			2009	\$1,200,000
Baptist Health Medical Center – Stuttgart	Yes	1.00%			2014	\$2,200,000
Bradley County Medical Center	Yes	1.00%	Yes	.4 mill	2009	\$1,200,000
Chicot Memorial Hospital**	Yes	1.00%	Yes	.5 mill	2003	\$1,100,000
CrossRidge Community Hospital	Yes	1.00%			2000	\$2,100,000
Dallas County Medical Center	Yes	1.00%			2005	\$840,000
Delta Memorial Hospital*	Yes	2.00%			2004	\$360,000
DeWitt Hospital	Yes	1.50%			2003	\$850,000
Five Rivers Medical Center	Yes	1.00%			2007	\$700,000
Fulton County Hospital	Yes	0.50%			2007	\$288,000
Johnson Regional Medical Center	No		Yes	.3 mill	1977	\$65,000
Lawrence Memorial Hospital	Yes	1.00%			2014	\$1,560,000
Magnolia Hospital (A)	Yes	1.125%			2007	\$2,600,000
Magnolia Hospital (B)		0.25%			2004	\$540,000
Mercy Hospital Booneville	Yes	1.00%			2003	\$360,000
Mercy Hospital Ozark	Yes	1.00%			2001	\$350,000
McGehee Hospital	Yes	1.00%			1999	\$600,000
Mississippi County Hospital System	Yes	0.50%	Yes	1 mill	2015/ 1952	\$2,732,000
Ouachita County Medical Center	Yes				2015	
Piggott Community Hospital	Yes	1.00%			2010	\$360,000
CHI St. Vincent Morrilton	Yes	0.25%	Yes	.25 mill	2008	\$1,000,000

*A 2% sales tax was approved in 2004/2005 to build the hospital building. Due to refinancing, a portion of that 2% now goes to support other city buildings. Another refinancing in 2013 allowed some savings to be allocated to maintenance and equipment for the hospital for a 5-year period. That is expected to generate about \$360,000 annually.

**Annually receives approximately \$1.1 million on a bond issue that was used to build the new building, plus \$1.1 million received from a sales and use tax, plus \$264,000 from a 1/2 millage property tax.

Source: Self-reported information provided to the Arkansas Hospital Association

Comparative Financial Indicators

RANK	AVERAGE CHARGE PER HOSPITAL STAY	AVERAGE OPERATING COST PER HOSPITAL STAY	AVERAGE PAYMENT PER HOSPITAL STAY	MARGIN ON PATIENT CARE SERVICES
1	California 62,996	District of Columbia 18,503	District of Columbia 18,253	Utah 12.68%
2	New Jersey 59,567	California 16,606	Alaska 17,681	Alaska 12.15%
3	Colorado 56,807	New York 16,050	California 16,601	Nebraska 7.42%
4	Nevada 54,180	Washington 15,540	Colorado 16,004	South Carolina 6.40%
5	District of Columbia 53,466	Alaska 15,533	Washington 15,289	New Mexico 6.20%
6	South Carolina 52,837	Colorado 15,075	Minnesota 15,103	Colorado 5.80%
7	Pennsylvania 51,345	Minnesota 14,965	New Hampshire 14,742	Virginia 5.32%
8	Alaska 49,585	Massachusetts 14,665	New York 14,730	Wisconsin 4.85%
9	Texas 48,081	Oregon 14,298	Delaware 14,479	New Hampshire 4.66%
10	Florida 47,158	New Hampshire 14,054	South Carolina 14,457	Alabama 4.18%
11	Washington 45,578	Hawaii 14,044	Utah 14,140	Tennessee 4.06%
12	Arizona 43,875	Delaware 13,941	Oregon 13,919	Idaho 4.04%
13	WSC Region* 42,940	Rhode Island 13,540	Idaho 13,802	Indiana 4.04%
14	U.S.** 42,226	South Carolina 13,532	Hawaii 13,653	Nevada 3.75%
15	Connecticut 40,656	Maine 13,471	South Dakota 13,372	Delaware 3.71%
16	New York 40,214	Connecticut 13,462	Connecticut 13,302	Florida 3.60%
17	Ohio 40,104	South Dakota 13,332	Vermont 13,225	Wyoming 3.13%
18	New Hampshire 39,277	Idaho 13,244	Nebraska 13,220	North Carolina 2.03%
19	Illinois 38,895	North Dakota 13,097	Massachusetts 13,009	Oklahoma 1.96%
20	Tennessee 38,777	Vermont 13,061	Pennsylvania 12,983	Arizona 1.42%
21	Georgia 38,094	Pennsylvania 12,990	Indiana 12,900	Vermont 1.24%
22	Virginia 37,956	New Jersey 12,794	Maine 12,776	Kentucky 1.11%
23	Indiana 37,897	Ohio 12,744	North Dakota 12,768	Georgia 0.96%
24	Utah 37,864	U.S.** 12,739	Wisconsin 12,750	Minnesota 0.92%
25	Kansas 37,246	Montana 12,646	U.S.** 12,696	Kansas 0.81%
26	New Mexico 37,201	Indiana 12,379	Ohio 12,686	Mississippi 0.33%
27	Mississippi 36,539	Utah 12,347	Wyoming 12,624	South Dakota 0.30%
28	Hawaii 36,325	Nebraska 12,239	Montana 12,480	Texas 0.07%
29	Minnesota 36,053	Wyoming 12,229	New Jersey 12,392	California -0.03%
30	Missouri 35,805	Texas 12,134	Rhode Island 12,165	Pennsylvania -0.06%
31	Rhode Island 35,796	Wisconsin 12,132	Texas 12,142	WSC Region* -0.31%
32	Oklahoma 35,188	Maryland 12,061	Maryland 11,866	U.S.** -0.34%
33	Alabama 34,366	Missouri 12,004	New Mexico 11,860	Ohio -0.46%
34	Louisiana 34,047	Kansas 11,577	Virginia 11,771	Illinois -0.71%
35	North Carolina 33,711	Illinois 11,506	Kansas 11,672	Connecticut -1.21%
36	Nebraska 33,586	Michigan 11,500	Missouri 11,632	Montana -1.34%
37	South Dakota 33,481	WSC Region* 11,277	Illinois 11,424	District of Columbia -1.37%
38	Idaho 33,421	Virginia 11,145	Nevada 11,338	Maryland -1.64%
39	Massachusetts 33,224	New Mexico 11,125	Michigan 11,265	Washington -1.64%
40	Wisconsin 31,714	Georgia 11,052	North Carolina 11,260	West Virginia -1.92%
41	Delaware 31,494	North Carolina 11,031	WSC Region* 11,243	Michigan -2.08%
42	Kentucky 31,441	Arizona 11,017	Arizona 11,176	Arkansas -2.54%
43	Oregon 30,557	Nevada 10,913	Georgia 11,159	North Dakota -2.57%
44	Michigan 30,344	Iowa 10,708	Florida 10,531	Louisiana -2.73%
45	North Dakota 29,638	Florida 10,151	Tennessee 10,337	Oregon -2.73%
46	Vermont 29,629	Mississippi 9,947	Iowa 10,293	Hawaii -2.86%
47	Arkansas 29,492	West Virginia 9,945	Oklahoma 9,983	Missouri -3.20%
48	Maine 27,157	Tennessee 9,917	Mississippi 9,980	New Jersey -3.25%
49	Iowa 26,965	Louisiana 9,914	West Virginia 9,757	Iowa -4.03%
50	Montana 25,748	Oklahoma 9,787	Louisiana 9,651	Maine -5.44%
51	Wyoming 25,718	Kentucky 9,372	Kentucky 9,477	New York -8.96%
52	West Virginia 24,873	Arkansas 8,767	Arkansas 8,550	Rhode Island -11.30%
53	Maryland 16,965	Alabama 8,082	Alabama 8,435	Massachusetts -12.73%

*Average for the West South Central (WSC) Region, CMS Region VI, which includes Arkansas, Louisiana, New Mexico, Oklahoma and Texas

**Average for the entire United States (U.S.) Source: American Hospital Association, Hospital Statistics, 2015

for Community Hospitals

RANK	HOSPITAL BEDS		ADMISSIONS		INPATIENT DAYS		OUTPATIENT VISITS	
1	District of Columbia	5.6	District of Columbia	205.3	District of Columbia	1,465.4	Maine	5,387.2
2	South Dakota	4.9	West Virginia	143.1	South Dakota	1,106.2	Vermont	4,915.3
3	Mississippi	4.3	Alabama	132.7	North Dakota	911.1	District of Columbia	3,991.2
4	North Dakota	4.0	Kentucky	131.7	West Virginia	835.8	New Hampshire	3,814.8
5	West Virginia	3.8	North Dakota	131.0	Mississippi	835.5	West Virginia	3,720.2
6	Montana	3.7	Missouri	129.2	New York	810.8	Montana	3,707.9
7	Nebraska	3.6	Pennsylvania	128.2	Montana	808.1	Missouri	3,614.2
8	Kansas	3.5	Mississippi	127.1	Pennsylvania	716.1	Iowa	3,433.3
9	Louisiana	3.4	Tennessee	126.1	Nebraska	714.7	Massachusetts	3,301.7
10	Wyoming	3.3	Ohio	125.8	Alabama	697.1	Michigan	3,291.1
11	Arkansas	3.2	Florida	123.1	Tennessee	696.7	North Dakota	3,230.3
12	Kentucky	3.2	Louisiana	122.3	Kentucky	688.6	Ohio	3,220.2
13	Iowa	3.2	South Dakota	120.6	Missouri	671.8	Pennsylvania	2,977.3
14	Alabama	3.1	Arkansas	119.1	Florida	668.1	Idaho	2,964.1
15	Missouri	3.1	New York	118.7	Louisiana	664.4	Wisconsin	2,872.9
16	Tennessee	3.1	Massachusetts	117.6	Kansas	656.4	New York	2,865.5
17	Pennsylvania	3.1	Michigan	117.1	Iowa	647.8	Indiana	2,800.1
18	Oklahoma	3.0	Delaware	113.1	Wyoming	638.5	South Dakota	2,678.4
19	Ohio	2.9	New Jersey	113.0	Minnesota	626.5	Oregon	2,642.7
20	New York	2.9	Illinois	110.8	Massachusetts	624.7	Connecticut	2,579.3
21	Minnesota	2.7	Connecticut	108.8	Ohio	615.9	Illinois	2,546.9
22	Florida	2.7	Oklahoma	107.0	Arkansas	614.1	Nebraska	2,546.5
23	South Carolina	2.7	Nebraska	107.0	Georgia	604.0	Kansas	2,450.0
24	Indiana	2.6	Indiana	106.8	South Carolina	599.9	Kentucky	2,393.9
25	Maine	2.6	U.S.**	106.3	Michigan	597.4	Delaware	2,257.5
26	WSC Region*	2.6	Maryland	106.0	Connecticut	596.5	Wyoming	2,167.3
27	Michigan	2.5	Rhode Island	105.9	Maine	589.0	Minnesota	2,152.4
28	U.S.**	2.5	Iowa	105.7	North Carolina	581.9	New Mexico	2,150.6
29	Georgia	2.5	Maine	105.4	Delaware	581.6	U.S.**	2,144.5
30	Illinois	2.5	Minnesota	103.7	New Jersey	581.4	Utah	2,130.7
31	Massachusetts	2.5	North Carolina	102.7	U.S.**	576.9	Louisiana	2,089.6
32	New Jersey	2.4	WSC Region*	101.7	Oklahoma	576.8	Rhode Island	1,940.1
33	Texas	2.3	Kansas	100.1	Indiana	556.1	Virginia	1,914.5
34	North Carolina	2.3	Wisconsin	98.6	Rhode Island	543.1	Alaska	1,860.3
35	Wisconsin	2.2	Arizona	96.5	Hawaii	542.0	Tennessee	1,833.8
36	Delaware	2.2	Texas	95.4	Virginia	537.2	Washington	1,787.2
37	Virginia	2.2	Georgia	94.8	WSC Region*	535.4	New Jersey	1,752.3
38	Connecticut	2.2	Virginia	94.4	Maryland	533.8	Arkansas	1,728.1
39	Rhode Island	2.1	Montana	93.9	Illinois	533.0	Alabama	1,719.5
40	New Hampshire	2.1	Nevada	91.0	Alaska	512.1	Oklahoma	1,717.3
41	Alaska	2.1	New Hampshire	90.4	Texas	498.1	Colorado	1,666.7
42	Maryland	2.1	Washington	86.1	Nevada	496.4	Mississippi	1,656.8
43	Idaho	2.1	Oregon	85.8	Wisconsin	489.1	WSC Region*	1,624.1
44	Nevada	2.0	South Carolina	85.5	Vermont	484.1	Georgia	1,603.5
45	Arizona	2.0	California	84.9	New Hampshire	474.7	Maryland	1,589.1
46	Hawaii	2.0	New Mexico	79.8	Arizona	436.2	Hawaii	1,534.1
47	Colorado	2.0	Utah	79.1	California	430.0	North Carolina	1,520.1
48	Vermont	1.9	Hawaii	78.6	Colorado	407.7	Texas	1,517.6
49	California	1.8	Alaska	78.4	Washington	396.5	South Carolina	1,405.3
50	New Mexico	1.8	Idaho	78.3	Idaho	378.4	California	1,403.9
51	Utah	1.8	Colorado	77.3	Oregon	370.0	Arizona	1,318.8
52	Washington	1.7	Vermont	77.3	New Mexico	369.9	Florida	1,227.2
53	Oregon	1.7	Wyoming	76.5	Utah	337.8	Nevada	941.2

*Average for the West South Central (WSC) Region, CMS Region VI, which includes Arkansas, Louisiana, New Mexico, Oklahoma and Texas

**Average for the entire United States (U.S.) Source: American Hospital Association, Hospital Statistics, 2015

Basic Utilization and Financial Indicators, Arkansas Community Hospitals, 2013

Admissions	352,362	Payroll	\$2,526,671,404	Cost of Charity Care Provided	\$114,821,204
Inpatient Days	1,817,099	Billed Charges	\$19,905,752,056	Patient Service Margin	(-2.54%)
Outpatient Visits	5,113,519	Total Amount Collected	\$5,770,659,253	Total Operating Margin	3.42%
Births	36,313	Operating Costs	\$5,917,263,241		
Total Employees	48,373				

Source: American Hospital Association, AHA Statistics 2015

*Cardiac, Pediatric, Surgical, Women's, VA (2)

¹CHRISTUS St. Michael Health System (Texarkana), Regional One Health (Memphis)

²CARTI, 19th Medical Group (LRAFB), Arkansas Hospice

Top 30 DRGs

DIAGNOSIS-RELATED GROUP

	BILLINGS # DISCHARGES	TOTAL CHARGES	MEAN CHARGES PER DISCHARGE	MEAN STAY PER DISCHARGE	MEAN DAILY RATE
795 - Normal Newborn	23,438	\$76,640,132.76	\$3,269.91	1.74	\$1,879.26
885 - Psychoses	22,684	332,885,323.49	14,674.90	10.83	1,355.02
775 - Vaginal Delivery w/o Complicating Diagnoses	19,273	198,452,812.27	10,296.93	1.83	5,626.74
945 - Rehabilitation w CC/MCC	11,585	336,033,494.63	29,005.91	12.62	2,298.41
470 - Maj Joint Replacement Or Reattachment Of Lower Extremity w/o MCC	10,167	406,346,911.53	39,967.24	2.93	13,640.70
766 - Cesarean Section w/o w CC/MCC	8,602	131,281,382.96	15,261.73	2.48	6,153.92
871 - Septicemia w/o MV 96+ Hours w MCC	7,439	258,113,609.42	34,697.35	6.39	5,429.95
392 - Esophagitis, Gastroent & Misc Digest Disorders w/o MCC	7,318	108,365,854.84	14,808.12	3.14	4,715.96
794 - Neonate w Other Significant Problems	6,714	35,408,880.98	5,273.89	2.33	2,263.47
194 - Simple Pneumonia & Pleurisy w CC	5,262	99,583,264.40	18,924.98	4.29	4,411.42
690 - Kidney & Urinary Tract Infections w/o MCC	4,753	68,555,261.32	14,423.58	3.59	4,017.71
603 - Cellulitis w/o Mcc	4,684	69,489,356.13	14,835.48	3.88	3,823.58
247 - Perc Cardiovasc Proc W Drug-Eluting Stent w/o MCC	4,642	259,482,238.18	55,898.80	2.21	25,293.57
287 - Circulatory Disorders Except Ami, w Card Cath w/o MCC	4,468	123,192,102.21	27,572.09	2.43	11,346.54
765 - Cesarean Section w CC/MCC	4,133	79,820,174.35	19,312.89	3.4	5,680.26
641 - Misc Disorders Of Nutri, Metabolism, Fluids/Electrolytes w/o MCC	4,060	51,740,420.83	12,743.95	3.19	3,994.97
881 - Depressive Neuroses	3,995	45,833,059.65	11,472.61	7.82	1,467.09
195 - Simple Pneumonia & Pleurisy w/o CC/MCC	3,977	48,802,408.28	12,271.16	3.24	3,787.40
292 - Heart Failure & Shock w CC	3,924	69,472,314.99	17,704.46	4.15	4,266.13
190 - Chronic Obstructive Pulmonary Disease w MCC	3,566	76,120,187.57	21,346.10	4.65	4,590.56
193 - Simple Pneumonia & Pleurisy w MCC	3,238	94,359,048.50	29,141.15	5.83	4,998.48
683 - Renal Failure w CC	3,134	60,704,006.11	19,369.50	4.34	4,463.02
189 - Pulmonary Edema & Respiratory Failure	3,131	87,400,357.38	27,914.52	5.71	4,888.71
192 - Chronic Obstructive Pulmonary Disease w/o CC/MCC	3,130	41,343,913.25	13,208.92	3.19	4,140.73
291 - Heart Failure & Shock w MCC	3,107	88,291,384.98	28,416.92	5.93	4,792.06
378 - G.I. Hemorrhage w CC	2,955	62,276,292.03	21,074.89	3.8	5,546.02
872 - Septicemia w/o MV 96+ Hours w/o MCC	2,944	57,436,208.04	19,509.58	4.62	4,222.85
897 - Alcohol/Drug Abuse/Dependence w/o Rehabilitation Therapy w/o MCC	2,937	30,412,193.54	10,354.85	4.41	2,348.04
191 - Chronic Obstructive Pulmonary Disease w CC	2,852	50,454,921.70	17,691.07	3.89	4,547.83
774 - Vaginal Delivery W Complicating Diagnoses	2,679	32,412,370.25	12,098.68	2.35	5,148.37
All 30 Drg's	194,791	3,480,709,896.57	17,868.95	4.73	3,777.79

Source: Arkansas Department of Health, Hospital Discharge Program, 2013 data (most recent available)

Inpatient Charges by Payer Category

PAYER CATEGORIES	CHARGES # DISCHARGES	% DISCHARGES	TOTAL CHARGES	AVERAGE CHARGES PER STAY	% TOTAL CHARGES	STAY AVG. LENGTH OF STAY DAYS	AVG. CHARGES PER DAY	TOTAL PATIENT DAYS
1. Medicare	164,801	42.04%	\$5,307,423,371	\$32,205	49.21%	5.89	\$5,465.36	971,102
2. HMO/Comm. Ins.	100,901	25.74%	\$2,791,216,191	\$27,663	25.88%	4.58	\$6,044.88	461,749
3. Medicaid	76,880	19.61%	\$1,456,624,894	\$18,947	13.51%	4.43	\$4,278.88	340,422
4. Self Pay/No Charge	29,575	7.54%	\$698,976,477	\$23,634	6.48%	5.31	\$4,453.38	156,954
5. Other Gov. Programs	4,152	1.06%	\$92,482,633	\$22,274	0.86%	5.32	\$4,183.98	22,104
6. Other/Unknown	15,716	4.01%	\$438,583,637	\$27,907	4.07%	4.47	\$6,240.87	70,276
ALL CATEGORIES	392,025	100.00%	\$10,785,307,203	\$27,512	100.00%	5.16	\$5,332.38	2,022,607

2013 Data (most recent available) Source: Arkansas Hospital Discharge Data System

Community Hospital Summary Financial Data

Arkansas and Surrounding States, 2013

	Arkansas	Louisiana	Mississippi	Missouri	Oklahoma	Tennessee	Texas	United States
Hospitals charged this amount for the inpatient and outpatient care they provided in 2013:	\$19,905,752,056	\$36,710,780,246	\$26,086,612,163	\$55,880,201,730	\$27,627,334,576	\$58,661,110,158	\$211,094,643,401	\$2,592,236,500,000
But, patients and payer groups didn't pay the full amount of billed charges for various reasons. Government programs like Medicare and Medicaid, workers' comp programs and others never pay the full hospital bill. Managed care plans and other insurers typically pay discounted amounts only and individual patients often can't afford to pay some or any of the out-of-pocket costs related to their hospital bills. For those reasons, hospitals had to forfeit this much of their billed charges:	14,135,092,803	26,304,382,131	18,961,333,700	37,726,886,672	19,789,608,584	43,023,032,783	157,784,347,806	1,812,842,700,000
As a result, actual payments to hospitals were:	5,770,659,253	10,406,398,115	7,125,278,463	18,153,315,058	7,837,725,992	15,638,077,375	53,310,295,595	779,393,800,000
At the same time, hospitals spent this much providing patient care services....	5,917,263,241	10,689,977,269	7,101,439,812	18,734,464,777	7,684,078,335	15,002,528,839	53,271,177,348	782,035,349,979
...to patients needing care for this many adjusted patient days while being served.	3,448,184	5,856,445	4,694,605	8,111,698	4,230,678	8,357,910	22,928,194	333,111,172
So, the revenue excess (loss) was:	(\$146,603,988)	(\$283,579,154)	\$23,838,651	(\$581,149,719)	\$153,647,657	\$635,548,536	\$39,118,247	(\$2,641,549,979)
In other words, hospitals made (or lost) this much on each of the equivalent days of care they provided to inpatients and outpatients:	(\$42.52)	(\$48.42)	\$5.08	(\$71.64)	\$36.32	\$76.04	\$1.71	(\$7.93)
Yielding a "patient service" margin of:	-2.54%	-2.73%	0.33%	-3.20%	1.96%	4.06%	0.07%	-0.34%
In addition, hospitals also received revenues from other operating sources, such as cafeteria and gift shop sales, adding this much to their revenues:	\$269,134,329	\$683,792,470	\$316,465,170	\$1,154,601,122	\$288,772,295	\$631,573,575	\$5,363,702,261	\$50,139,467,030
Which raised total operating income to:	\$122,530,341	\$400,213,316	\$340,303,821	\$573,451,403	\$442,419,952	\$1,267,122,111	\$5,402,820,508	\$47,497,917,051
As a result, the "operating margin" rose to:	2.03%	3.61%	4.57%	2.97%	5.44%	7.79%	9.21%	5.73%
Hospitals also collected other types of revenue from sources including contributions, tax appropriations, investments and the rental of office space. Those amounted to:	\$87,213,991	\$167,277,594	\$122,250,060	\$665,919,652	\$244,751,865	\$159,509,587	\$937,753,455	\$19,765,262,658
That resulted in total funds available to reinvest in new equipment, update facilities, expand programs and repay debt equalling:	\$209,744,332	\$567,490,910	\$462,553,881	\$1,239,371,055	\$687,171,817	\$1,426,631,698	\$6,340,573,963	\$67,263,179,709
For a return on investment totaling:	3.42%	5.04%	6.12%	6.20%	8.21%	8.68%	10.64%	7.92%

Source: American Hospital Association, Hospital Statistics, 2015

Impact of Self-Pay (Uninsured) Inpatients On Arkansas Hospitals, 2002-2013

INDICATOR	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Number Self-Pay/No Charge Patients Admitted	29,364	27,638	27,963	30,296	30,121	30,199	28,142	28,676	27,241	29,240
Self-Pay/No Charge as % of All Patients Admitted	6.82%	6.44%	6.50%	7.08%	7.08%	7.23%	6.82%	6.99%	6.70%	7.46%
Total Uncovered Charges (\$ Millions)	\$398	\$419	\$439	\$485	\$518	\$593	\$583	\$618	\$610	\$694
Total Uncovered Costs (\$ Millions)*	\$154	\$158	\$162	\$174	\$185	\$201	\$188	\$199	\$196	\$223

Source: Arkansas Department of Health, Hospital Discharge Data Program, 2013

*Estimate based on overall statewide cost-to-charge ratio using most recent data available

Arkansas Hospitals Uncompensated Care Costs, 2001-2013

YEAR	GROSS REVENUES (BILLED CHARGES)	NET REVENUES (\$\$ COLLECTED)	OTHER OPERATING REVENUE	GROSS + OTHER REVENUE	TOTAL OPERATING COSTS	COST-TO-CHARGE RATIO	YEAR	TOTAL UNCOLLECTED AMOUNTS DUE	BAD DEBT	CHARITY CARE	UNCOMPENSATED CARE CHARGES	UNCOMPENSATED CARE COSTS	PERCENT OF TOTAL COSTS
2001	7,445,452,895	3,300,453,542	103,461,117	7,548,914,012	3,249,943,830	37.24%	2001	4,144,999,443	438,812,612	140,217,960	579,030,572	215,624,514	6.63%
2002	8,623,946,905	3,703,886,971	134,677,549	8,758,624,454	3,612,279,530	35.74%	2002	4,920,059,934	481,582,688	193,429,493	675,012,181	241,277,442	6.68%
2003	9,708,583,330	3,917,980,687	127,642,206	9,836,225,536	3,947,107,676	34.73%	2003	5,790,602,643	531,161,829	206,995,046	738,156,875	256,348,729	6.49%
2004	10,375,189,439	4,014,406,025	134,780,857	10,509,970,296	4,015,475,758	32.83%	2004	6,360,783,014	565,220,366	239,575,478	804,795,844	264,201,622	6.58%
2005	11,200,616,473	4,255,599,395	153,253,789	11,353,870,262	4,225,289,800	32.23%	2005	6,945,017,078	566,192,497	293,504,471	859,696,968	277,061,018	6.56%
2006	12,002,276,866	4,429,611,124	154,744,439	12,157,021,305	4,437,596,804	31.59%	2006	7,572,665,742	596,842,333	309,914,742	906,757,075	286,470,773	6.46%
2007	12,805,540,523	4,584,908,131	162,165,731	12,967,706,254	4,585,732,810	30.52%	2007	8,220,632,392	628,063,918	326,126,835	954,190,753	291,213,495	6.35%
2008	13,818,991,625	4,807,626,026	169,341,834	13,988,333,459	4,921,858,438	30.22%	2008	9,011,385,599	694,032,836	359,231,835	1,053,264,671	318,338,089	6.47%
2009	15,221,310,888	5,056,912,363	193,995,665	15,415,306,553	5,161,176,256	28.53%	2009	10,164,398,525	763,238,417	376,548,005	1,139,786,422	325,177,434	6.30%
2010	16,295,909,272	5,288,563,017	221,189,649	16,517,098,921	5,246,234,974	26.70%	2010	11,007,346,255	836,094,643	430,034,656	1,266,129,299	338,062,266	6.44%
2011	17,387,817,253	5,280,968,970	220,871,438	17,608,688,691	5,336,539,234	25.15%	2011	12,106,848,283	907,211,670	487,626,273	1,394,837,942	350,860,547	6.57%
2012	18,369,475,018	5,819,244,204	256,162,838	18,625,637,856	5,759,240,612	25.85%	2012	12,820,230,814	944,515,460	517,122,215	1,461,637,675	377,833,164	6.56%
2013	19,905,752,056	5,770,659,253	269,134,329	20,174,886,385	5,917,263,241	24.42%	2013	14,135,092,803	991,141,593	586,854,937	1,577,996,530	385,300,949	6.51%
INCREASE	146.72%	76.32%	147.59%	146.73%	77.21%		INCREASE	209.29%	115.24%	268.80%	152.43%	75.23%	

Source: American Hospital Association, 2015

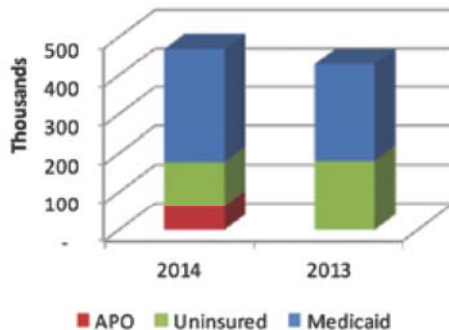
Arkansas Private Option

Benefit to Arkansas Hospitals through June 30, 2014

With the assistance of the Arkansas Chapter of the Healthcare Financial Management Association (HFMA), the Arkansas Hospital Association conducted a survey of Arkansas hospitals to determine the financial impact of the private option for the first six months of its implementation. Responding hospitals represent nearly 80% of all Arkansas hospital patient service by revenue and admissions.

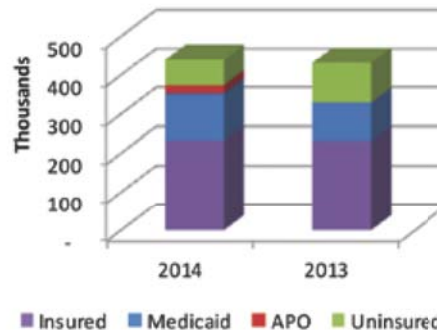
Total Utilization

APO replaces uninsured volume



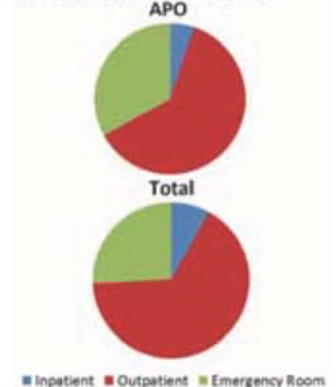
ER Visits

Only 1.8% Increase



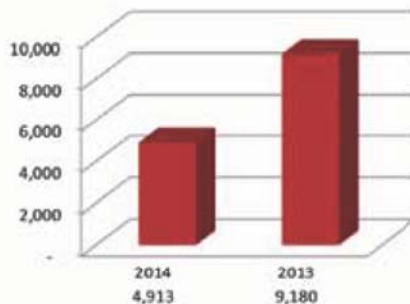
APO Utilization

Consistent with overall usage

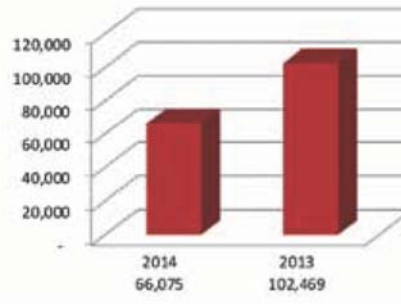


Significant Reductions in Uninsured Volumes:

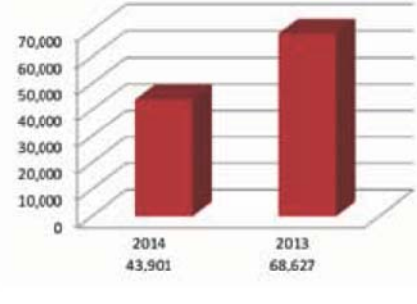
Admissions – Down 46.5%



ER Visits – Down 35.5%



Outpatient Visits – Down 36.0%



The Arkansas Private Option (APO) has provided significant benefits to hospitals in the state at a crucial time. The losses responding hospitals incurred caring for low income Arkansans have decreased by \$69 million, offsetting continued Medicare reimbursement cuts.

The following is a summary of the financial impact for services to low income patients:

(in millions)	2014	2013	CHANGE	CHANGE, %
Payments¹				
APO ²	58.0	–	58.0	–
Uninsured	21.4	22.0	(0.6)	-2.9%
Total Payments¹	79.4	22.0	57.4	260.9%

Costs³				
APO ²	57.5	–	57.5	–
Uninsured	75.3	144.6	(69.3)	-48.0%
Total Cost	132.8	144.6	(11.8)	-8.2%
Total Cost¹	(\$53.4)	(\$122.6)	\$69.2	-56.4%

¹Payments include an estimate of expected payments not yet received as of the survey date for services rendered prior to July 1, 2014.

²80% of Arkansas Insurance Exchange patients were estimated to be attributable to APO based on enrollment data provided by the Arkansas Department of Human Services.

³Based on individual hospital cost-to-charge ratios.

Arkansas Hospitals by Congressional District



	1st Congressional District Congressman Rick Crawford	2nd Congressional District Congressman French Hill	3rd Congressional District Congressman Steve Womack	4th Congressional District Congressman Bruce Westerman
Advanced Care Hospital of White County				
Arkansas Children's Hospital				
Arkansas Heart Hospital				
Arkansas Methodist Medical Center				
Arkansas State Hospital				
Arkansas Surgical Hospital#				
Ashley County Medical Center				
Baptist Health Extended Care Hospital				
Baptist Health Medical Center – Arkadelphia				
Baptist Health Medical Center – Heber Springs				
Baptist Health Medical Center – Hot Spring County				
Baptist Health Medical Center – Little Rock				
Baptist Health Medical Center – NLR				
Baptist Health Medical Center – Stuttgart				
Baptist Health Rehabilitation Institute				
Baxter Regional Medical Center				
Bradley County Medical Center				
Central Arkansas Veterans Healthcare System				
Chambers Memorial Hospital				
CHI St. Vincent Hot Springs				
CHI St. Vincent Infirmary				
CHI St. Vincent Morrilton				
CHI St. Vincent North				
Chicot Memorial Medical Center				
CHRISTUS Dubuis Hospital of Fort Smith				
CHRISTUS Dubuis Hospital of Hot Springs				
Community Medical Center of Izard County				
Conway Regional Health System				
Conway Regional Rehabilitation Hospital				
Cornerstone Hospital of Little Rock#				
CrossRidge Community Hospital				
Dallas County Medical Center				
Delta Memorial Hospital				
DeQueen Regional Medical Center#				
DeWitt Hospital				
Drew Memorial Hospital				
Eureka Springs Hospital				
Five Rivers Medical Center				
Forrest City Medical Center				
Fulton County Hospital				
Great River Medical Center				
HEALTHSouth Rehabilitation Hospital of Fayetteville				
HEALTHSouth Rehabilitation Hospital of Fort Smith#				
HEALTHSouth Rehabilitation Hospital of Jonesboro#				
Helena Regional Medical Center				
Howard Memorial Hospital				
Jefferson Regional Medical Center				
Johnson Regional Medical Center				

	1st Congressional District Congressman Rick Crawford	2nd Congressional District Congressman French Hill	3rd Congressional District Congressman Steve Womack	4th Congressional District Congressman Bruce Westerman
Lawrence Memorial Hospital				
Levi Hospital				
Little River Memorial Hospital				
Magnolia Regional Medical Center				
Medical Center of South Arkansas				
McGehee Hospital				
Mena Regional Health System				
Mercy Hospital Berryville				
Mercy Hospital Booneville				
Mercy Hospital Fort Smith				
Mercy Hospital Northwest Arkansas				
Mercy Hospital Ozark				
Mercy Hospital Paris				
Mercy Hospital Waldron				
Methodist Behavioral Hospital				
National Park Medical Center				
NEA Baptist Memorial Hospital				
North Arkansas Regional Medical Center				
North Metro Medical Center				
Northwest Medical Center Bentonville				
Northwest Medical Center Springdale				
Ouachita County Medical Center				
Ozarks Community Hospital				
Ozark Health Medical Center				
Piggott Community Hospital				
Pinnacle Pointe Behavioral Healthcare System				
Physicians' Specialty Hospital				
Regency Hospital – Northwest Arkansas#				
Rivendell Behavioral Health Services				
River Valley Medical Center				
Riverview Behavioral Health				
Saint Mary's Regional Medical Center				
Saline Memorial Hospital				
Select Specialty Hospital – Fort Smith#				
Siloam Springs Regional Hospital				
SMC Regional Medical Center				
St. Bernards Medical Center				
St. Vincent Rehabilitation Hospital				
Stone County Medical Center				
Southeast Rehabilitation Hospital#				
Sparks Health System				
Sparks Medical Center – Van Buren				
Springwoods Behavioral Health Hospital				
The BridgeWay				
UAMS Medical Center				
Unity Health – Harris Medical Center				
Unity Health – White County Medical Center				
Valley Behavioral Health System				
Vantage Point of NWA				
Veterans Health Care System of the Ozarks				
Wadley Regional Med. Center at Hope#				
Washington Regional Medical System				
White River Health System				
Willow Creek Women's Hospital				

= Not an AHA Member Hospital