Stricken language would be deleted from and underlined language would be added to law as it existed prior to the 82nd General Assembly.

1	State of Arkansas
2	82nd General Assembly A Bill
3	Regular Session, 1999SENATE BILL 590
4	
5	By: Senator Harriman
6	
7	
8	For An Act To Be Entitled
9	"AN ACT TO AMEND ARKANSAS CODE 21-5-203, 21-5-207, 21-
10	5-211, 21-5-214, 21-5-219, 21-5-1001, 21-5-1002, 21-5-
11	1003, 21-5-1004, 21-5-1005, AND 21-5-1006 IN ORDER TO
12	IMPLEMENT A CAREER LADDER INCENTIVE PROGRAM; AND FOR
13	OTHER PURPOSES. "
14	
15	Subtitle
16	"AMENDMENTS TO IMPLEMENT A CAREER LADDER
17	I NCENTI VE PROGRAM. "
18	
19	
20	BE IT ENACTED BY THE GENERAL ASSEMBLY OF THE STATE OF ARKANSAS:
21	
22	SECTION 1. Arkansas Code 21-5-203 is amended to read as follows:
23	"21-5-203. Definitions.
24	As used in this subchapter, unless the context otherwise requires:
25	(1) 'Office of Personnel Management' means the Office of
26	Personnel Management of the Division of Management Services of the Department
27	of Finance and Administration acting under the authority granted in this
28	subchapter and subject to the direction of the Director of the Department of
29	Finance and Administration;
30	(2) 'State agencies' means all agencies, authorities,
31	departments, boards, commissions, bureaus, councils, or other agencies of the
32	state supported by appropriation of state or federal funds, except those
33	agencies excluded pursuant to § 21-5-204;
34	(3) 'Agency head' or 'agency director' means the executive head
35	of all agencies, authorities, departments, boards, commissions, bureaus,
36	councils, or other agencies of the state;

(4) 'Institution of higher education' or 'institution' means all
 public institutions of higher education supported in whole or in part by
 appropriation of state funds;

4 (5) 'Head of institution' means the executive head of all 5 institutions of higher education;

6 (6) 'Employee' means a person regularly appointed or employed in 7 a position of state service by a state agency or institution of higher 8 education, as defined in this section, for which he is compensated on a full-9 time basis, and for which a class title and pay grade is established in the 10 appropriation act for such agency or institution in accordance with the 11 classification and compensation plan enacted in this subchapter;

12 (7) 'Class' means a group of positions sufficiently similar as to 13 duties performed, scope of discretion and responsibility, minimum requirements 14 of training and experience or skill, and other characteristics that the same 15 title, the same test of fitness, and the same scale of compensation have been 16 or may be applied to each position in the group;

17 (8) 'Class specification' means a written document which
18 identifies a group of positions that have the same type of work and
19 responsibility and states the general components by providing a class title,
20 class code, distinguishing features and example of work, knowledge, skills,
21 and abilities, and the necessary minimum education and experience requirements
22 to perform the assigned duties;

23 (9) 'Grade' means a pay range having an entrance salary rate,
24 intermediate rates, and a maximum rate of pay as provided in this subchapter;

(10) 'Position' means an office or employment in an agency or
institution of higher education, occupied or vacant, involving duties
requiring the services of one (1) or two (2) persons;

(11) <u>'Step'</u> <u>'Pay level'</u> means any single rate of pay in a grade
 including the entrance, intermediate rates, and the maximum rate of pay;

30 (12) 'Occupational group' is defined as a collection of classes
31 having similar features of job components and sharing a primary function. In
32 determining the occupational group to which a class will be assigned,
33 consideration will be given to the type of work to be performed, the type of
34 education or experience required, job elements or tasks, and the purpose of
35 the job;

36

(13) 'Quality management incentive pay' is defined as additional

1 compensation for those classified employees, including those at the maximum of their pay grade (Pay Level IV), who participate in the Quality Management Program, and develop cost-saving suggestions that are adopted and implemented by state agencies and institutions. Upon certification by the Chief Fiscal Officer of the State, such employees shall be eligible for an additional pay increase of up to three percent (3%) of their current maximum annual salary rate;

8 (14)(13) 'Working title' is defined as a descriptive title given 9 a position within a class for ready identification of the job being performed. 10 A working title consists of a procedural description of the duties and 11 responsibilities of a position;

12 (15)(14) 'Reclassification' is defined as a change in the 13 assignment of a position from one (1) classification title to another 14 classification title of either a higher or lower salary grade when material 15 and permanent changes in the duties and responsibilities of the position being 16 recommended for reclassification have occurred or when it is necessary to 17 establish a new classification title to meet federal standards as a 18 prerequisite for federal programs. Positions eligible for reclassification 19 within an agency or institution of higher education shall be only those 20 positions assigned a specific classification title and salary grade. Positions 21 having a line item maximum salary shall be considered exempt from the 22 provisions in this section and may not be reclassified from line item status 23 to a classified designation bearing a salary grade. Positions within the 24 agency or institution of higher education allocated to a specific 25 classification title and salary grade may not be reclassified to a 26 classification title having a maximum annual line item salary amount;

27 (16) (15) 'Promotion' is defined as the change in duty assignment 28 of an employee from a position in one classification to a position in another 29 classification of a higher salary grade requiring higher qualifications, such as greater skill and longer experience, and involving a higher level of 30 31 responsibility. A promotion, for purposes of salary determination, shall be classified as 'minor' if the change in duty assignment is to a classification 32 of one (1) grade higher or 'major' if to a classification of two (2) or more 33 34 grades higher than the employee's grade at the time of promotion;

35 (17)(16) 'Demotion' is defined as the change in duty assignment
 36 of an employee from a position in one classification to a position in another

classification of a lower salary grade requiring fewer qualifications such as
 lower skill requirements, less job-related experience, and a lower level of
 responsibility;

4 (18) (17) 'Legislatively enacted salary grade change' is defined as the enactment of legislation which has the effect of lowering the salary 5 grade level assigned to a specific classification title, referred to as a 6 7 class downgrade, or raising the salary grade level assigned to a specific classification title, referred to as a class upgrade, from a level other than 8 9 that assigned to the class title on June 30 of the previous fiscal year; (19)(18)(A) 'Job sharing' means a form of employment in which the 10 hours of work of two (2) persons are arranged in such a way as to cover a 11 12 single, regular full-time salary position. The Department of Finance and 13 Administration may authorize job sharing for all regular full-time salary 14 positions. (B)(i) The Director of the Department of Finance and 15 16 Administration or his designee shall promulgate necessary rules and regulations as deemed necessary to carry out the provisions of this 17 18 subdi vi si on. 19 (ii) All rules and regulations promulgated pursuant 20 to this subdivision shall be reviewed by the House and Senate Interim Committees on Public Health, Welfare, and Labor or appropriate subcommittees 21 22 thereof-; (19) 'Competency-Based Criteria' is defined as job-related 23 24 requirements which must be successfully completed by employees. 25 (A) The following competency-based criteria have been established for the career ladder incentive program and employees must meet 26 any combination of these criteria, as prescribed by their agency or 27 institution of higher education for the employee's job classification, to be 28 29 eligible to receive a career ladder promotion, salary adjustment or bonus 30 payment: 31 (i) Meets experience requirements; 32 (ii) Attains specialized certification; 33 (iii) Documented shifts in the labor market; 34 (iv) Participates in successful projects that help the 35 agency or institution of higher education reach certain milestones or goals; (v) Completes job related training; 36

2(vii) Demonstrates appropriate conduct.3(B) State agencies and institutions of higher education4shall evaluate employees utilizing competency-based criteria and certify that5such criteria has been met before implementing promotions, salary adjustments6or bonus payments;7(C) State agencies and institutions of higher education may8supplement the job-related requirements specified herein after approval by the9Office of Personnel Management and after review by the Legislative Council;10(20) 'Competency-Based Pay System' is defined as an incentive-11based pay system which includes pay for performance principles and12incorporates job related criteria which must be met before an employee13receives a career ladder promotion, salary adjustment or bonus payment:14(21) 'Career Ladder Series' is defined as a grouping of similar15job classifications designated by the Office of Personnel Management with16increasing levels of experience, knowledge, ability, skill and related job17(22) 'Career Ladder Promotion' is defined as a change in duty20assignment of an employee from one position in a career ladder series to21another position within the same career ladder series of a higher salary grade22within creased duties, responsibilities, experience and education A23promotion, for purposes of salary determination, shall be classificatios24'minor' if the change in duty assignment is to a classification of one (1)25grade higher or 'major' if to a class	1	(vi) Demonstrates acceptable job performance; or
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<ul> <li>with increased duties, responsibilities, experience and education. A</li> <li>promotion, for purposes of salary determination, shall be classified as</li> <li>'minor' if the change in duty assignment is to a classification of one (1)</li> <li>grade higher or 'major' if to a classification of two (2) or more grades</li> <li>higher than the employee's grade at the time of promotion;</li> <li>(23) 'Career Ladder Incentive Payment' is defined as a bonus or</li> <li>salary adjustment paid to an incumbent who has completed all necessary</li> <li>competency-based criteria;</li> <li>(24) 'Salary Savings' is defined as funds and appropriations</li> <li>accumulated when regular salary positions remain vacant due to normal</li> <li>attrition, agency or institution of higher education decisions to leave such</li> <li>positions vacant for specified periods of time or agency or institution of</li> <li>higher education decisions to refill vacant positions at lower salary rates</li> <li>than those of previous incumbents. Funds and appropriations accumulated in</li> </ul>	20	assignment of an employee from one position in a career ladder series to
<ul> <li>promotion, for purposes of salary determination, shall be classified as</li> <li>'minor' if the change in duty assignment is to a classification of one (1)</li> <li>grade higher or 'major' if to a classification of two (2) or more grades</li> <li>higher than the employee's grade at the time of promotion;</li> <li>(23) 'Career Ladder Incentive Payment' is defined as a bonus or</li> <li>salary adjustment paid to an incumbent who has completed all necessary</li> <li>competency-based criteria;</li> <li>(24) 'Salary Savings' is defined as funds and appropriations</li> <li>accumulated when regular salary positions remain vacant due to normal</li> <li>attrition, agency or institution of higher education decisions to leave such</li> <li>positions vacant for specified periods of time or agency or institution of</li> <li>higher education decisions to refill vacant positions at lower salary rates</li> <li>than those of previous incumbents. Funds and appropriations accumulated in</li> </ul>	21	another position within the same career ladder series of a higher salary grade
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<ul> <li>grade higher or 'major' if to a classification of two (2) or more grades</li> <li>higher than the employee's grade at the time of promotion;</li> <li>(23) 'Career Ladder Incentive Payment' is defined as a bonus or</li> <li>salary adjustment paid to an incumbent who has completed all necessary</li> <li>competency-based criteria;</li> <li>(24) 'Salary Savings' is defined as funds and appropriations</li> <li>accumulated when regular salary positions remain vacant due to normal</li> <li>attrition, agency or institution of higher education decisions to leave such</li> <li>positions vacant for specified periods of time or agency or institution of</li> <li>higher education decisions to refill vacant positions at lower salary rates</li> <li>than those of previous incumbents. Funds and appropriations accumulated in</li> </ul>	23	promotion, for purposes of salary determination, shall be classified as
<ul> <li>higher than the employee's grade at the time of promotion;</li> <li>(23) 'Career Ladder Incentive Payment' is defined as a bonus or</li> <li>salary adjustment paid to an incumbent who has completed all necessary</li> <li>competency-based criteria;</li> <li>(24) 'Salary Savings' is defined as funds and appropriations</li> <li>accumulated when regular salary positions remain vacant due to normal</li> <li>attrition, agency or institution of higher education decisions to leave such</li> <li>positions vacant for specified periods of time or agency or institution of</li> <li>higher education decisions to refill vacant positions at lower salary rates</li> <li>than those of previous incumbents. Funds and appropriations accumulated in</li> </ul>	24	<u>'minor' if the change in duty assignment is to a classification of one (1)</u>
<ul> <li>(23) 'Career Ladder Incentive Payment' is defined as a bonus or</li> <li>salary adjustment paid to an incumbent who has completed all necessary</li> <li>competency-based criteria;</li> <li>(24) 'Salary Savings' is defined as funds and appropriations</li> <li>accumulated when regular salary positions remain vacant due to normal</li> <li>attrition, agency or institution of higher education decisions to leave such</li> <li>positions vacant for specified periods of time or agency or institution of</li> <li>higher education decisions to refill vacant positions at lower salary rates</li> <li>than those of previous incumbents. Funds and appropriations accumulated in</li> </ul>	25	grade higher or 'major' if to a classification of two (2) or more grades
28 salary adjustment paid to an incumbent who has completed all necessary 29 competency-based criteria; 30 (24) 'Salary Savings' is defined as funds and appropriations 31 accumulated when regular salary positions remain vacant due to normal 32 attrition, agency or institution of higher education decisions to leave such 33 positions vacant for specified periods of time or agency or institution of 34 higher education decisions to refill vacant positions at lower salary rates 35 than those of previous incumbents. Funds and appropriations accumulated in	26	higher than the employee's grade at the time of promotion;
29 <u>competency-based criteria;</u> 30 <u>(24) 'Salary Savings' is defined as funds and appropriations</u> 31 <u>accumulated when regular salary positions remain vacant due to normal</u> 32 <u>attrition, agency or institution of higher education decisions to leave such</u> 33 <u>positions vacant for specified periods of time or agency or institution of</u> 34 <u>higher education decisions to refill vacant positions at lower salary rates</u> 35 <u>than those of previous incumbents. Funds and appropriations accumulated in</u>	27	(23) 'Career Ladder Incentive Payment' is defined as a bonus or
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31 <u>accumulated when regular salary positions remain vacant due to normal</u> 32 <u>attrition, agency or institution of higher education decisions to leave such</u> 33 <u>positions vacant for specified periods of time or agency or institution of</u> 34 <u>higher education decisions to refill vacant positions at lower salary rates</u> 35 <u>than those of previous incumbents.</u> Funds and appropriations accumulated in	29	competency-based criteria;
32 <u>attrition, agency or institution of higher education decisions to leave such</u> 33 <u>positions vacant for specified periods of time or agency or institution of</u> 34 <u>higher education decisions to refill vacant positions at lower salary rates</u> 35 <u>than those of previous incumbents</u> . Funds and appropriations accumulated in	30	(24) 'Salary Savings' is defined as funds and appropriations
<ul> <li>positions vacant for specified periods of time or agency or institution of</li> <li>higher education decisions to refill vacant positions at lower salary rates</li> <li>than those of previous incumbents. Funds and appropriations accumulated in</li> </ul>	31	accumulated when regular salary positions remain vacant due to normal
<ul> <li>34 <u>higher education decisions to refill vacant positions at lower salary rates</u></li> <li>35 <u>than those of previous incumbents</u>. Funds and appropriations accumulated in</li> </ul>	32	attrition, agency or institution of higher education decisions to leave such
35 <u>than those of previous incumbents</u> . Funds and appropriations accumulated in	33	positions vacant for specified periods of time or agency or institution of
	34	higher education decisions to refill vacant positions at lower salary rates
36 this manner may be utilized to fund or offset the cost of salary adjustments	35	than those of previous incumbents. Funds and appropriations accumulated in
	36	this manner may be utilized to fund or offset the cost of salary adjustments

1 associated with the Career Ladder Incentive Program;

2 (25) 'Standards-Based Evaluation System' is defined as a system 3 of monitoring an employee's performance of job duties and comparing that 4 performance against pre-established standards of satisfactory performance. Effective performance standards are: (A) measurable and observable, (B) 5 realistic in terms of the job, (C) within the employee's control, and (D) 6 7 expressed in terms of the results achieved; and (26) 'Uniform Conduct Standards' is defined as uniform 8 9 disciplinary procedures and guidelines developed by the Office of Personnel 10 Management after review by the Legislative Council for state agencies and institutions of higher education to utilize as part of the Career Ladder 11 12 Incentive Program. A state agency or institution of higher education may 13 utilize the procedures and guidelines with or without modification. All modifications must be approved by the Office of Personnel Management after 14 15 review by the Legislative Council." 16

...

17 18 SECTION 2. Arkansas Code 21-5-207 is amended to read as follows: "21-5-207. Office of Personnel Management - Duties.

(a) It shall be the duty of the Office of Personnel Management to
perform the following administrative responsibilities with respect to the
state classification and compensation plan, subject to the provisions of this
subchapter:

(1) To determine that each position of a state agency or
institution of higher education affected by this subchapter is allocated to a
class having a written class specification based on the duties and
responsibilities assigned to the position and the requirements necessary to
satisfactorily perform the duties;

(2) To assist the various state agencies or institutions of
higher education in the allocation of positions to classes established in this
subchapter, and in the appropriation act covering each of the several state
agencies or institutions affected by this subchapter, and to disallow the
allocation of a position to a class that is not in conformance with the
provisions of this subchapter;

34 (3) To cooperate with any other state agency, department, board,
35 commission, or institution that is not covered by this subchapter which may
36 wish to voluntarily establish its positions into classifications in a like

1 manner as provided in this subchapter for state agencies or institutions of2 higher education covered by it;

3 (4)(A) To authorize the reclassification of positions in a state 4 agency or institution of higher education affected by the provisions of this 5 subchapter in cases where it has been determined by the Office of Personnel 6 Management that there are material changes in the duties and responsibilities 7 assigned to the position when there is no available vacant position having the 8 proper classification and where it is impracticable to restructure the duties 9 of the position to the proper classification.

10 (B) The reclassification of positions may also be 11 authorized where it is necessary to establish a new classification to meet 12 federal standards as a prerequisite for federal programs, provided that no 13 position may be reclassified to a class with a higher salary grade than that approved by the General Assembly, and the reclassified positions shall not be 14 15 placed in a class and receive pay at a salary rate in excess of the maximum 16 salary rate authorized for the position, which was reclassified as provided in the appropriation act of the agency or institution. 17

18 (C) Reclassifications of positions authorized may be
19 approved by the Office of Personnel Management, but shall be reported monthly
20 to the Legislative Council;

(5) (A) To review all class specifications and all classes and grades and the compensation plan affecting all state agencies and institutions of higher education covered by the provisions of this subchapter and to submit to the Legislative Council and the Governor in advance of the regular session of the General Assembly recommendations for revisions, modifications, or additions thereto.

(B) The Office of Personnel Management shall, when
necessary, confer with the staff of the Legislative Council on the development
of and revisions to uniform classification and compensation systems.

30 (C) Time periods for the development of recommendations and
31 time periods for the review by the Legislative Council of those
32 recommendations will be as established by the Personnel Committee of the
33 Legislative Council.

34 (D) The time period shall be sufficiently in advance of
35 budget hearings for the regular session to allow for the thorough review by
36 the Personnel Committee of the Legislative Council;

**SB590** 1 (6) To develop and implement rules and regulations to accomplish 2 the purposes of this subchapter; 3 (7) To revise, as necessary, upon review by the Legislative 4 Council, the minimum education and experience requirements for all class specifications in order to maintain a valid relationship between the 5 requirements and the duties and responsibilities of the jobs; 6 7 (8)(A) To establish a procedure to allow for the review of the 8 qualifications of applicants whose education and experience do not meet or 9 exceed that required by the class specification but who have other job-related qualifications which might be validly substituted for the class requirements. 10 11 (B) This procedure is intended specifically to allow 12 agencies or institutions to substitute job-related education and experience 13 for the specific requirements stated on the class specification without the necessity for the revision of the class requirements. 14 15 (C) The procedure will require the final approval of the 16 personnel administrator, with the review of the Arkansas Legislative Council; 17 (9)(A) To monitor agency and institution personnel transactions 18 to ensure that unqualified appointments, including new hires, promotions, and 19 reductions in grade are identified. 20 (B) Questionable appointments shall be forwarded to the personnel administrator for further review. 21 22 (C) Payroll vouchers containing ungualified appointments 23 will not be processed until the unqualified appointment is removed from the 24 payroll or placed into a position for which the individual meets the minimum 25 qualifications of the classification. 26 (D) It is the specific responsibility of the director of 27 each agency or the head of each institution covered by the provisions of this 28 subchapter to certify that the qualifications of persons appointed to 29 positions within the agency or institution do meet or exceed the minimum education and experience requirements as stated on the class specification; 30 31 (10) (A) To establish during the biennium, upon the review of the Legislative Council, new classifications at an appropriate grade level in 32 order to meet new or changed conditions and to report, at the end of each 33 34 fiscal year, all class titles contained in § 21-5-208 for which a class

35 specification has not been written.

36

(B) Any classification established within the biennium

under the provisions of this subdivision shall remain in effect for the
 remainder of the biennum during which it was established unless specifically
 authorized to continue by the General Assembly as an addition to this
 subchapter;

5 (11) To revise, as necessary, with the review of the Legislative 6 Council, the class specification of a classification in order to ensure the 7 accuracy of the description of the assigned duties and the minimum 8 requirements necessary to perform these duties;

9 (12) To administer and maintain a system for the evaluation of
10 employee performance effectiveness;

(13) To provide assistance to state agencies or institutions
covered by the merit system in the areas of recruitment, testing, and merit
placement of applicants under the rules and regulations established for the
merit system;

(14) To provide assistance to state agencies and institutions in
 identifying, developing, and maintaining training and resource programs; and
 (15) To develop and implement, as needed, upon the review of the
 Arkansas Legislative Council, rules and regulations to ensure a uniform system
 of personnel administration within state government-; and

20 <u>(16) To establish a procedure for the implementation of a Career</u> 21 <u>Ladder Incentive Program, upon review by the Legislative Council, including an</u>

22 official list of career ladder classifications, managerial and technical

23 <u>classifications and selected unclassified positions</u>, educate and train state

24 agency and institution of higher education payroll and human resource

25 personnel on program specifics, assist state agencies and institutions of

26 <u>higher education in developing standards-based performance evaluation systems</u>,

27 <u>ensure that the program is administered uniformly</u>, conduct performance audits

28 to ensure that state agencies and institutions of higher education are

29 complying with requirements, implement sanctions if a state agency or

30 institution of higher education is found to be in non-compliance with the

31 program, provide the Legislative Council with periodic reports on the program

32 statistics and adjust the current Arkansas Human Resource Management System to

33 accommodate the program. To require state agencies and institutions of higher

34 <u>education to develop a plan for implementation of the career ladder program</u>

35 <u>subject to approval by the Office of Personnel Management and review by the</u>

36 <u>Legislative Council.</u>

1 (b) In order to ensure and provide for the accuracy and efficiency of 2 the Uniform Classification and Compensation Plan and to provide for an 3 efficient and equitable system of personnel management, the Office of 4 Personnel Management, with the review of the Legislative Council, is directed 5 to:

6 (1) Study on a continuing basis and modify and revise when and 7 where necessary the current classifications, the class specifications, and 8 minimum requirements;

9 (2) Create where necessary new classifications at an appropriate
10 grade level which will accurately describe those positions for which no
11 appropriate classification exists;

12 (3) Determine those positions which are improperly classified and
13 reclassify those positions to the appropriate classification subject to the
14 provisions of this subchapter;

15 (4) Develop and implement the policies, rules, regulations, and
16 procedures necessary for the establishment and maintenance of the Uniform
17 Classification and Compensation Act."

18

SECTION 3. Arkansas Code 21-5-211 is amended to read as follows:
 "21-5-211. Implementation procedure for grade changes - Salary
 adjustments.

(a) The Office of Personnel Management shall have administrative
responsibility for enforcing compliance by state agencies and institutions
affected by this subchapter in implementing classification grade changes.

(b) Subject to funds and appropriations being provided, the following
implementation procedures shall apply to state agencies and institutions
covered by the provisions of this subchapter, commencing on July 1, of each
fiscal year:

29 (1) The maximum annual salary rate for which an employee covered
30 by the provisions of this subchapter shall be eligible for each year of the
31 biennium shall be determined as follows:

32 (A)(i)(a)(1) The maximum rate of compensation for which an 33 employee shall be eligible on July 1, 1997 1999, shall be determined by 34 increasing the employee's June 30, 1997 1999, salary by two and eight-tenths 35 percent (2.8%). Employees whose salaries fall below Pay Level I for the grade 36 assigned to their classification may be adjusted to the entry level. All other

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employees shall be adjusted to the appropriate pay level for the grade 1 2 assigned to their classification but may not exceed the maximum rate provided 3 for that grade unless otherwise provided for by this section-; 4 (2) Salary adjustments provided for in this section shall be made for all employees covered by the provisions of this 5 subchapter prior to all other salary adjustments-; 6 7 (b) The maximum rate of compensation for which an employee shall be eligible on July 1, 1998 2000, shall be determined by 8 increasing the employee's June 30, 1998 2000, salary by three and two-tenths 9 percent (3.2%) two and eight-tenths percent (2.8%). Employees whose salaries 10 fall below Pay Level I for the grade assigned to their classification may be 11 12 adjusted to the entry level. All other employees shall be adjusted to the 13 appropriate pay level for the grade assigned to their classification, but may not exceed the maximum rate provided for that grade unless otherwise provided 14 15 for by this section-; 16 (ii) When an employee is demoted for cause or 17 voluntarily solicits a demotion, his or her rate of pay shall be fixed in the 18 lower-graded position at a rate equal to six percent (6%) less than the employee's rate of pay at the time of demotion for demotions of one (1) grade 19 20 and a maximum of eight percent (8%) less than the employee's rate of pay at the time of demotion for demotions of two (2) or more grades-; 21 22 (iii)Employees covered by the provisions of this subchapter shall be eligible, during the 1997-99 1999-2001 biennium, for an 23 additional two percent (2%) salary increase, provided that the Chief Fiscal 24 Officer of the State determines that sufficient general revenues become 25 available. Provided that the additional two percent (2%) salary increase shall 26 27 not allow an employee's compensation to exceed the amount set out for Pay 28 Level IV for the position-; 29 (iv) Employees compensated at a Pay Level IV amount 30 shall be eligible to receive the two and eight-tenths percent (2.8%) salary increases authorized in this section on July 1, 1999 and July 1, 2000 as lump 31 sum payments, and such payments shall not be construed as exceeding the 32 33 maximum salary; 34 (v) The across-the-board salary increases and career 35 ladder incentive payments authorized herein which are awarded as lump sum payments shall be considered as salary for the purposes of retirement 36

1 <u>eligibility;</u>

2 (B) An employee<sub> $\tau$ </sub> who due to legislative enactment is to be 3 compensated at a higher grade (upgrade) than that which was in effect on June 30 of the previous fiscal year $_{\tau}$  shall be eligible for an additional six 4 percent (6%) increase in his maximum annual salary in the new grade. 5 Employees<sub> $\tau$ </sub> who due to legislative enactment are to be compensated at a lower 6 7 grade (downgrade) than that which was in effect on June 30 of the previous 8 year<sub> $\tau$ </sub> shall not have their maximum salary rate reduced due to the grade 9 reduction; (2) (A) Employees promoted on or after July 1, 1997 1999, shall 10 11 have the maximum annual salary for which they are eligible established as 12 follows: 13 (i) Minor promotion: The employee's maximum rate of pay shall may be increased by up to six percent (6%); 14 15 (ii) Major promotion: The employee's maximum rate of 16 pay shall may be increased by up to eight percent (8%). 17 (B) An employee who upon promotion is receiving a rate of 18 pay below Pay Level I for the new grade may be adjusted to the entry level for that grade. In no event, however, may an employee's rate of pay upon promotion 19 20 exceed the amount provided for by Pay Level IV of the grade assigned to the classification. An employee's anniversary date shall not change due to 21 22 promotion; (C) Employees within an established Career Ladder series 23 24 may be promoted during the biennium to a higher level classification within the series after established competency-based criteria is satisfied; 25 26 (D) Managerial and technical employees may receive either 27 a one-time bonus payment up to eight percent (8%) of the employee's annual 28 salary or a salary adjustment up to eight percent (8%) added to the employee's 29 base pay after satisfying established competency-based criteria. The decision 30 of whether to receive a one-time bonus payment or a salary adjustment added to 31 base pay is at the discretion of the employee. If the agency or institution 32 of higher education has a compelling reason not to honor the employee's decision, an appeal may be filed with the Office of Personnel Management for a 33 34 recommendation after review by the Legislative Council. One-time bonus 35 payments may be paid at the end of the fiscal year in which the bonus was

36 earned or upon completion of a qualifying project and such payments shall not

be construed as exceeding the maximum salary. One-time bonus payments will be 1 2 considered as salary for retirement purposes. The Chief Fiscal Officer of the 3 State, after review by the Legislative Council, may approve such salary adjustments or bonus payments, including the time of payment, for employees 4 occupying positions in such classifications; 5 (E) Employees within a career ladder series and employees 6 7 of classes that are not in a career ladder series that are not classified as managerial or technical, who meet competency-based criteria on an annual basis 8 9 but are not eligible for a career ladder promotion, may be eligible for salary 10 adjustments up to five percent (5%). 11 (F) Employees, who reach the top classification within a 12 career ladder series or the maximum salary of their pay grade, may receive 13 salary adjustments or bonus payments up to five percent (5%) after satisfying established competency-based criteria. Bonus payments will be considered as 14 15 salary for retirement purposes and may be paid at the end of the fiscal year 16 in which the bonus was earned or at the completion of a qualifying project, subject to the approval of the Chief Fiscal Officer of the State, after review 17 by the Legislative Council. 18 19 (3)(A) An employee, upon demotion, shall retain his rate of pay 20 at the time of demotion with the following exceptions: 21 (i) Any employee who is assigned to a position in a 22 classification he formerly occupied within a twelve-month period after promotion from the classification shall be eligible for a rate of pay no 23 24 greater than that for which he would have been eligible had he remained in the lower graded classification; 25 26 (ii) Any employee who is placed in a lower graded 27 position because his original position has expired due to lack of funding, 28 program changes, or withdrawal of federal grant funds, may continue to be paid 29 at the same rate as he was being paid in the higher graded position upon 30 approval of the Office of Personnel Management after seeking the review of the 31 Legislative Council. (B) When an employee's position has been approved for 32 reclassification to a classification title of a higher salary grade, the 33 34 employee shall be eligible for an additional six percent (6%) increase in the 35 new classification. An employee, upon reclassification, who is receiving a rate of pay that is less than the entrance rate for the new grade, may be 36

1 adjusted to the new entrance rate.

(C) When an employee's position has been approved for
reclassification to a classification title of a lower salary grade, the
employee's pay shall be fixed at a rate in the lower grade which does not
exceed the employee's rate of pay in the higher graded position at the time of
reclassification÷.

7 (c)(1) In the event that the Chief Fiscal Officer of the State determines that general revenue funds are insufficient to implement the salary 8 9 increases authorized in this subchapter or any other law which affects salary increases for state employees, the Chief Fiscal Officer of the State may, upon 10 approval of the Governor, reduce the percentage of all authorized salary 11 12 increases for all state employees covered by this subchapter without regard to 13 whether the employees are compensated from general or special revenues, 14 federal funds, or trust funds.

15 (2) Provided that, if sufficient general revenues should then 16 become available at any time during the biennium to provide the maximum 17 additional salary increases for all state employees without regard to the 18 source of revenues, salary increases for state employees provided for in this 19 subchapter or any other law may then be fully implemented by the Chief Fiscal 20 Officer of the State.

(d) All percentage calculations stipulated in this subchapter or any
other law affecting salaries of state employees may be rounded to the nearest
even dollar amount by the Office of Personnel Management when making the
percentage changes to state employee salaries."

25

26 SECTION 4. Arkansas Code 21-5-214 is amended to read as follows:
27 "21-5-214. New appointments.

New appointments to positions in a state agency or institution of higher education covered by this subchapter shall not be at greater than Pay Level I unless a special rate is requested and approved as follows:

(1) (A) State agencies or institutions of higher education may
 request special rates of compensation for either current or prospective
 employees within the agency or institution under the following conditions:
 (i) Where prevailing market rates of compensation for
 a specific classification title are such that the agency or institution is
 unable to competitively recruit at the entry level for the salary grade

assigned to that classification, the Chief Fiscal Officer of the State may 1 2 authorize salary adjustments up to the maximum annual rate authorized for the 3 grade assigned to career ladder classifications after review of such salary adjustments by the Legislative Council; 4 5 (ii) Where an acute shortage of qualified applicants for a specific classification exists; 6 7 (iii) Where the agency or institution desires to 8 obtain the services of an exceptionally well-qualified applicant for a 9 specific classification; or 10 (iv) To meet any requirements of the federal Fair 11 Labor Standards Act. 12 (B)(i) State agencies or institutions of higher education may hire new employees up to a pay level equal to fifty percent (50%) of the 13 range between Pay Level II and Pay Level III of the appropriate grade with the 14 written approval of the Chief Fiscal Officer of the State, or above that level 15 only with the approval of the Chief Fiscal Officer of the State after review 16 by the Legislative Council, for new appointments where qualified applicants 17 18 cannot be obtained at Pay Level I of the assigned grade. 19 (ii) No special rates of compensation shall be 20 approved under the provisions of this section unless the classification is properly reviewed and approved as a market rate classification and listed on a 21 22 register of such classifications to be maintained by the Office of Personnel 23 Management of the Department of Finance and Administration. 24 (iii) The Office of Personnel Management shall file a 25 report of all such classifications with the Legislative Council within the 26 month following such approval. 27 (C)(i) In all instances where a special rate of 28 compensation has been approved for a specific classification due to prevailing 29 market rates of compensation or an acute shortage of qualified applicants, 30 current employees within the state agency or institution allocated to the 31 affected classification shall not be adjusted to that new rate by the agency 32 or institution until it has received approval to do so, where justified, by the Office of Personnel Management after seeking the review of the Legislative 33 Counci I. 34 35 (ii) Agency or institution requests for special rates

15

of compensation due to prevailing market rates or an acute shortage of

qualified applicants for a specific classification may be approved up to the
 maximum annual rate authorized for the grade assigned to a classification;

(2)(A) State agencies or institutions may hire a new employee up 3 4 to a pay level equal to fifty percent (50%) of the range between Pay Level II and Pay Level III of the appropriate pay grade with the written approval of 5 the Chief Fiscal Officer of the State and up to Pay Level IV with the approval 6 7 of the Chief Fiscal Officer of the State after review by the Legislative Council, provided that this provision is intended to be used exclusively for 8 9 the hiring of the exceptionally well-qualified employee whose background and experience qualify the applicant to perform the job with very little or 10 substantially less orientation and training than would be the case for a 11 12 qualified applicant.

(B) Requests by state agencies or institutions for special
rates of compensation based on an exceptional level of qualifications held by
a prospective employee may be approved only after the agency or institution
has met the following conditions:

17 (i) It has documented to the satisfaction of the
18 Chief Fiscal Officer of the State that no current employee of the affected
19 agency or institution could have been considered for promotion as an
20 equivalent alternative to the exceptionally well-qualified applicant. The
21 Chief Fiscal Officer of the State shall, upon request, supply any
22 documentation to the Legislative Council; and

(ii) The prospective employee possesses a level of
experience or educational credentials that would permit him to perform the
duties and responsibilities of the position for which the special rate is
being requested with significantly less training and orientation than all
other qualified applicants.

(C) The hiring of a new employee under subdivision (2) of
this section shall not affect the salary level or salary eligibility of any
existing employee within the agency or institution.

31 (D) The provisions of this section shall apply to both
 32 current and prospective state employees;

(3) In all instances where approval has been granted to a
requesting agency or institution for special rates of compensation in
accordance with the provisions of this section, the Chief Fiscal Officer of
the State shall report all approvals monthly to the Legislative Council;

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1 (4)(A) There shall be established a pool of two hundred (200) 2 <u>four hundred (400)</u> positions at grade 26 assigned to the Office of Personnel 3 Management to be used to reclassify positions in state agencies and 4 institutions, when justified, to the proper classification and grade when the 5 agency or institution does not have a vacant position available with the 6 appropriate classification and grade.

7 (B) To obtain a position from the pool, an agency or8 institution must surrender to the pool the position being reclassified.

9 (C) The Office of Personnel Management shall review all 10 requests and may grant approval of the reclassification after seeking the 11 review of the Legislative Council; and

12 (5) An employee's anniversary date may be changed on approval of 13 the Office of Personnel Management with the review of the Legislative Council 14 in the event that an inequity is created due to the implementation procedures 15 of this subchapter."

16

17 18 SECTION 5. Arkansas Code 21-5-219 is amended to read as follows: "21-5-219. Nonclassified employees.

19 (a) The maximum annual salary rates for the 1998-99 fiscal year 1999-20 2000 and 2000-2001 fiscal years as set out in dollars by law enacted by the Eighty-First Eighty-Second General Assembly for departments, boards, 21 22 commissions, institutions of higher education and state agencies, including constitutional offices and departments, may be increased by an amount not to 23 24 exceed the amount required to increase the maximum annual salary for the 25 position for the immediately previous fiscal year by three and two-tenths percent (3.2%) two and eight-tenths percent (2.8%). The resulting salary shall 26 27 represent the maximum annual salary rate for the 1998-99 fiscal year 1999-2000 and 2000-2001 fiscal years. 28

29 (b) The maximum annual salary rates for the 1997-99 1999-2001 biennium as set out in dollars by law enacted by the **Eighty-First** Eighty-Second General 30 Assembly for all departments, boards, commissions, institutions of higher 31 education and state agencies may be increased by an additional amount of not 32 to exceed two percent (2%), provided that the Chief Fiscal Officer of the 33 34 State determines that sufficient general revenues become available. The 35 resulting salary shall represent the maximum annual salary rates for the 1997-36 99 biennium.

1	(c) Selected unclassified employees qualifying as a result of
2	prevailing labor market conditions may receive a one-time bonus up to eight
3	percent (8%) of the employees annual salary after satisfying established
4	competency-based criteria. One-time bonus payments may be paid at the end of
5	the fiscal year in which the bonus was earned or upon completion of a
6	qualifying project and such payments shall not be construed as exceeding the
7	maximum salary. One-time bonus payments will be considered as salary for
8	retirement purposes. The Chief Fiscal Officer of the State, after review by
9	the Legislative Council, may approve such bonus payments, including the time
10	of payment, for such unclassified employees."
11	
12	SECTION 6. Arkansas Code 21-5-1001 is amended to read as follows:
13	"21-5-1001. Legislative intent.
14	It is the intent of the General Assembly that each state agency, board,
15	commission, and institution of higher education evaluate the performance of
16	their employees annually <u>as a part of a competency-based pay system</u> . Employees
17	evaluated using an instrument approved by the Office of Personnel Management,
18	Department of Finance and Administration, who exceed standards in the
19	performance of their duties shall be eligible for incentive pay awards. All
20	such awards shall be in the form of a bonus and shall be subject to all
21	applicable state and federal taxes. Incentive pay awards shall not be added to
22	the employee's base pay for retirement credit purposes nor for the calculation
23	of any other salary adjustments. Such awards shall not be construed as
24	exceeding the employee's maximum allowable annual salary. <u>demonstrate</u>
25	acceptable job performance and meet the required competency-based criteria
26	shall be eligible to receive a career ladder salary adjustment or bonus
27	payment."
28	
29	SECTION 7. Arkansas Code 21-5-1002 is amended to read as follows:
30	"21-5-1002. Performance evaluation categories.
31	(a) There are hereby established the following uniform performance
32	evaluation categories <del>for use in determining incentive pay award eligibility</del> :
33	(1) 'Unsatisfactory'. As used in this section, 'unsatisfactory'
34	shall mean an overall performance of duties that is consistently unacceptable
35	in quality, accuracy and timeliness.
36	(2) 'Satisfactory'. As used in this section, 'satisfactory' shall

mean an overall evaluation which demonstrates competency in the performance of
the duties and responsibilities of the job.

3 (3) 'Exceeds standards'. As used in this section, 'exceeds 4 standards' shall mean an overall evaluation which demonstrates performance of 5 the duties and responsibilities of the job at a level exceeding that of a 6 satisfactory evaluation.

7 (b) During any fiscal year in which the Governor determines sufficient 8 funds are available, employees as defined by § 21-5-203 achieving an overall 9 rating of 'exceeds standards' shall be eligible for incentive pay awards 10 ranging from zero percent (0%) to five and one-half percent (5.5%) of their 11 salaries at the time of evaluation. An employee may not receive more than one 12 (1) incentive pay award under the provisions of this section in any twelve-13 month period."

14

15 16 SECTION 8. Arkansas Code 21-5-1003 is amended to read as follows: "21-5-1003. Performance evaluation process.

Any agency, board, commission, or institution of higher education may
revise or develop an evaluation process as a part of a competency-based pay
system which is suited to the mission of the

agency/board/commission/institution provided the evaluation process identifies
 performance which is 'unsatisfactory', 'satisfactory' and 'exceeds standards'
 and provided the evaluation system complies with the <u>competency-based pay</u>
 <u>system criteria</u> guidelines established by the Office of Personnel Management.
 The agency/board/commission/institution may implement the performance

25 evaluation system after review by the Arkansas Legislative Council."

26

27 28 SECTION 9. Arkansas Code 21-5-1004 is amended to read as follows: "21-5-1004. Annual evaluation required.

29 Management or supervisory personnel who fail to complete an annual 30 evaluation of employees under their administrative control shall not be 31 eligible for incentive pay awards <u>career ladder incentive payments</u> 32 themselves."

33

34 SECTION 10. Arkansas Code 21-5-1005 is hereby repealed.

35 <u>21-5-1005</u>. Amount of incentive pay award.

36 No agency, board, commission, institution, or constitutional office

shall expend more than one and one-half percent (1.5%) of their total regular 1 2 salary appropriation for incentive pay awards in any fiscal year. The 3 Department of Finance and Administration shall oversee the incentive pay awards for each agency, board, commission, and institution, and will monitor 4 the distribution of the incentive funds to ensure compliance with the 5 legislative intent of fair and equitable incentive pay awards. 6 7 SECTION 11. Arkansas Code 21-5-1006 is hereby repealed. 8 9 21-5-1006. Analysis of current systems. The Office of Personnel Management shall review evaluation systems 10 11 currently used in state government and report to the Arkansas Legislative 12 Council by July 1, 1998, its recommendations to revise the current systems or implement a new process to evaluate performance. 13 14 15 SECTION 12. All provisions of this act of a general and permanent 16 nature are amendatory to the Arkansas Code of 1987 Annotated and the Arkansas 17 Code Revision Commission shall incorporate the same in the Code. 18 19 SECTION 13. If any provision of this act or the application thereof to 20 any person or circumstance is held invalid, such invalidity shall not affect 21 other provisions or applications of the act which can be given effect without 22 the invalid provision or application, and to this end the provisions of this 23 act are declared to be severable. 24 25 All laws and parts of laws in conflict with this act are SECTION 14. 26 hereby repealed. 27 28 29 30 31 32 33 34 35 36